CALVIN AND HOBBES

BY BILL WATTERSON





The Dollars and \$ense:

The True Cost and Benefits of Land Development Patterns



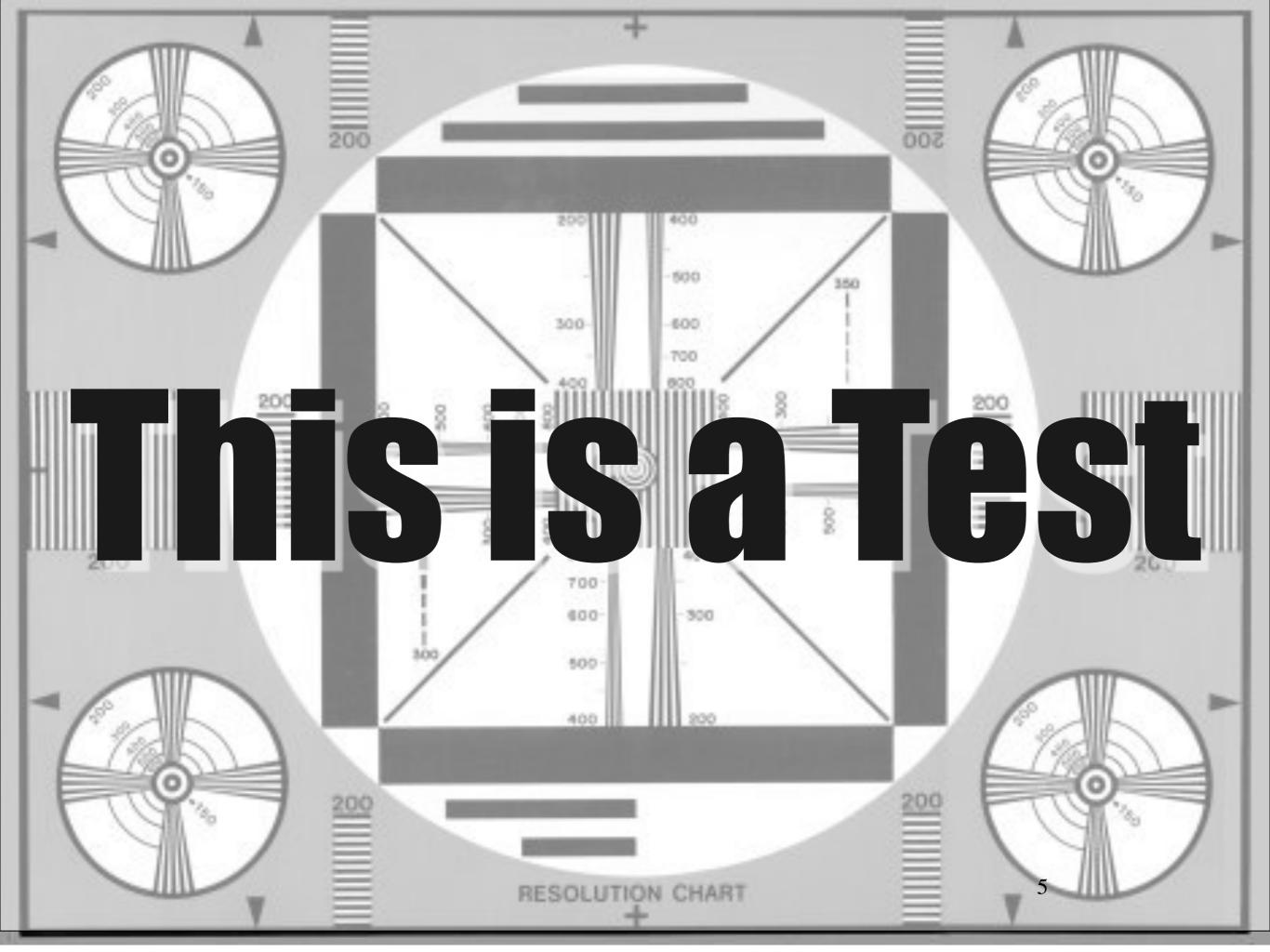


The Math of Smart Growth:

Why We Can't Afford to Keep Building the Same Way.

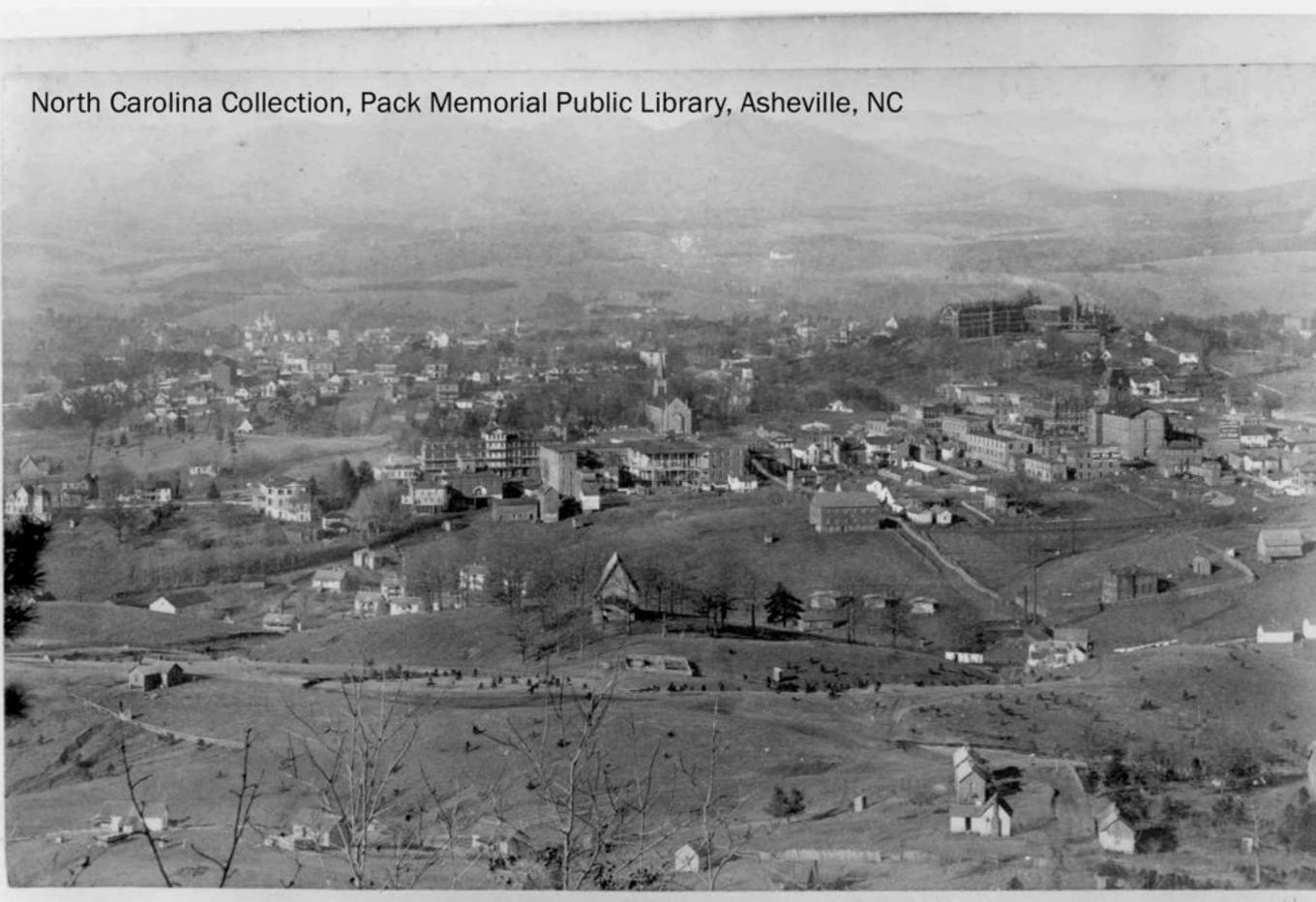












ASHEVILLE AND VICINITY.

Things Change...





The 3 T's - Trains, Tourism, & Tuberculosis





During the 1920's

- Asheville grew by 20% population/year
- Achieved the highest debt per capita in the entire US
- Second largest city in NC, larger than Charlotte
- City thought it had \$5M in bank, but when the audit on the bank happened, it was discovered to only be \$18,000
- 3 days after the elected officials were indicted, the Mayor committed suicide



Asheville has squandered fabulous sums. They've flung away the earnings of a lifetime.

They've mortgaged those of a generation to come.

They have ruined a city,

and in doing so,

have ruined themselves, their children, and their children's children.

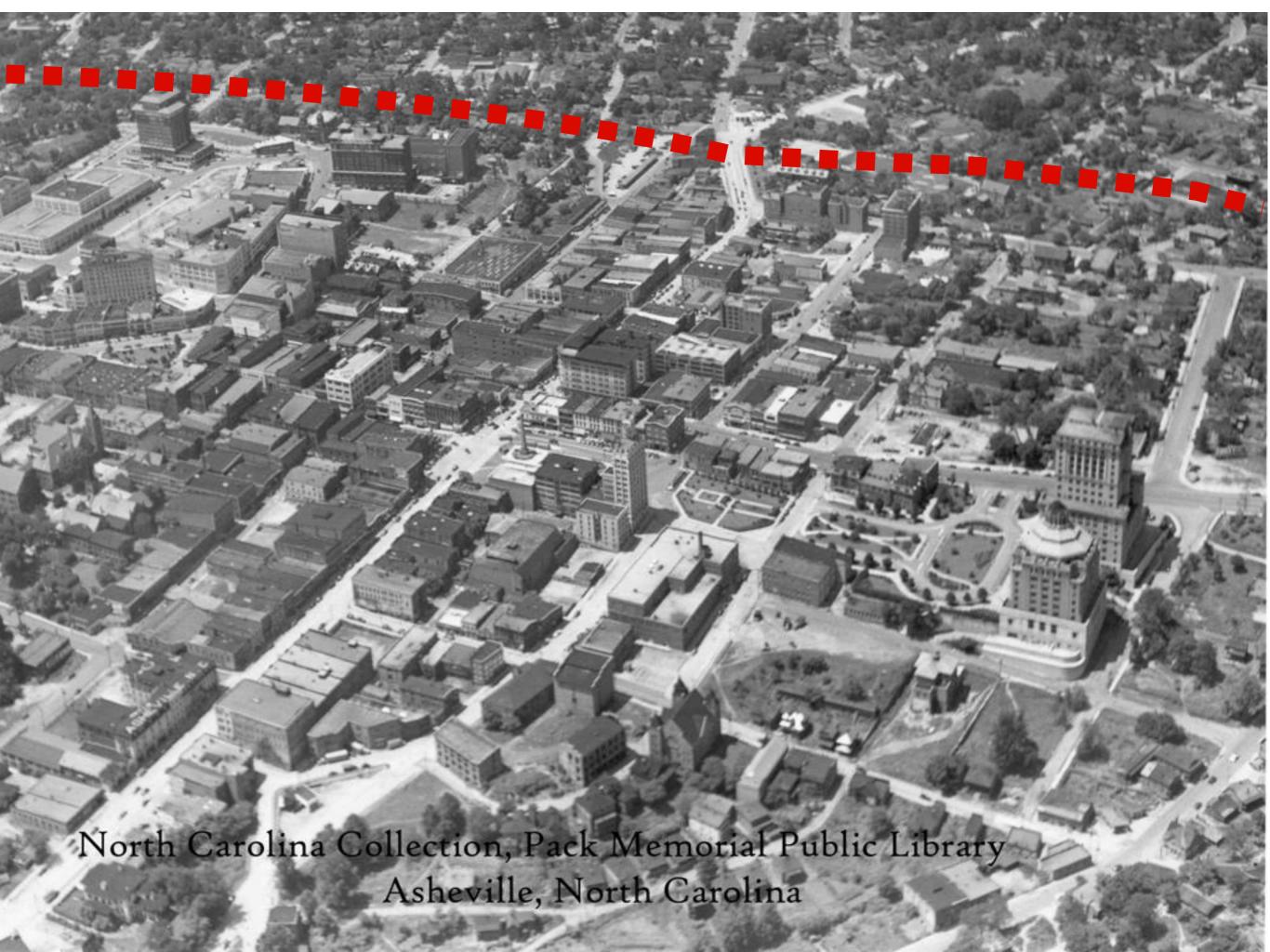
Thomas Wolfe

Author (1900-1938) You Can't Go Home Again

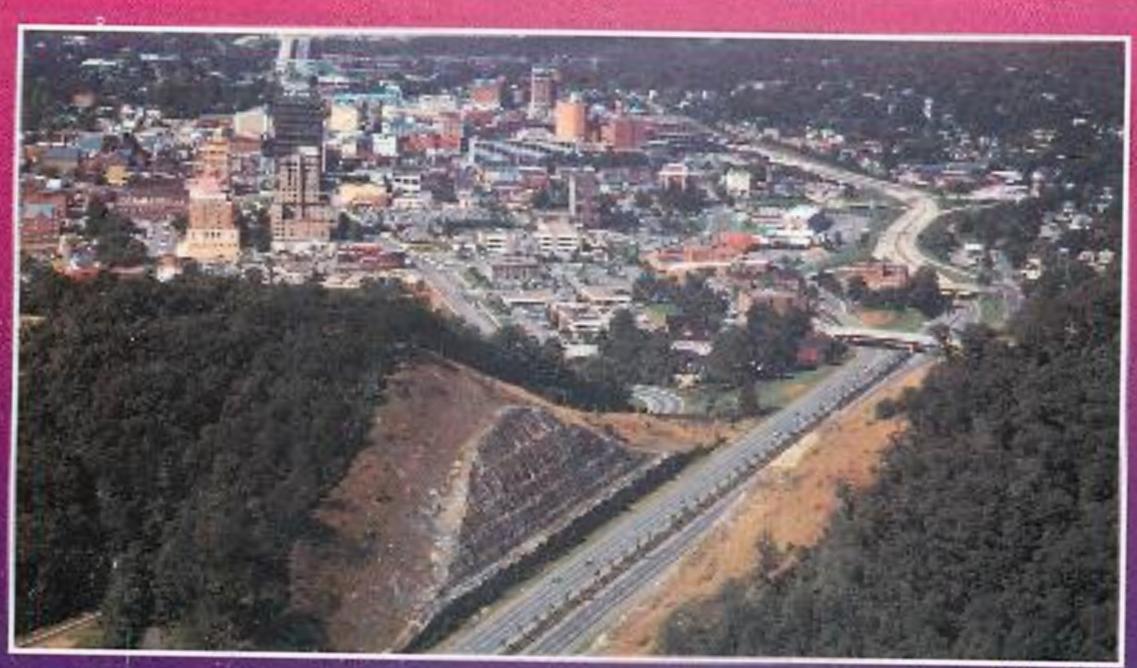
The Decline Began in the 50's & 60's

Development outside of downtown was encouraged by the new expressways.







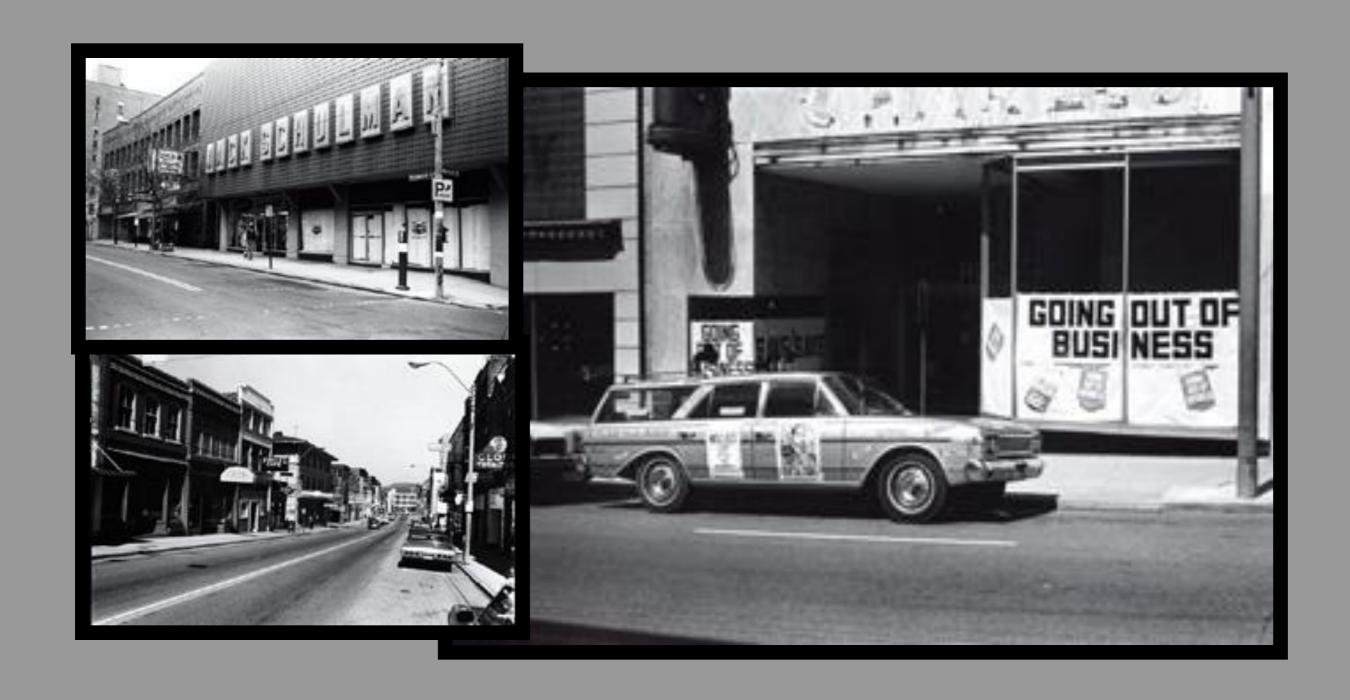


Asheville, N.C. Land of the Sky

The 73 acre Asheville Mall



In the 70's and 80's our downtown died

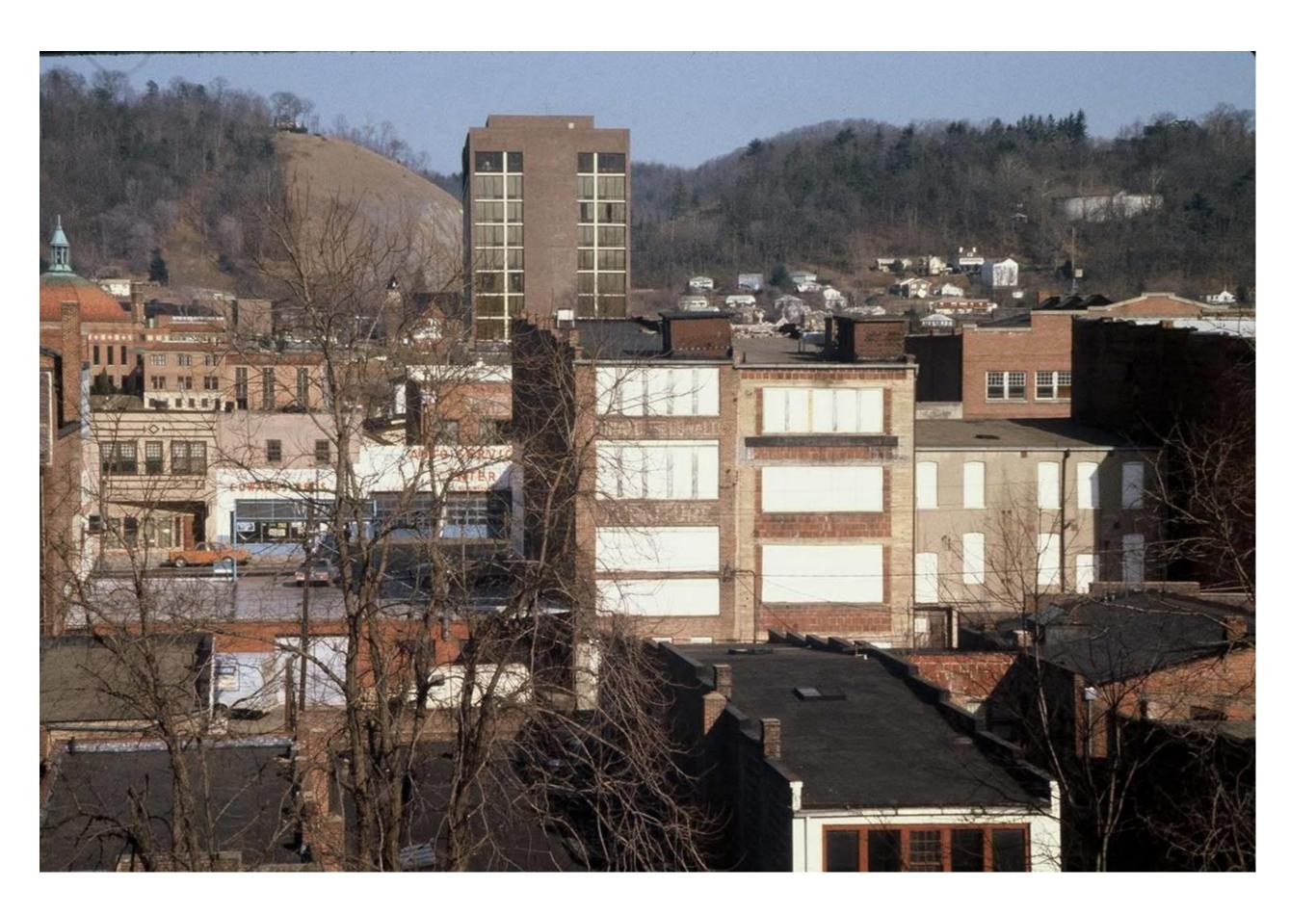








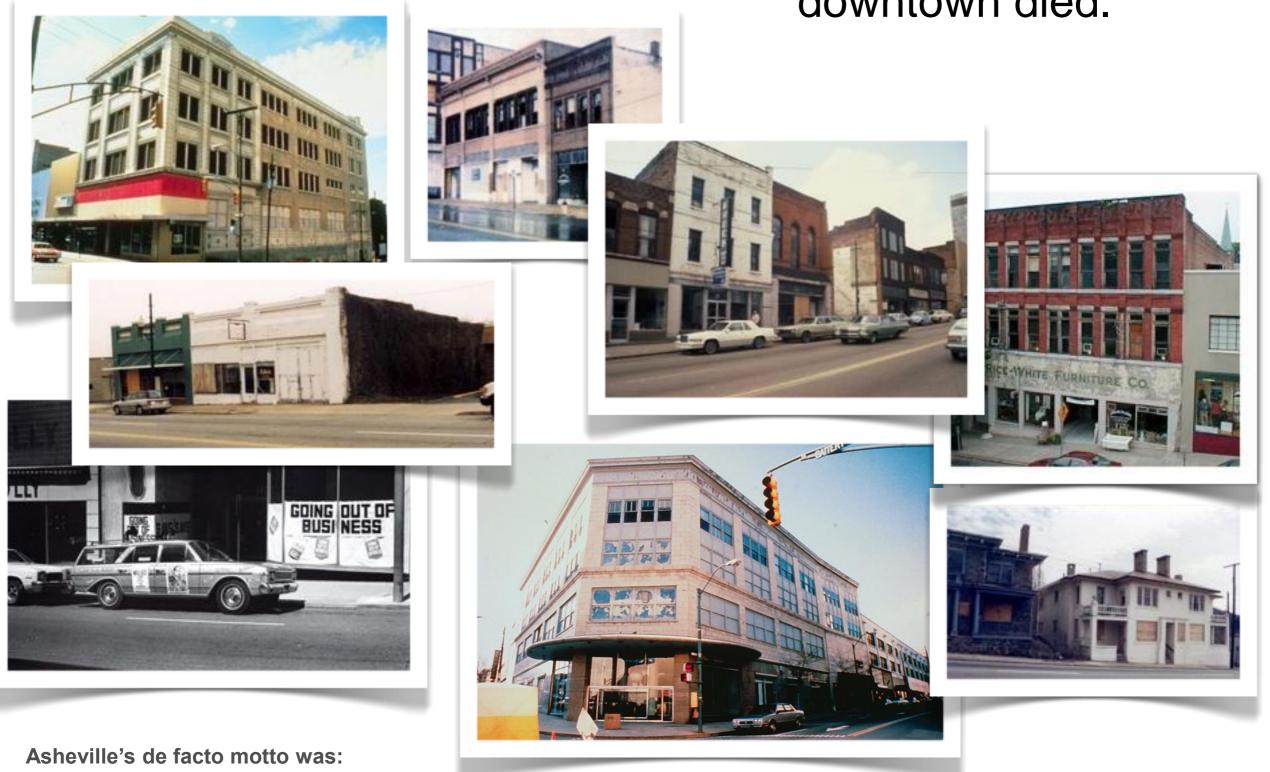








In the 70's and 80's our downtown died.



"That will never work here - don't even try."

the Dogwood Fund

The Orange Peel





Urban3

51 Biltmore

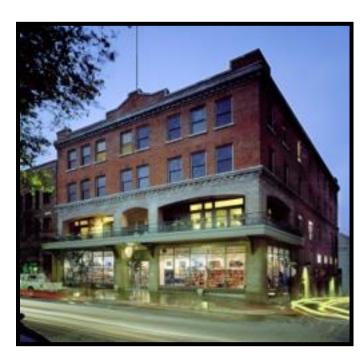








City Watch



1941 - 11/19/2001

The Mountain Xpress







the Alternative Reading Room

The Laughing Seed

What is PIP?





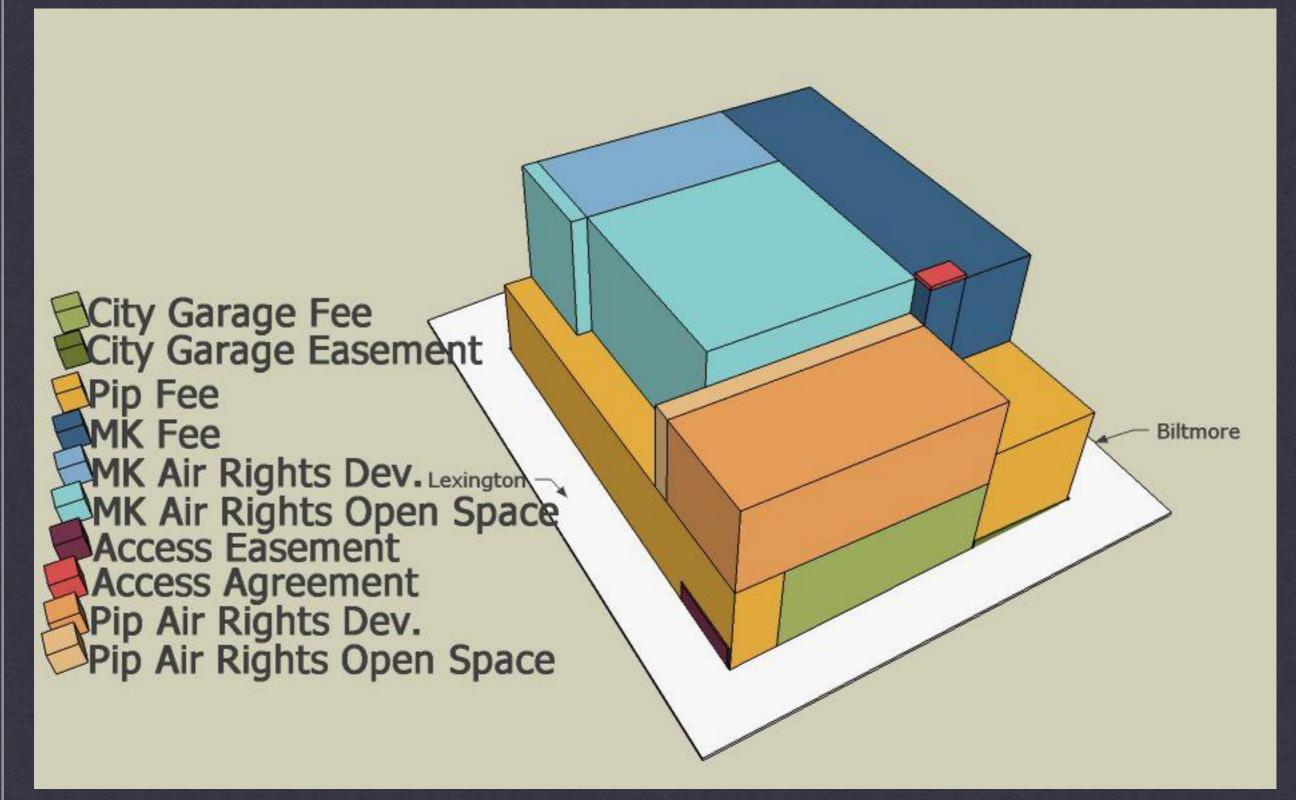


The Orange Peel

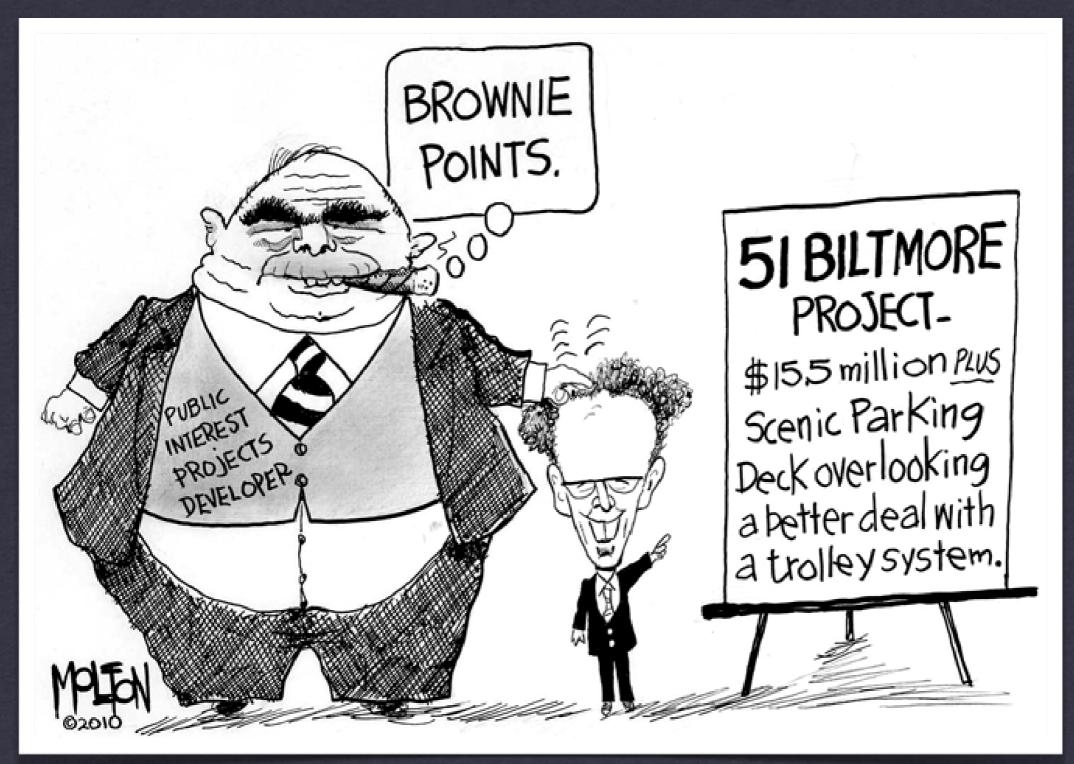




51 Biltmore Project 3-Party Public/Private Development



51 Biltmore 3D Model of the Legal Agreement



The Asheville Politick

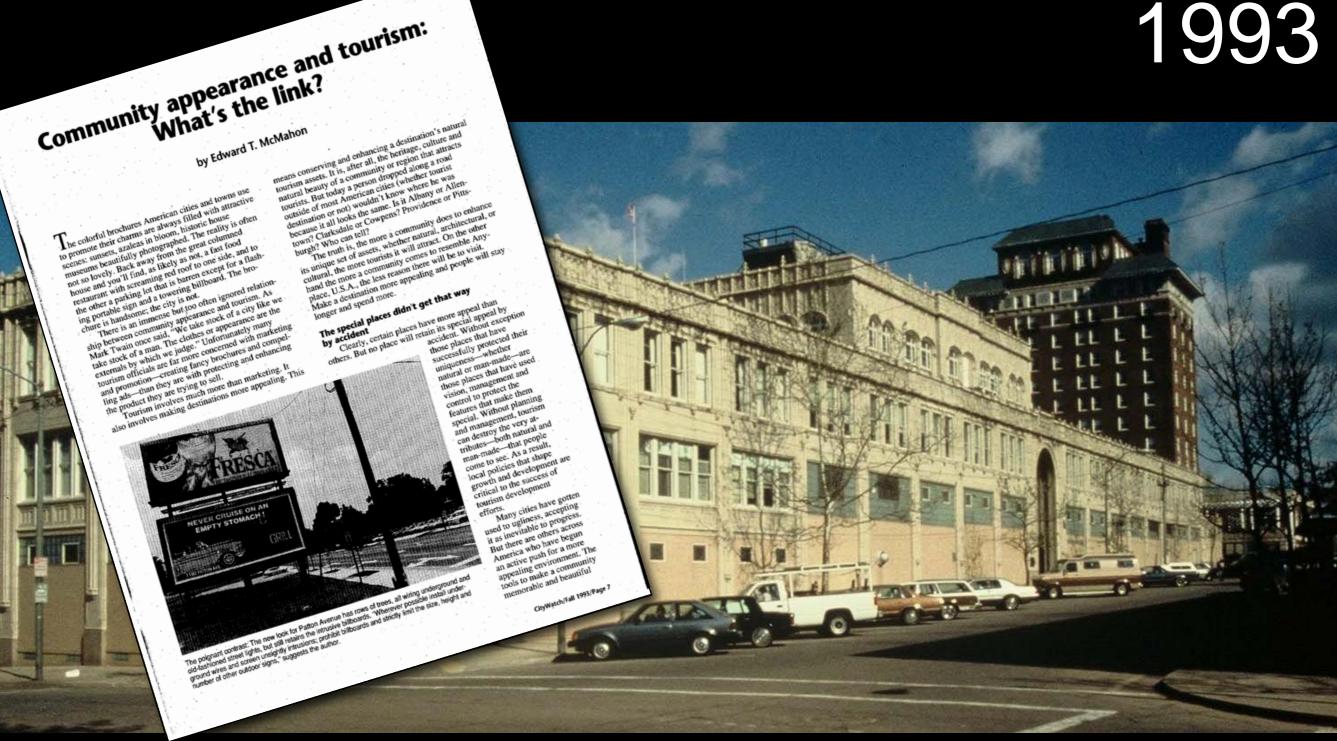
Taking our lumps

ASHE 7









Among cities with no particular recreational appeal, those that have preserved their past continue to enjoy tourism. Those that haven't receive almost no tourism at all. Tourism simply doesn't go to a city that has lost its soul.



Top Travel Destinations of 2007

Asheville: #5 of the top 12

Frommer's

Located in the Smoky Mountains, Asheville is a small college town with a thriving arts, culture, and gay & lesbian scene. It is home to the Biltmore Estate, the Thomas Wolfe Memorial, and Carl Sandburg's birthplace in nearby Flat Rock. Recently, Asheville has been drawing literati and celebrities who had gravitated to New Orleans as a hub of culture. With the Blue Ridge Parkway nearby, the area is also great for driving tours and shopping trips to numerous crafts and pottery shops (we suggest picking up a hand-made broom).





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Research

Publications

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ULI's Priorities

Creating Resilient Communities

- What are the best new models in the real estate and land use industry, and how can we support their development?
- How can we best adapt and reuse existing real estate while eliminating obsolete space in order to create thriving
- · How can we influence land use leaders locally and around the world as they reshape the process of community building and developing both social and physical infrastructure?

Understanding Demand and Market Forces

- How can we best understand demand (quantity, type, price, and location of the need) for real estate and discover what the market wants short-term versus what it needs long-term?
- How can we help balance local, regional, national, and global interests as well as public and private interests, in terms of how they affect land use decisions and development?
- · How will changing technology influence building and buildings, and how will people's use of technology influence how they interact with the physical environment?

Connecting Capital and the Built Environment through Value

- How can we best generate value in the built environment that is greater than its cost?
- · What are the best ways to ensure the attractiveness of real estate as an investment as institutional capital allocators continue to change and become more global?
- What is the most effective way to demonstrate and explain the relationship between investment in both public projects (including infrastructure) and amenities and the impact on real estate value?

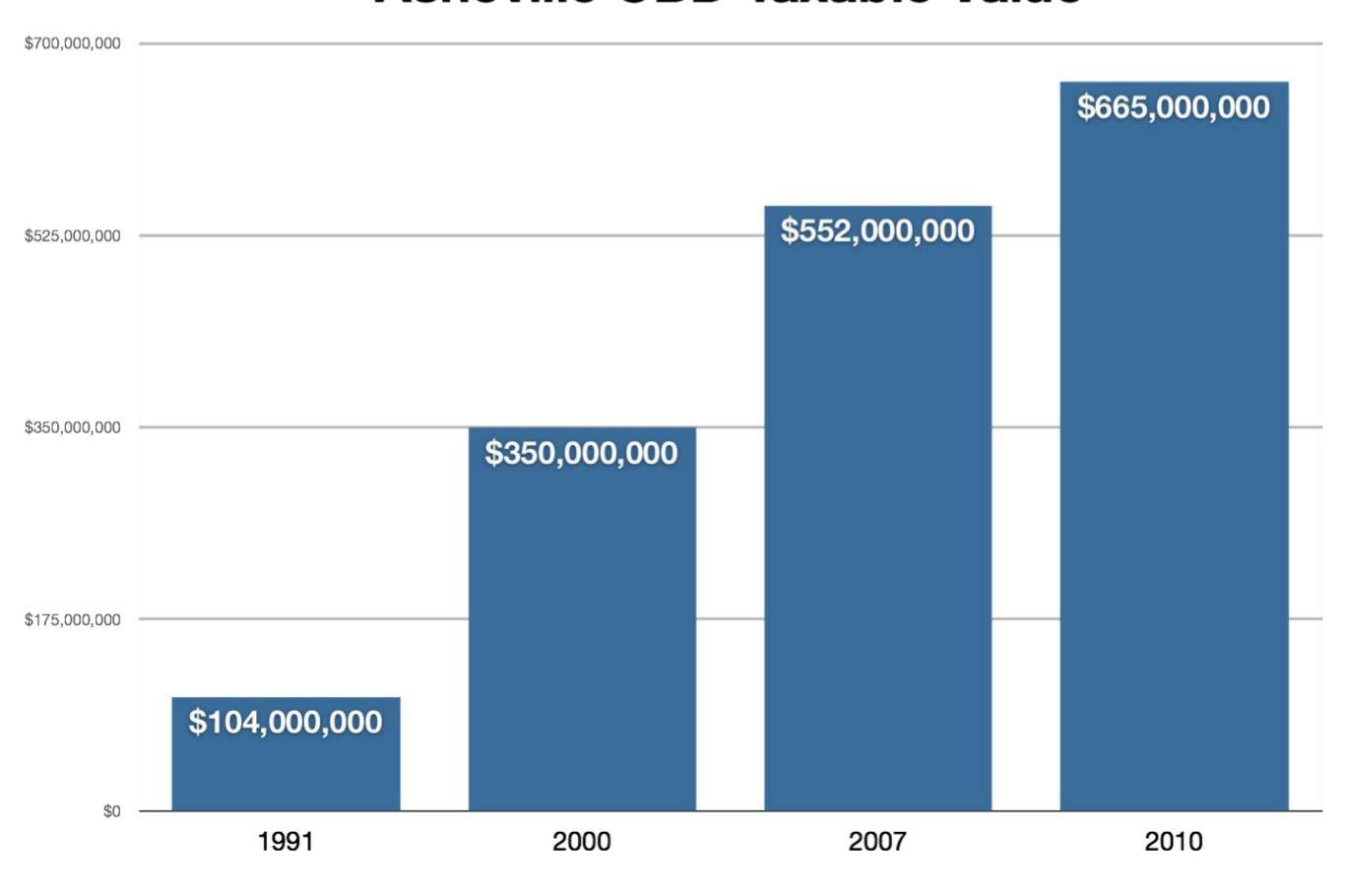
Promoting Intelligent Densification and Urbanization

- What are the most responsible ways to provide cost-effective housing for a rapidly increasing global population that is becoming increasingly urbanized?
- How can we advance the understanding of the relationship between a high quality of life and the built environment in order to promote the creation of high-quality, appropriately priced density that is attractive to users?
- What is the relationship between a thriving economy and a thriving city—between a dynamic society and the built environment?

Integrating Energy, Resources, and Uses Sustainably

- How can we best reduce the negative impact of the built environment on our natural resources and climate?
- What are the best ways to use the world's energy resources and protect the built environment from volatile and unpredictable
- How will trends in energy and resources affect the future best use of land?

Asheville CBD Taxable Value





THE BURDENS OF POOR DECISIONS ARE **BECOMING UNBEARABLE!**

- Parking Garages
- Pack Square Projects
- Wall Street Project
- New Garage for Garbage Trucks
- City Hall Beautification Project

4.5 Million & Climbing 10.0 Million & Climbing

1.8 Million & Standing Empty

5 Million Plus

4.8 Million

26.1 Million & Climbing

In 1990 Asheville City taxes were raise

2 Million Dollars

to help pay for these projects for Downtown Dignitaries.

These are just a few of the failed policy decisions supported by the Old Council. The taxpayers can no longer afford the policies of the 80's. Here are your choices on November 5TH You May Vote For Six

- Gene Ellison 2 year Incumbent
- Bill Moore 2 year Incumbent
- Chris Peterson Fresh New Ideas Carr Swicegood Fresh New Ideas
- Charles Worley Fresh New Ideas
 Barbara Field Fresh New Ideas

Norma Price - 14 years Incumbent

SHOW YOUR SUPPORT FOR A NEW CITY COUNCIL. DISPLAY THIS POSTER IN YOUR CAR, YOUR WINDOW, OR YOUR YARD.

PAID FOR BY: CITIZENS FOR A NEW CITY GOVERNMENT, DOROTHY F. WORLEY, TREASURER

BLUEPRINT OF CITY HALL

THE INCUMBENTS: WHY SHOULD WE VOTE AGAINST THEM?

The decade of the 80's was controlled by the incumbents Bratton, Frank, Price, and Michalove.

During their tenure, we have witnessed the following:

- 1. Personal income has decreased.
- 2. Property taxes are at an all time high. In 1990 these four council members voted for a 16% increase in personal
- 3. In 1981 water was at the top of their list of priorities. In 1991 water remains at the top of their list.
- 4. Increased crime rate. Inadequate police protection due to massive annexation during the past 10 years.
- Downtown development for bureaucrats instead of water, sewer, and streets for our citizens.



- 6. Fewer jobs for our residents. We have lost good sound industries such as Burlington, Sayles, Kellwood, Girmes and Stencil, not to mention 3000 jobs at Enka.
- 7. Enormous waste of city tax dollar and manpower within the fire department (i.e.; fire trucks being routed to fender benders, etc.).
- 8. Downtown parking fiasco. Millions of dollars wasted on unused parking decks.
- 9. Turmoil in the City School System. The only voice city residents have is through our vote for Asheville City Council.
- 10. Community favoritism. Certain communities have been ignored far too long while others have been given the royal treatment. This cannot be tolerated. All city areas are entitled to all city services.

VOTE OUT THE POLICY MAKERS OF THE 80'S.

THEY'VE BEEN IN CHARGE TOO LONG!

BRATTON OUT

FRANK OUT

PRICE OUT

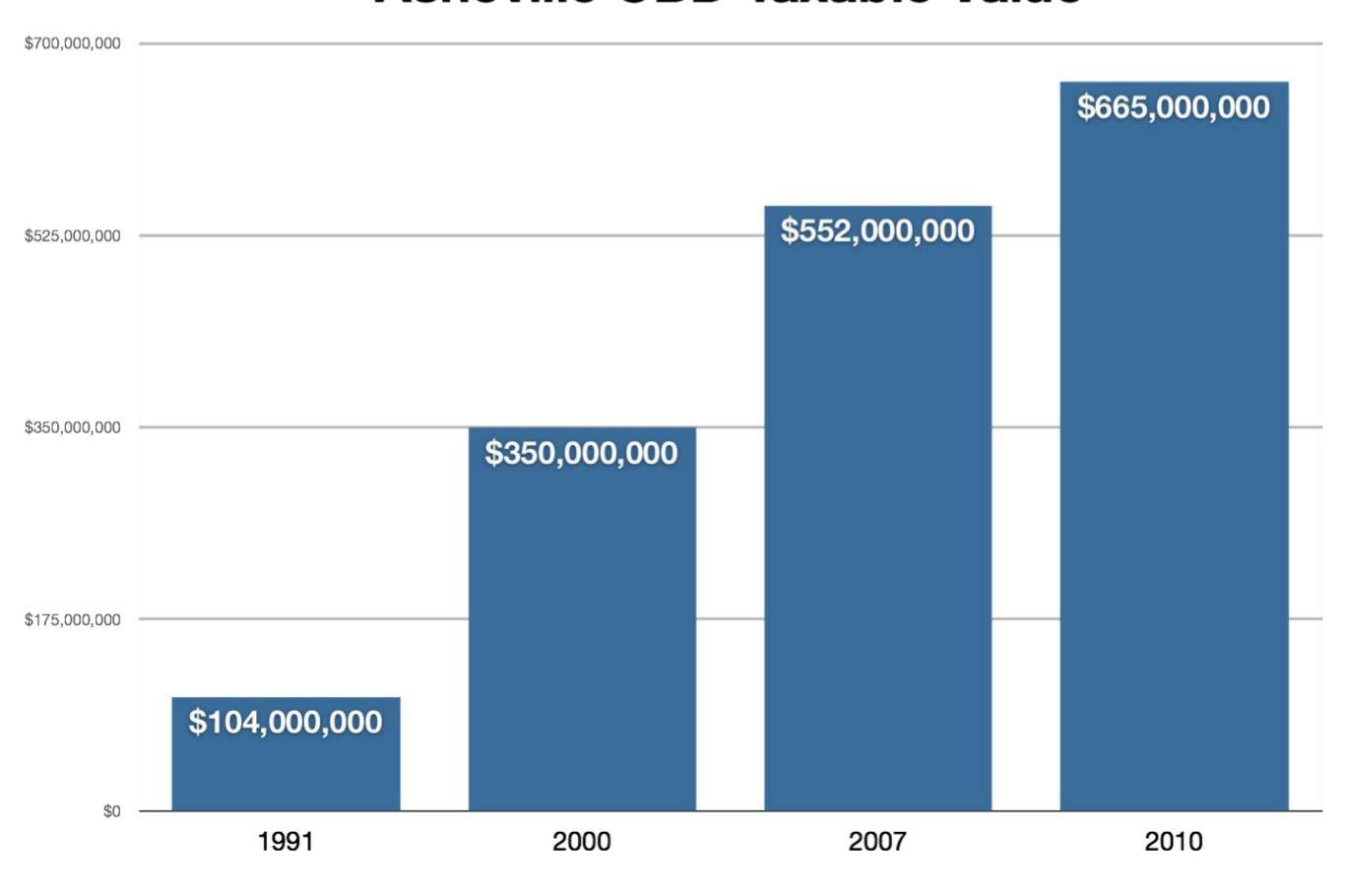
MICHALOVE OUT

PAID FOR BY THE CITIZENS TO ELECT A NEW CITY GOVERNMENT

Asheville's de facto motto was:

"That will never work here - don't even try."

Asheville CBD Taxable Value



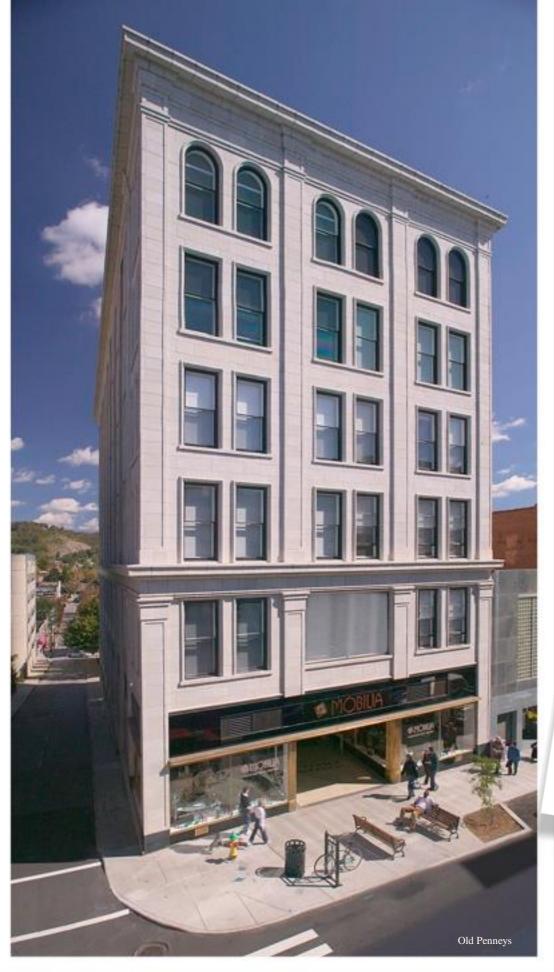
Land Production







For 40 years this building remained vacant..... its tax value in 1991 was just over \$300,000.



Today the building is valued a over \$11,000,000 an increase of

over **3500%**

in 15 years

The lot is less than 1/5 acre









0.19 Acres 54,000 sf. Bld \$11,000,000 Tax Value \$58,900,000 Value/Acre

My House



0.13 Acres

1 unit (2 people + 2 dogs) \$232,000 Tax Value \$1,800,000 Value/Acre





My House



34.0 Acres 220,000 sf Building \$20,000,000 Tax Value

54,000 sf. Bld \$11,000,000 Tax Value \$58,900,000 Value/Acre

0.19 Acres

0.13 Acres 1 unit (2 people + 2 dogs) \$232,000 Tax Value

\$1,800,000 Value/Acre





My House



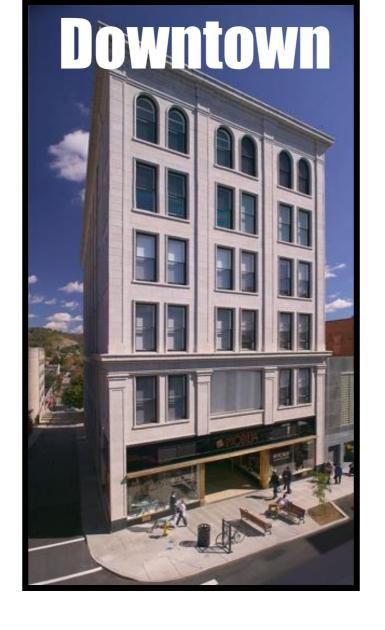
34.0 Acres 220,000 sf Building \$20,000,000 Tax Value \$500,000 Value/Acre

0.19 Acres 54,000 sf. Bld \$11,000,000 Tax Value \$58,900,000 Value/Acre 0.13 Acres

1 unit (2 people + 2 dogs) \$232,000 Tax Value \$1,800,000 Value/Acre

\$19,542 Property Taxes/Acre





My House



34.0 Acres 220,000 sf Building \$20,000,000 Tax Value \$500,000 Value/Acre

\$6,500 Property Taxes/Acre

0.19 Acres 54,000 sf. Bld \$11,000,000 Tax Value \$58,900,000 Value/Acre 0.13 Acres

1 unit (2 people + 2 dogs) \$232,000 Tax Value \$1,800,000 Value/Acre

\$19,542 Property Taxes/Acre





My House



34.0 Acres 220,000 sf Building \$20.000.000 Tax Value

\$20,000,000 lax valut \$500,000 Voluo/Aoro

\$6,500 Property Taxes/Acre

0.19 Acres

54,000 sf. Bld \$11,000,000 Tax Value \$58,900,000 Value/Acre

\$634,000 Property Taxes/Acre

0.13 Acres

1 unit (2 people + 2 dogs) \$232,000 Tax Value \$1,800,000 Value/Acre

\$19,542 Property Taxes/Acre

Property Taxes as a Crop

Wheat



34.0 Acres 220,000 sf Building \$20,000,000 Tax Value \$590,000 Value/Acre

\$6,500 Taxes/Acre



0.19 Acres 54,000 sf. Bld \$11,000,000 Tax Value \$58,900,000 Value/Acre

\$634,000 Taxes/Acre

Soybeans



0.13 Acres
1 unit (2 people + 2 dogs)
\$232,000 Tax Value
\$1,800,000 Value/Acre

\$19,542 Taxes/Acre

Property + Retail Sales Taxes

\$77,000,000 Retail Sales



34.0 Acres 220,000 sf Building \$20,000,000 Tax Value \$590,000 Value/Acre

\$6,500 Taxes/Acre \$3,300 to City



0.19 Acres 54,000 sf. Bld \$11,000,000 Tax Value \$58,900,000 Value/Acre

\$634,000 Taxes/Acre \$330,000 to City

Property + Retail Sales Taxes

\$77,000,000 Retail Sales



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0.19 Acres 54,000 sf. Bld \$11,000,000 Tax Value \$58,900,000 Value/Acre

\$640,000 Taxes/Acre \$330,000 to City



\$50,800
Total Taxes/Acre to City



\$330,000

Property Taxes/Acre to City



\$50,800
Total Taxes/Acre to City



\$414,000

Total Taxes/Acre to City

Jobs per Acre



200 jobs @ 34.0 Acres

5.9



73.7







Land Consumed (Acres):

34.0

00.2

Total Property Taxes/Acre:

\$6,500

\$634,000

City Retail Taxes/Acre:

\$47,500

\$ 83,600

Residents per Acre:

0.0

90.0

Jobs per Acre:

5.9

73.7

Buncombe County Property Tax Revenue Profile: 2007 Tax Yield per Acre



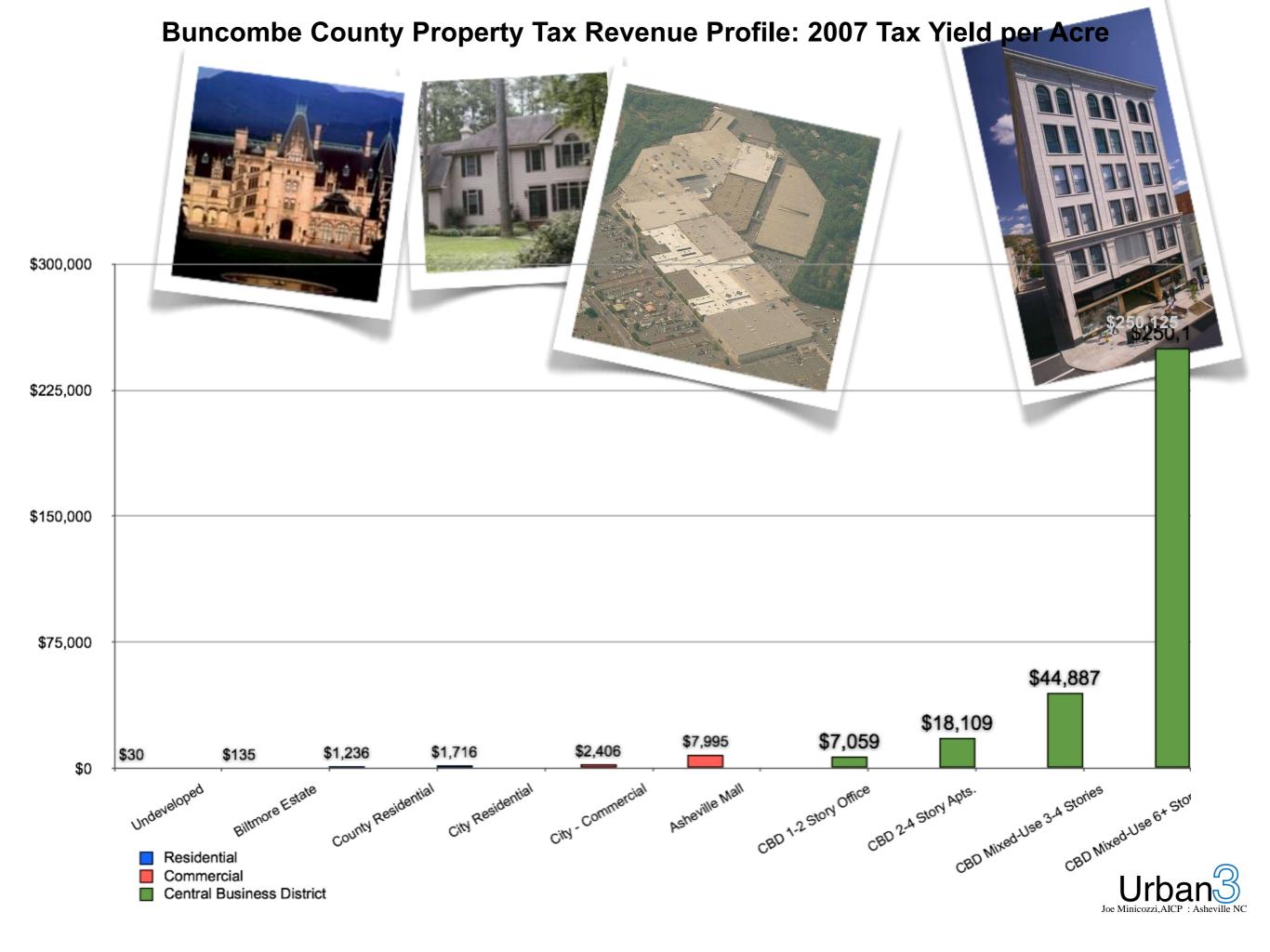


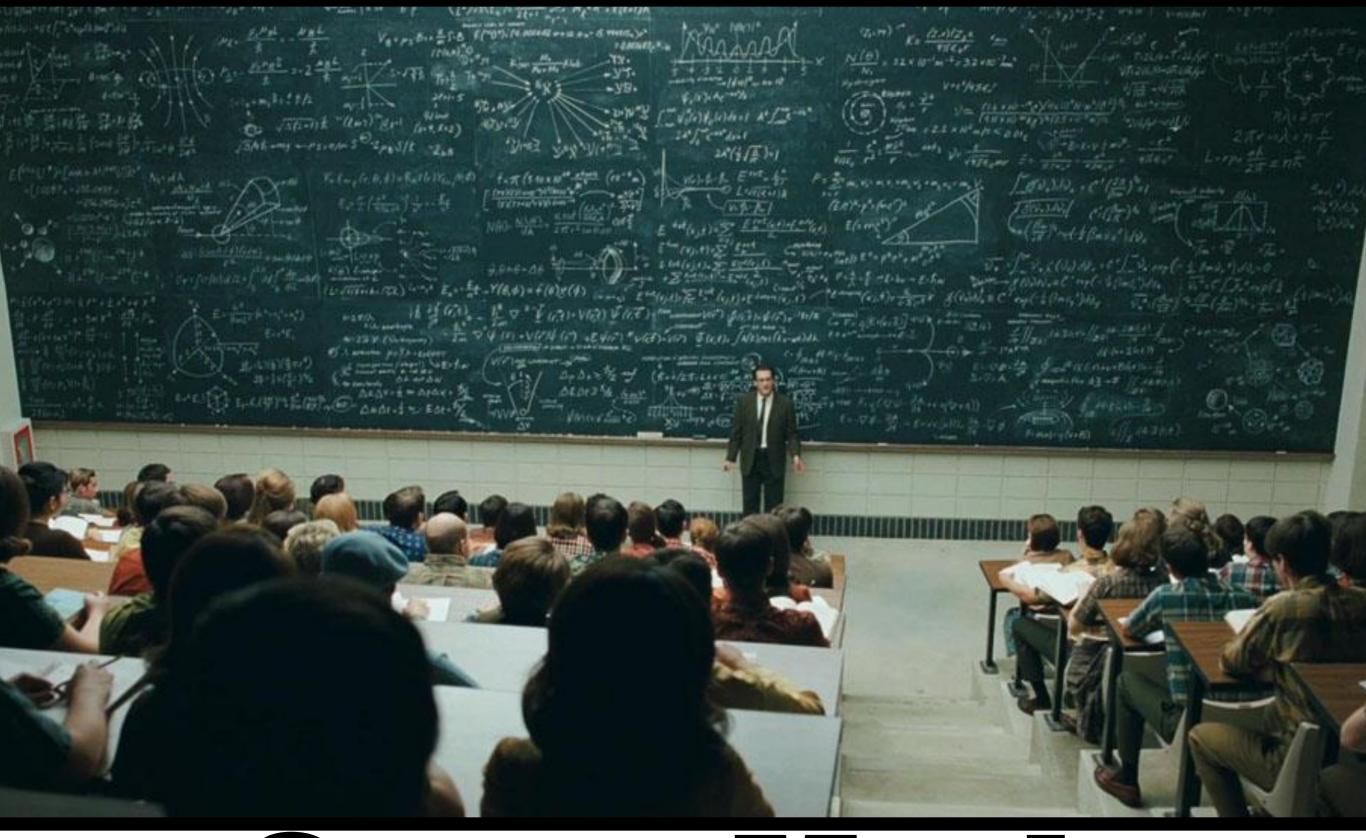


Buncombe County Property Tax Revenue Profile: 2007 Tax Yield per Acre \$8,000 \$6,000 \$4,000 \$2,406 \$2,000 \$1,716 \$1,236 \$135 \$30 \$0 Asheville Mall Undeveloped Biltmore Estate County Residential City Residential City - Commercial Residential

Commercial







Scary Math





A **corporation** is a formal business association with a publicly registered <u>charter</u> recognizing it as a <u>separate legal entity</u> having its own privileges, and liabilities distinct from those of its members. Corporations take many forms, most are used to conduct <u>business</u>.

Incorporation is the forming of a new <u>corporation</u>. The corporation may be a business, a <u>non-profit organization</u>, <u>sports club</u>, or a <u>government</u> of a new <u>city</u> or <u>town</u>.





Corporation(s)

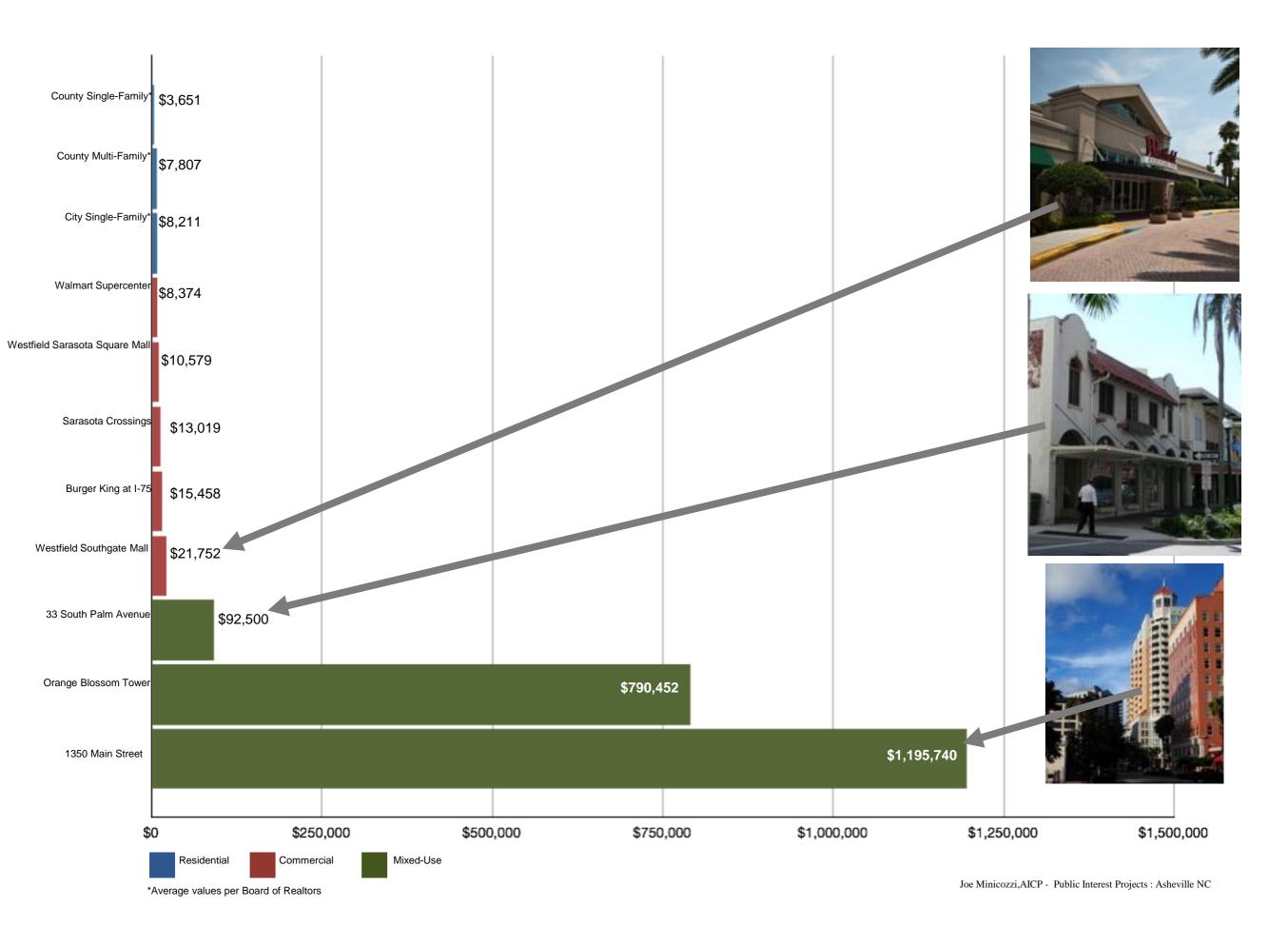




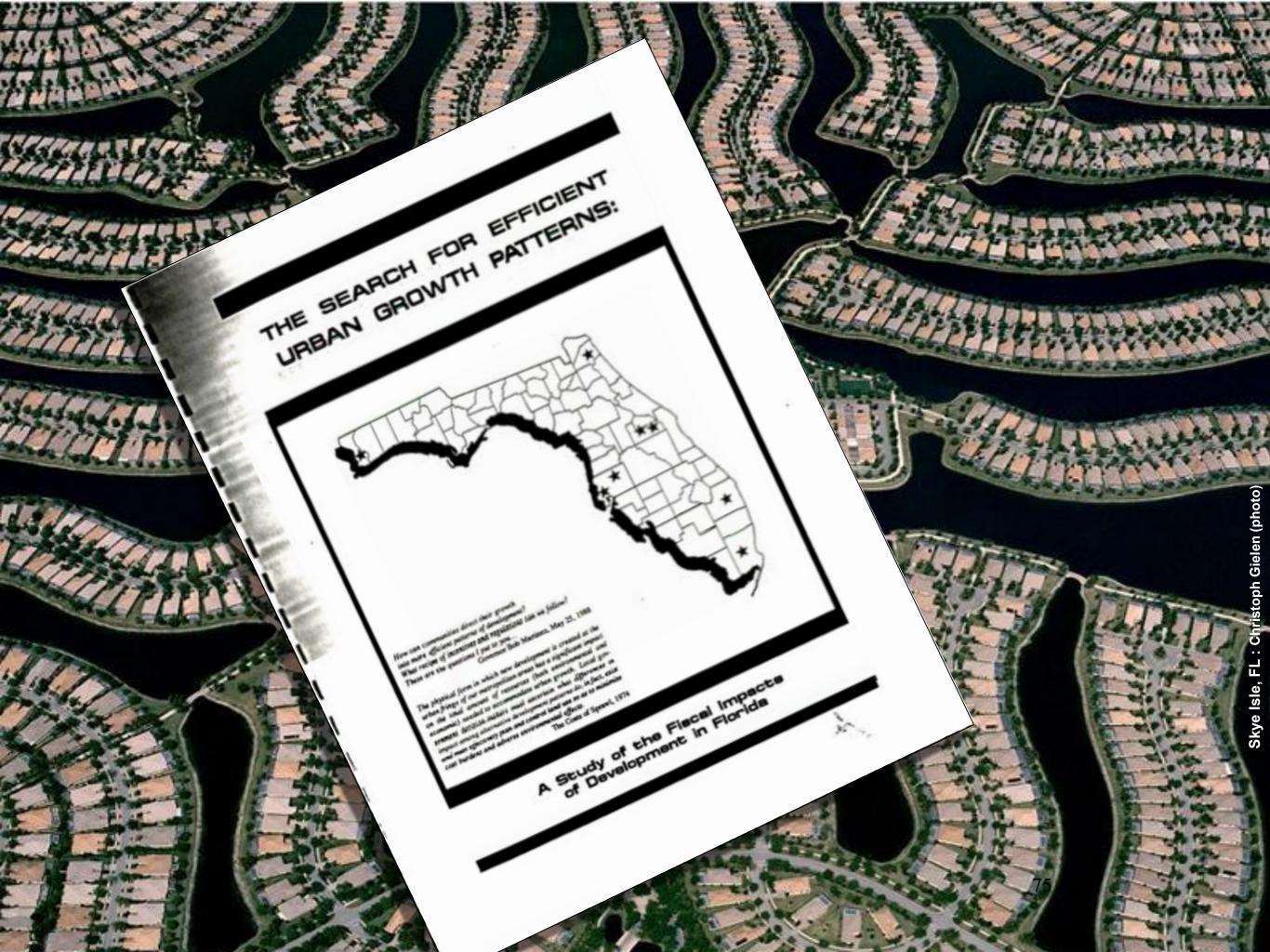




Sarasota County Property Tax Revenue Profile: 2008 Tax Yield per Acre







TOTAL EXTERNAL CAPITAL PUBLIC FACILITY COSTS

(Per Single Family Dwelling Unit)

Rank	DSA	Urban Form	Unit Cost
1	Downtown	Compact	\$9,251
2	Southpoint	Contiguous	\$9,767
3	Countryside	Contiguous	\$12,693
4	Cantonment	Scattered	\$15,316
5	Tampa Palms	Satellite	\$15,447
6	University	Linear	\$16,260
7	Kendall	Linear	\$16,514
8	Wellington	Scattered	\$23,960
AVERAGE			\$14,901

TOTAL EXTERNAL CAPITAL PUBLIC FACILITY COSTS

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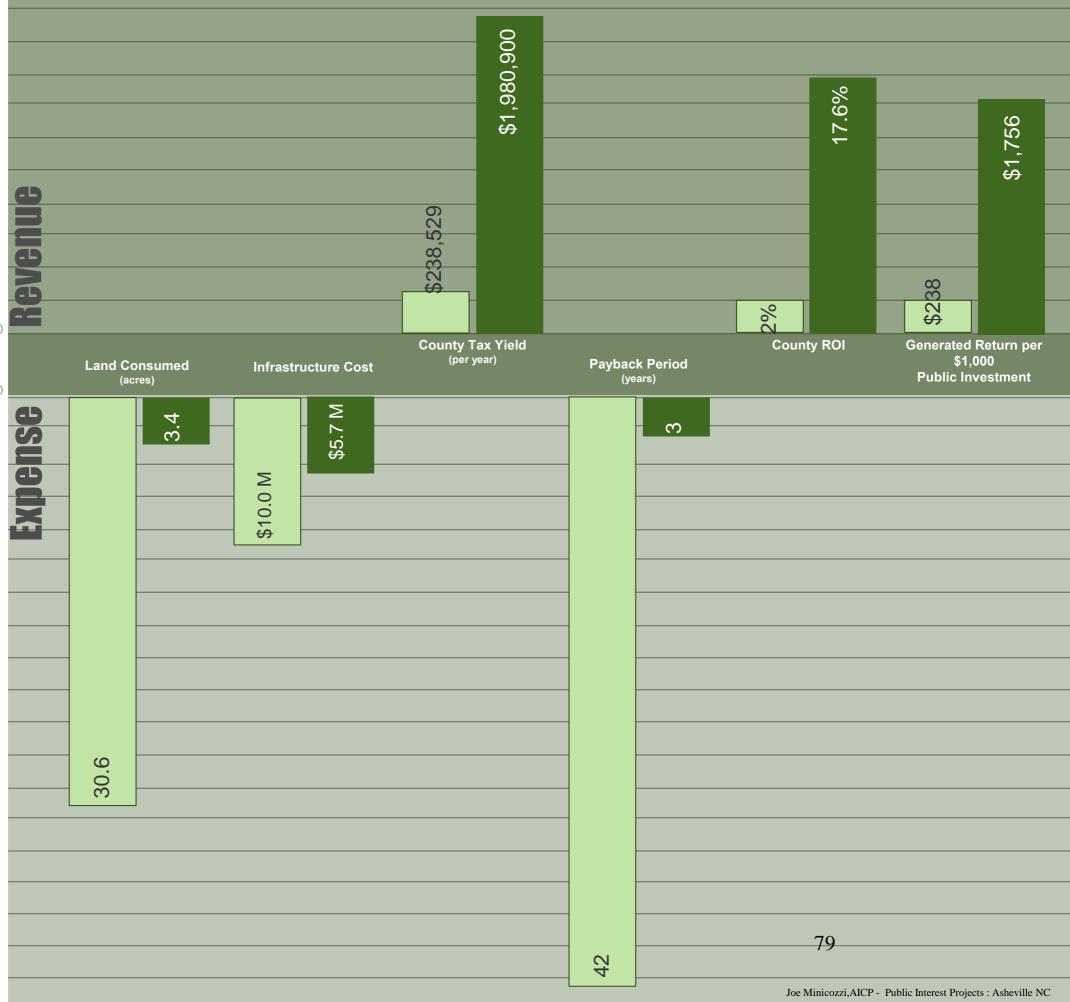
Comparing the cost of 357 units of multi-family housing in Sarasota County



Downtown Sarasota



100 Marlin Lakes Circle



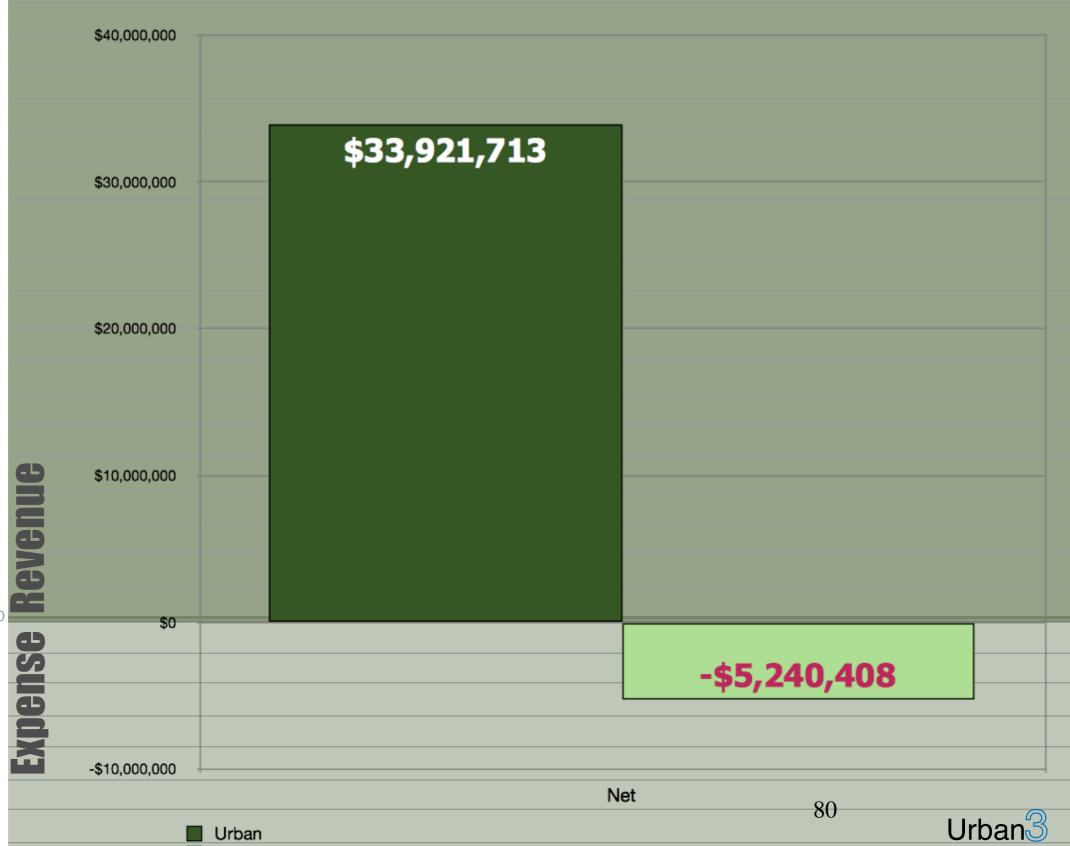
Evaluating 357 multi-family units in Sarasota County

Downtown Sarasota



100 Marlin Lakes Circle

Cumulative - at year 20

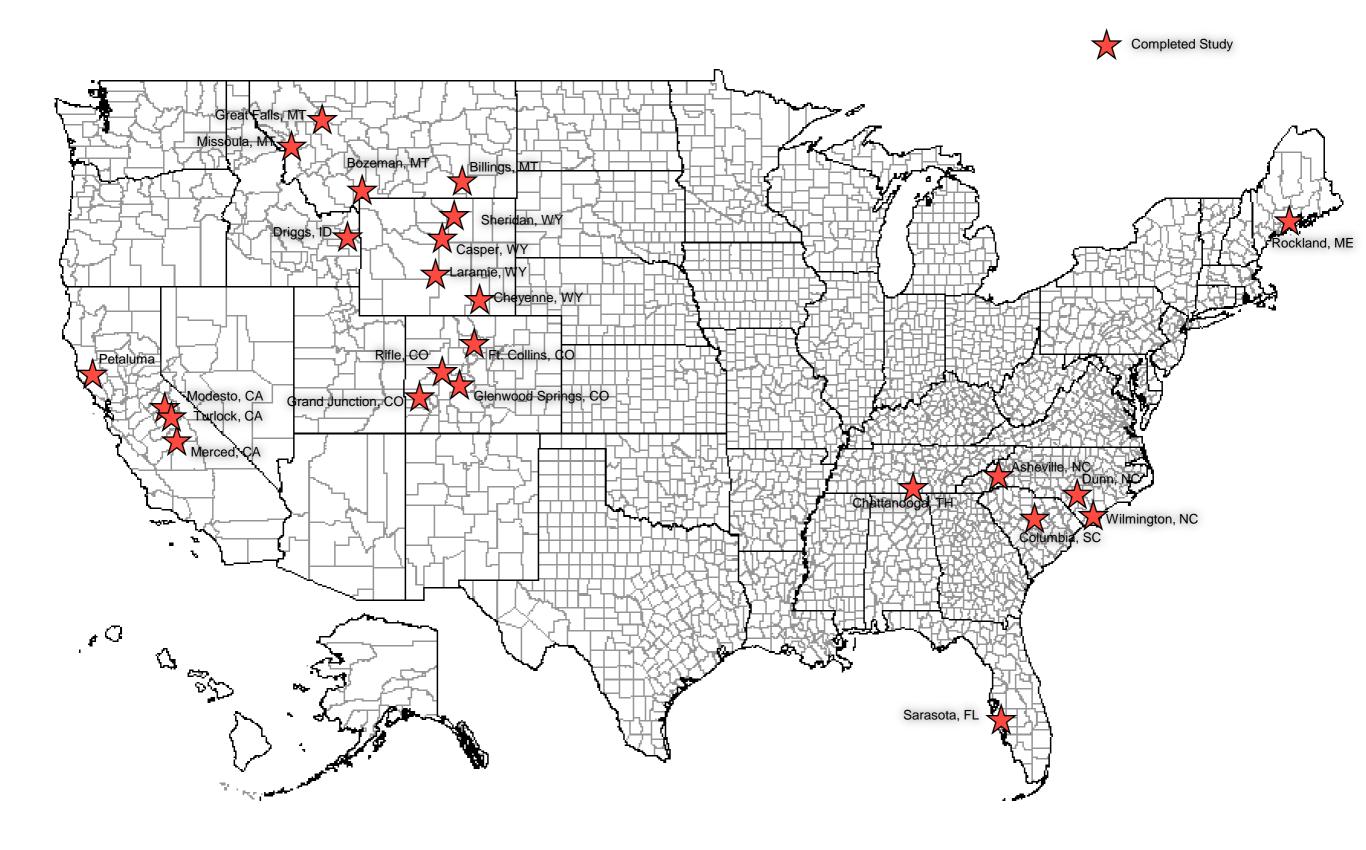


Joe Minicozzi, AICP: Asheville NC

Urban Suburban



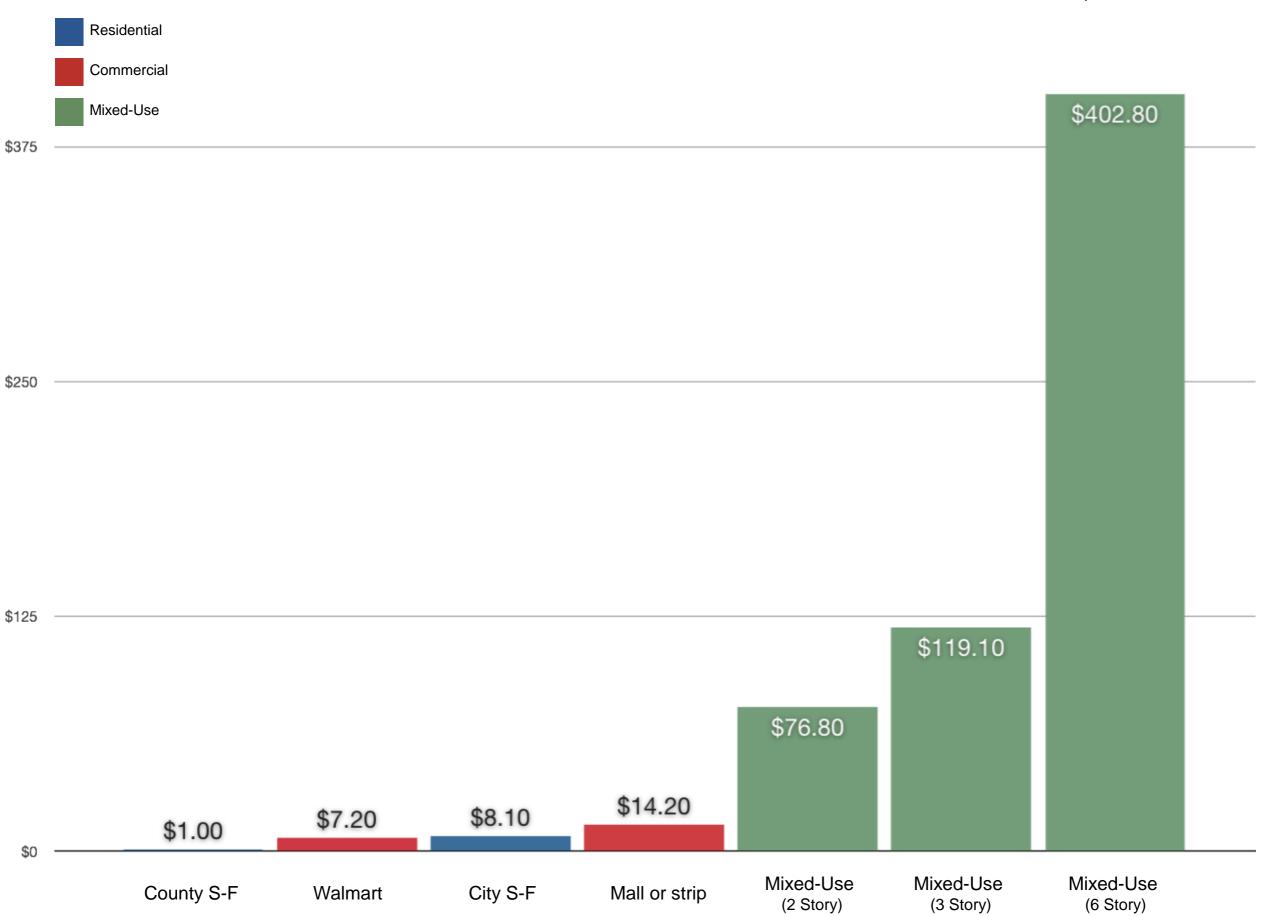
Urban 3



County Property Taxes/Acre

Ratio Difference of 22 City Sample Set, Over 10 States



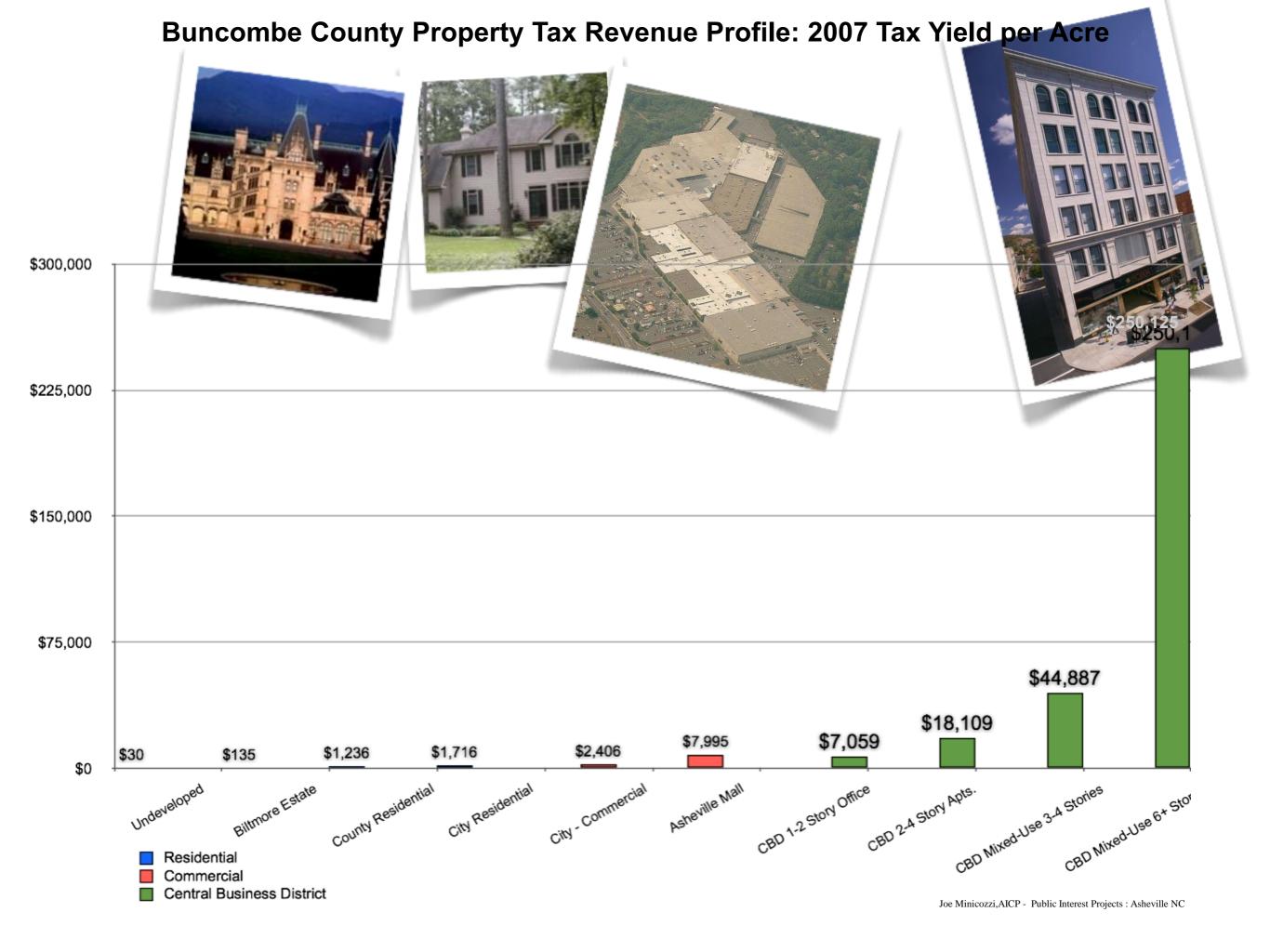












What are the numbers for Davidson County?





Nashville

624k population 1.7M MSA

Downtown

\$3,553M Total Value 856 Total Acres 52% Taxable (445 acres) \$4,152,442 market val/acre*

Asheville 83k population 417k MSA

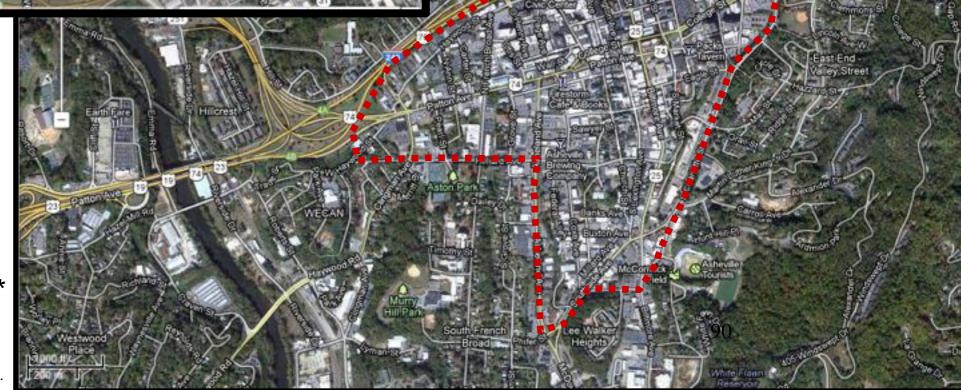
Downtown

\$668M Total Value

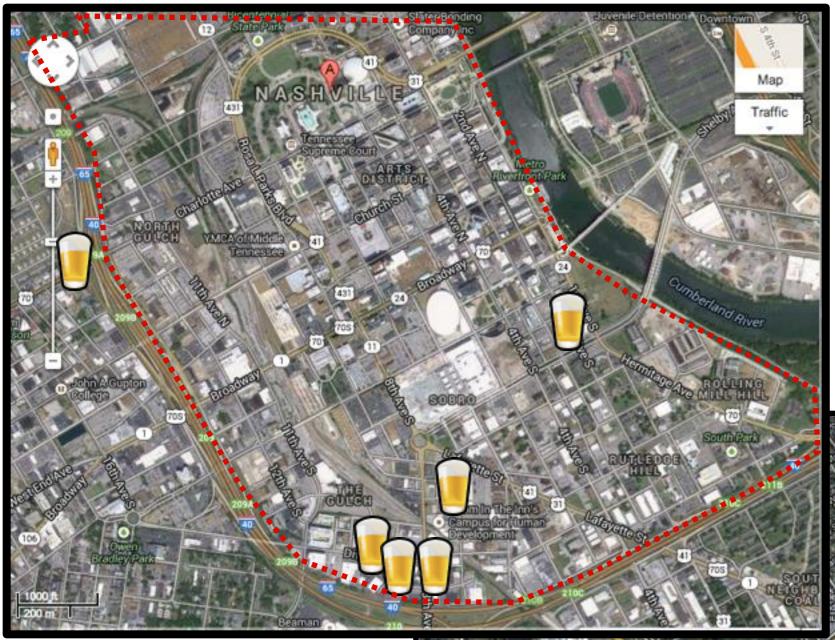
359 Total Acres

66% Taxable

\$3,839,081 market val/acre*



* Exempting non-taxable land.



Nashville

624k population 1.7M MSA

Downtown

\$3,553M Total Value 856 Total Acres 52% Taxable (445 acres) \$4,152,442 market val/acre*

7 Breweries = 89.1k pop/brew

Asheville 83k population 417k MSA

Downtown

\$668M Total Value

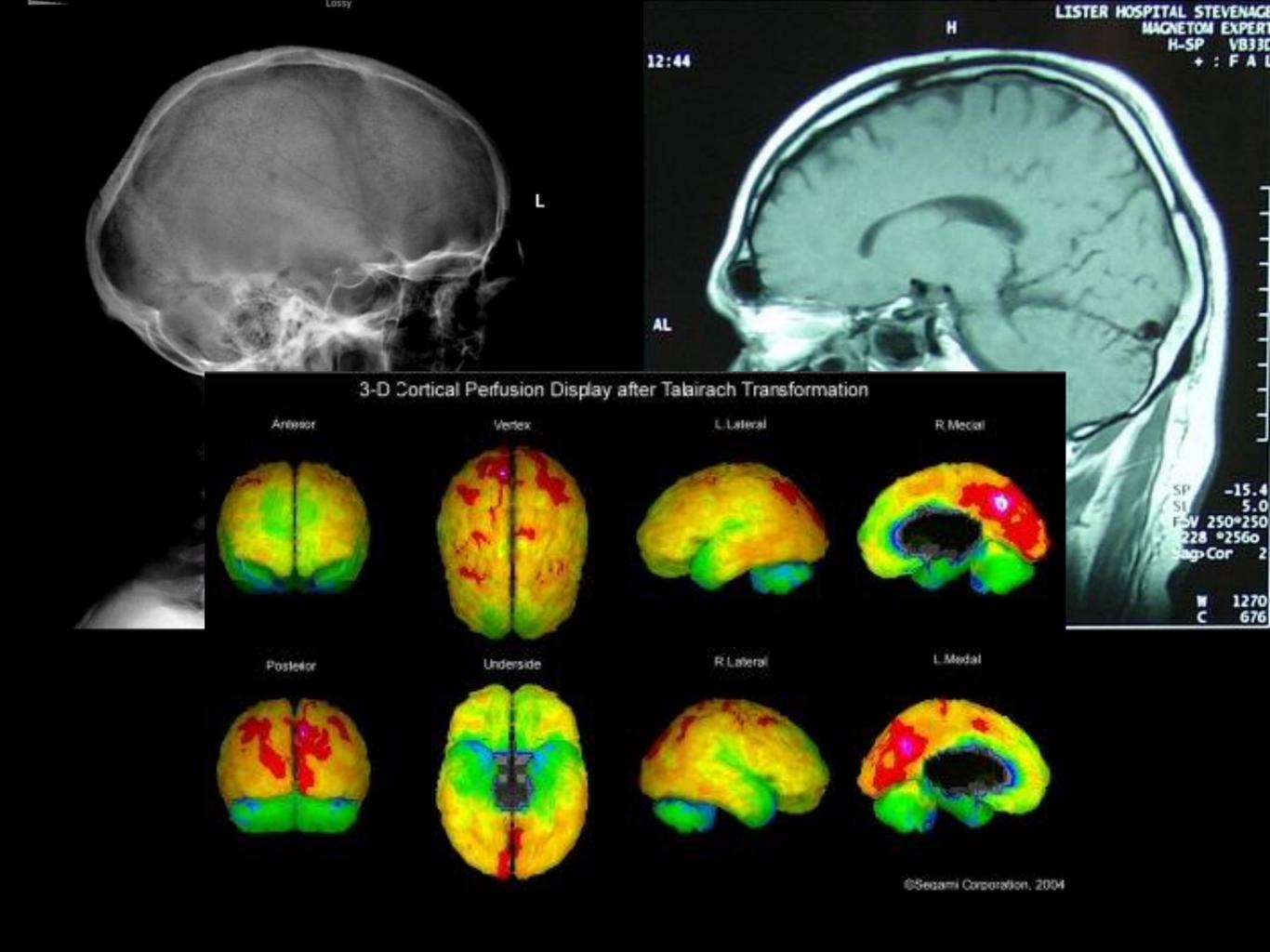
359 Total Acres

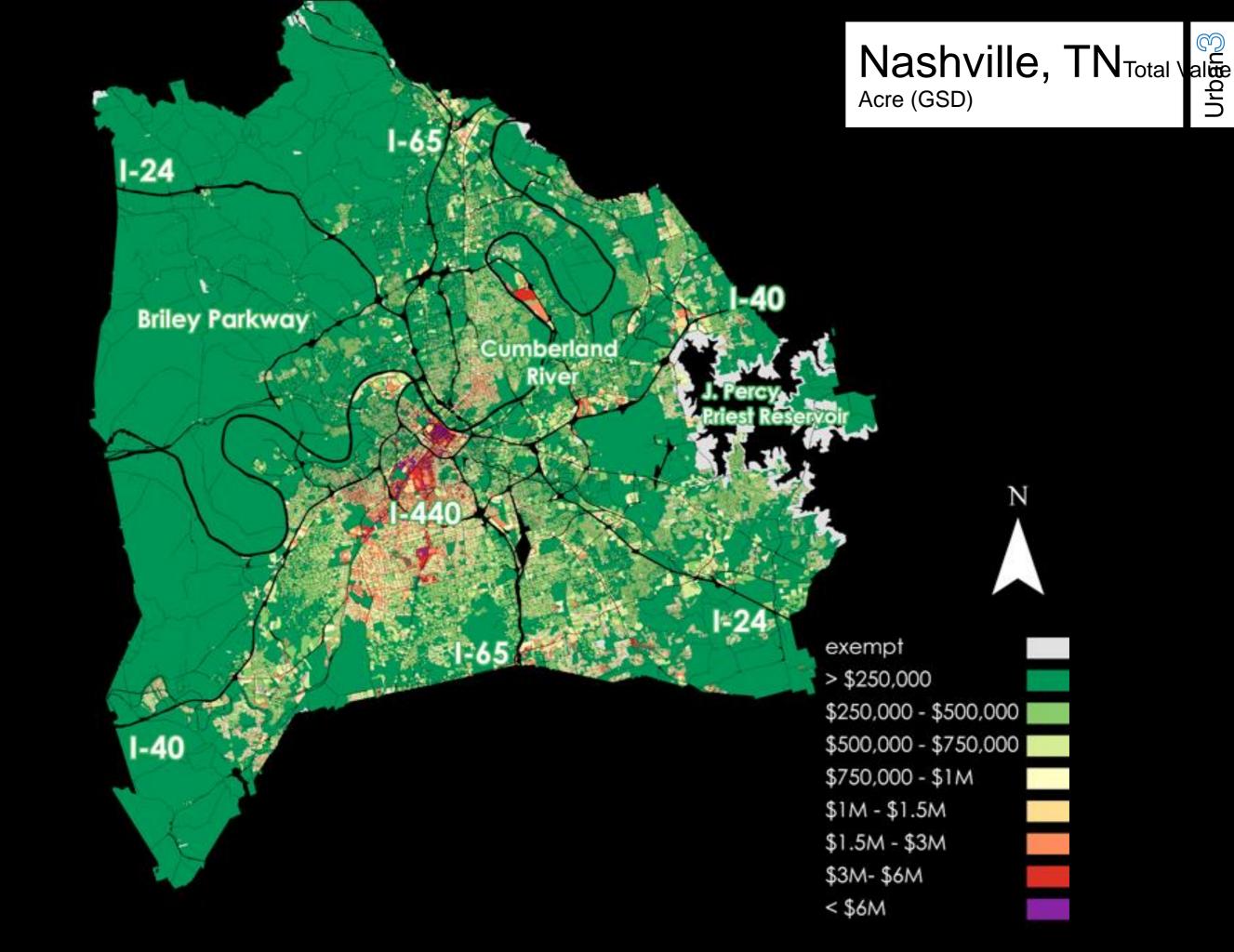
66% Taxable

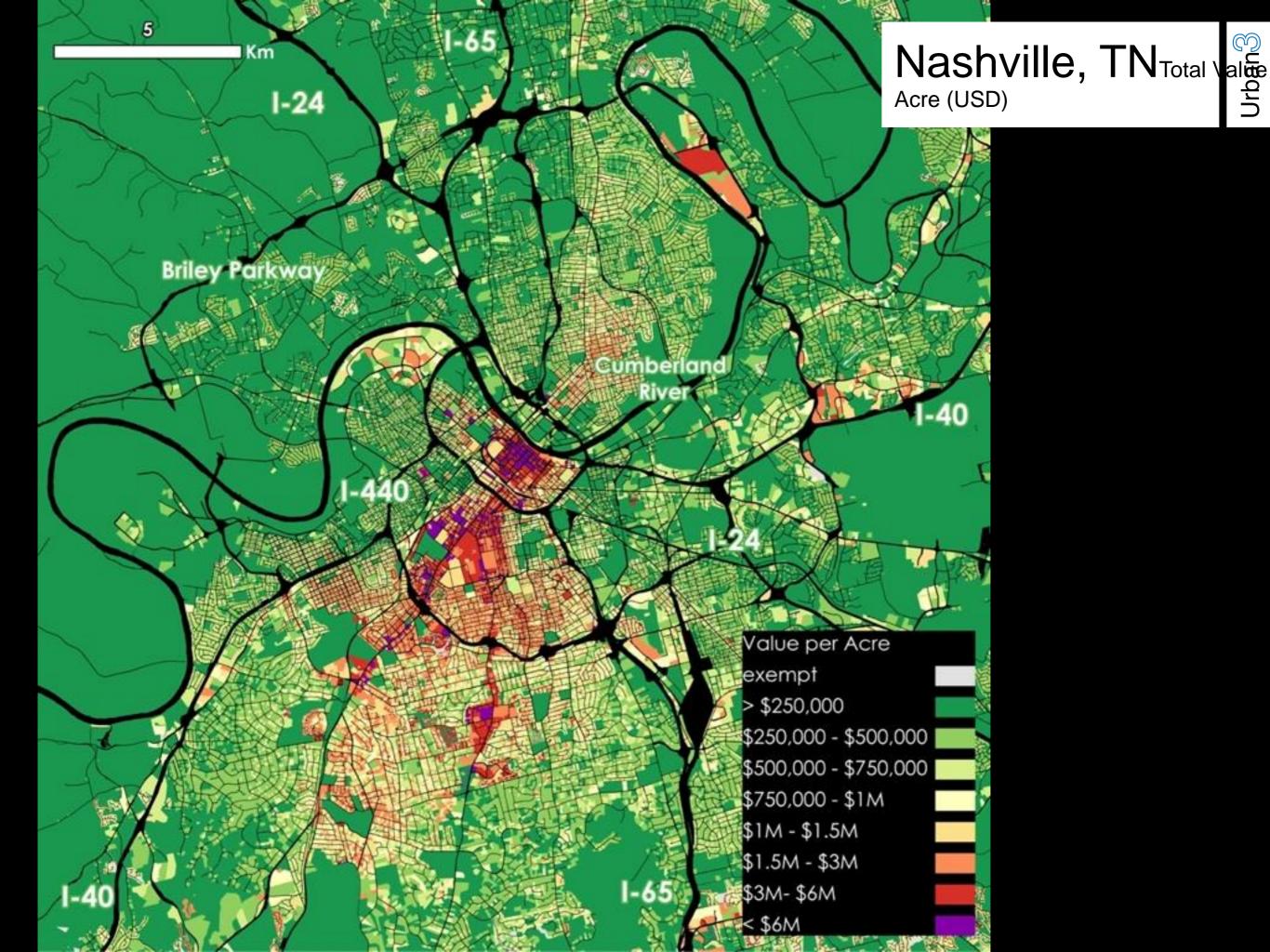
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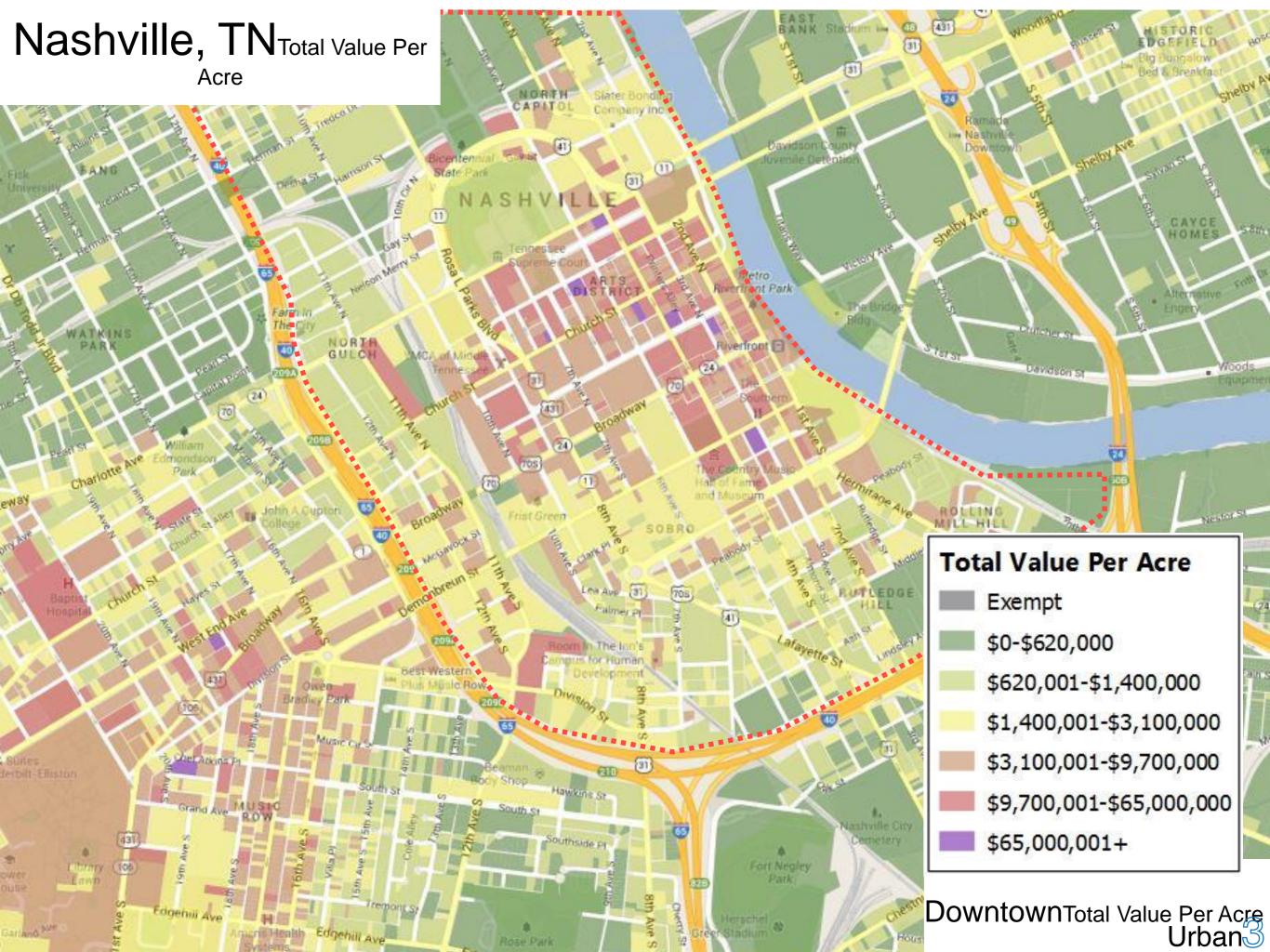
* Horse South Fanals South Fana

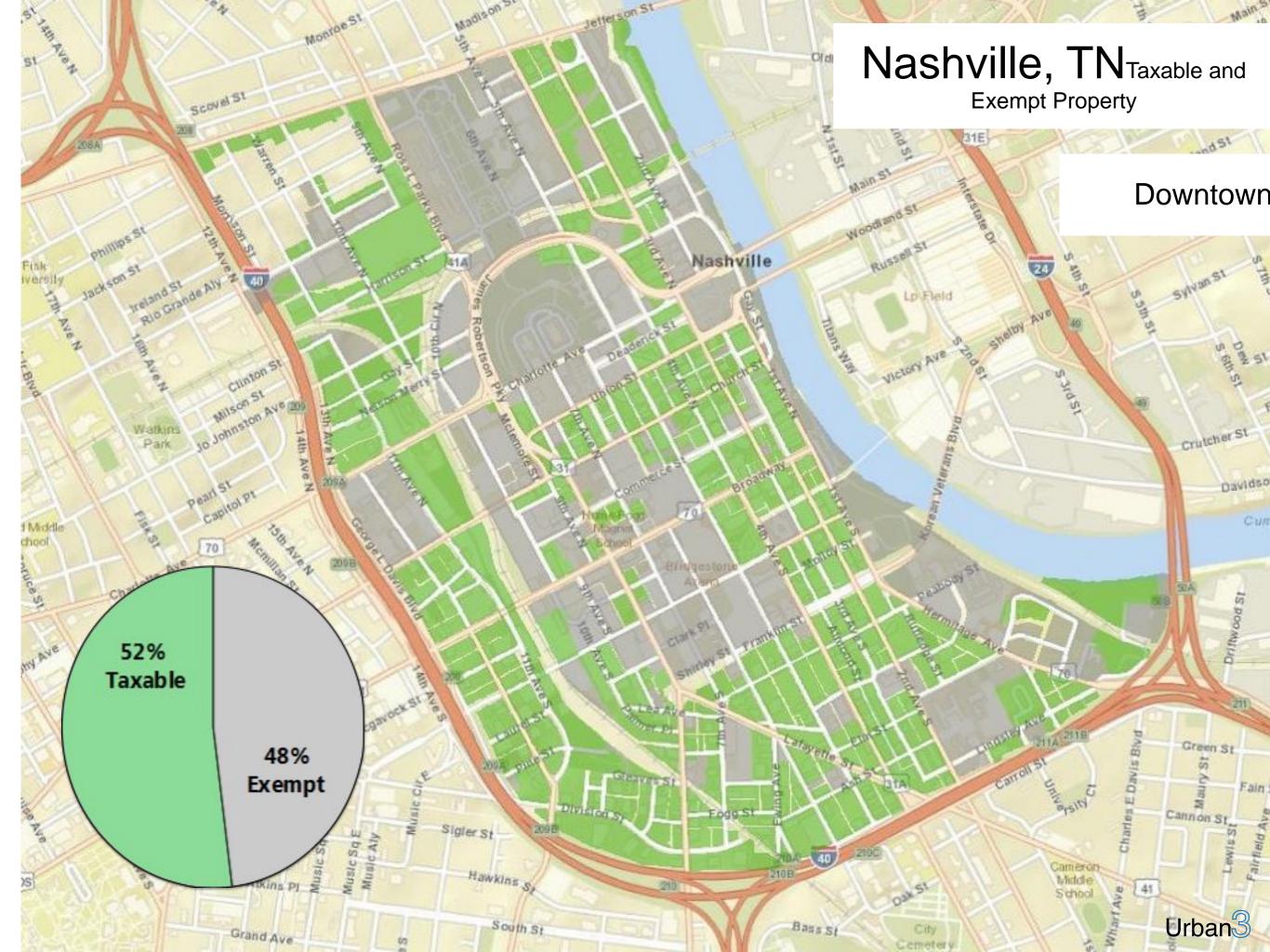
15 Breweries (18 MSA) = 5.5k pop/brew * Exempting non-taxable land.

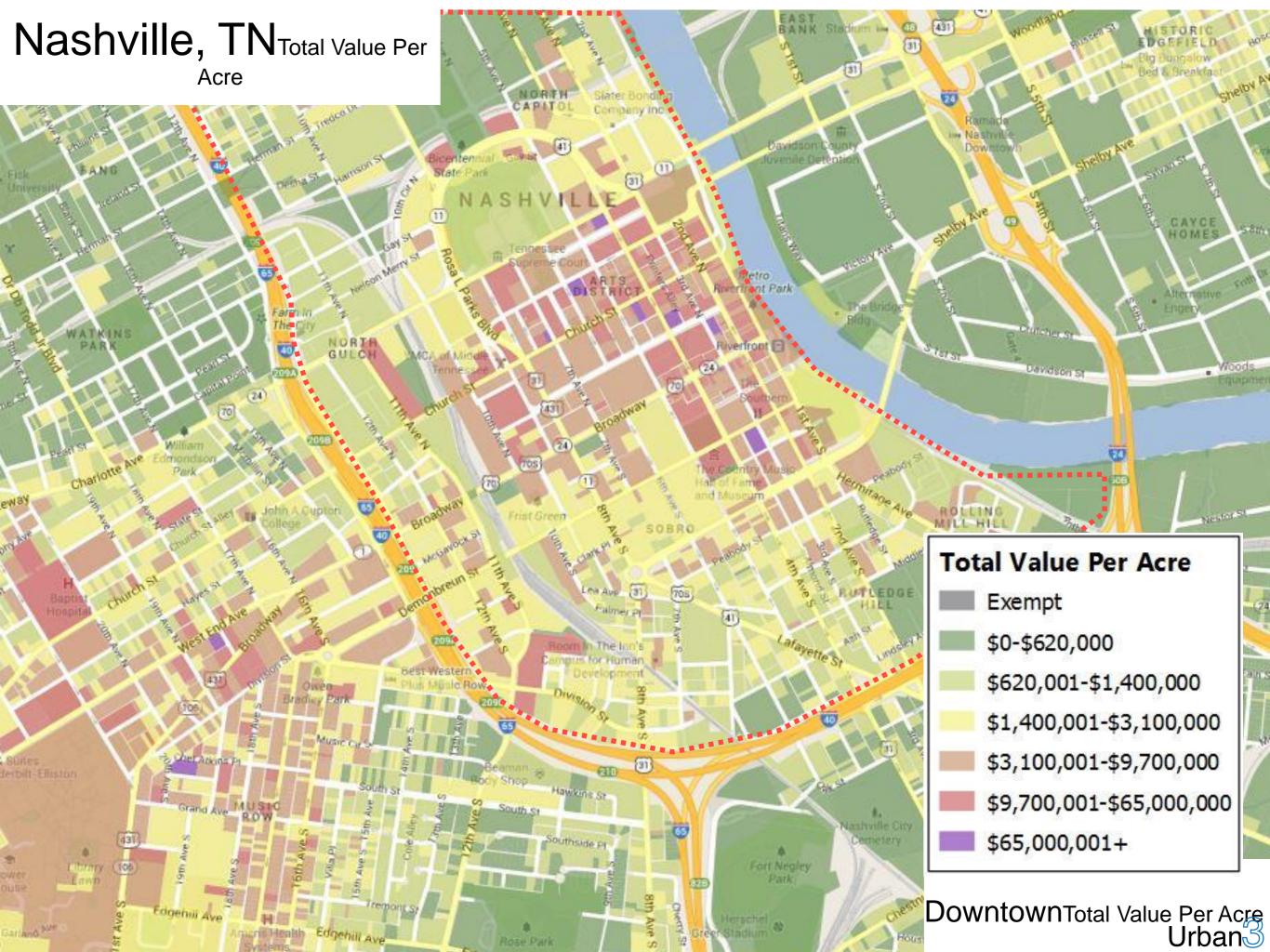


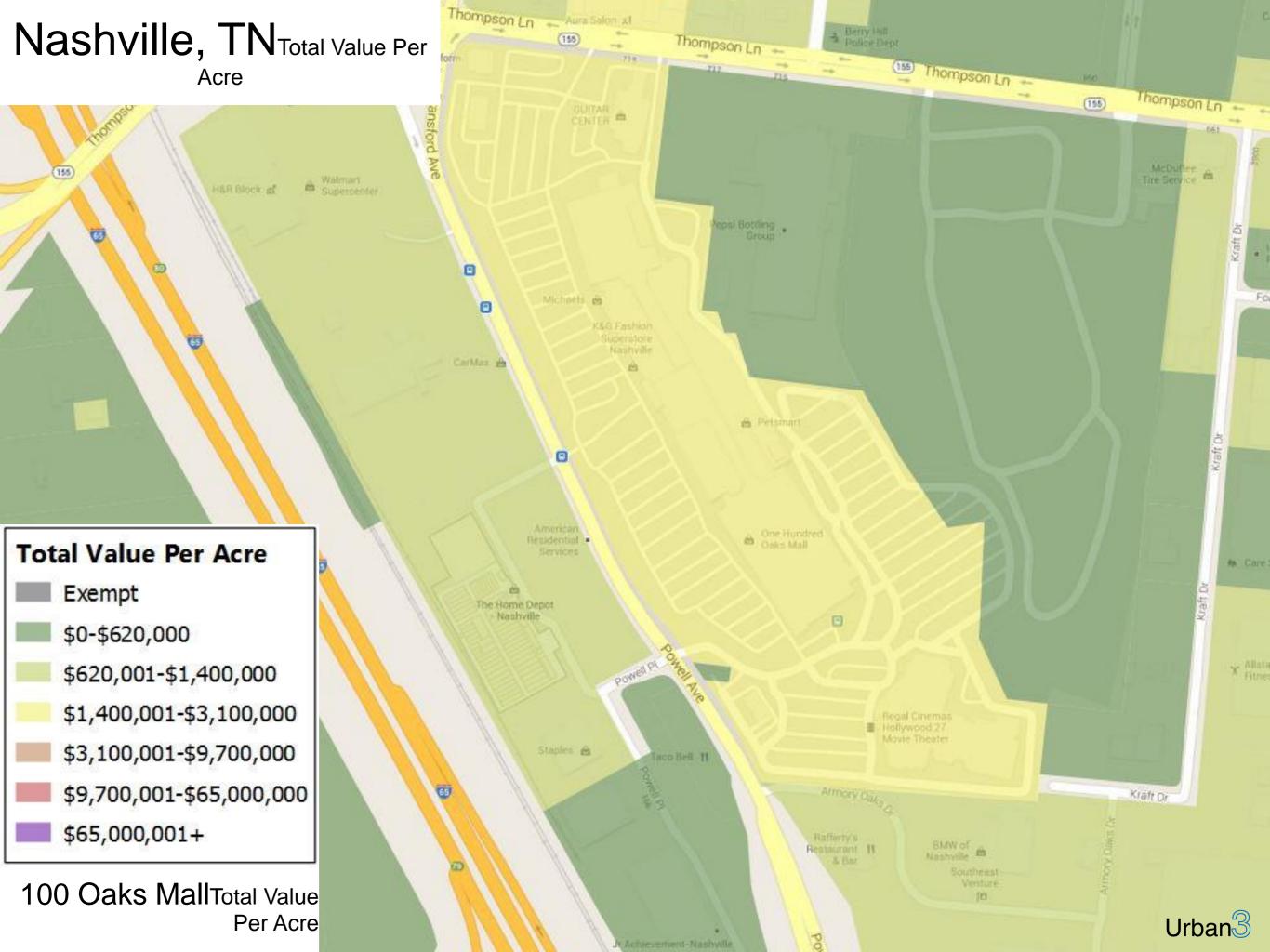




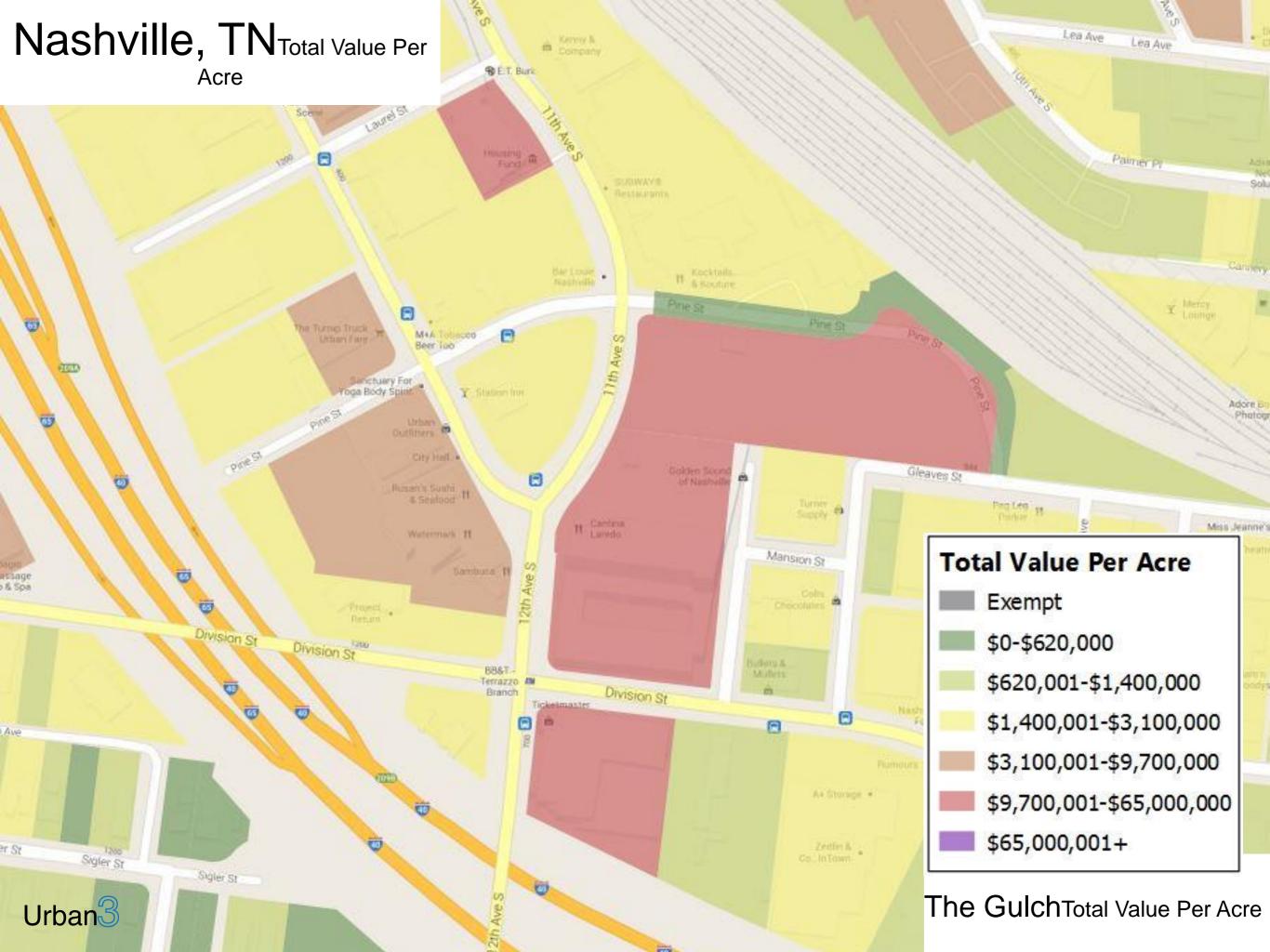


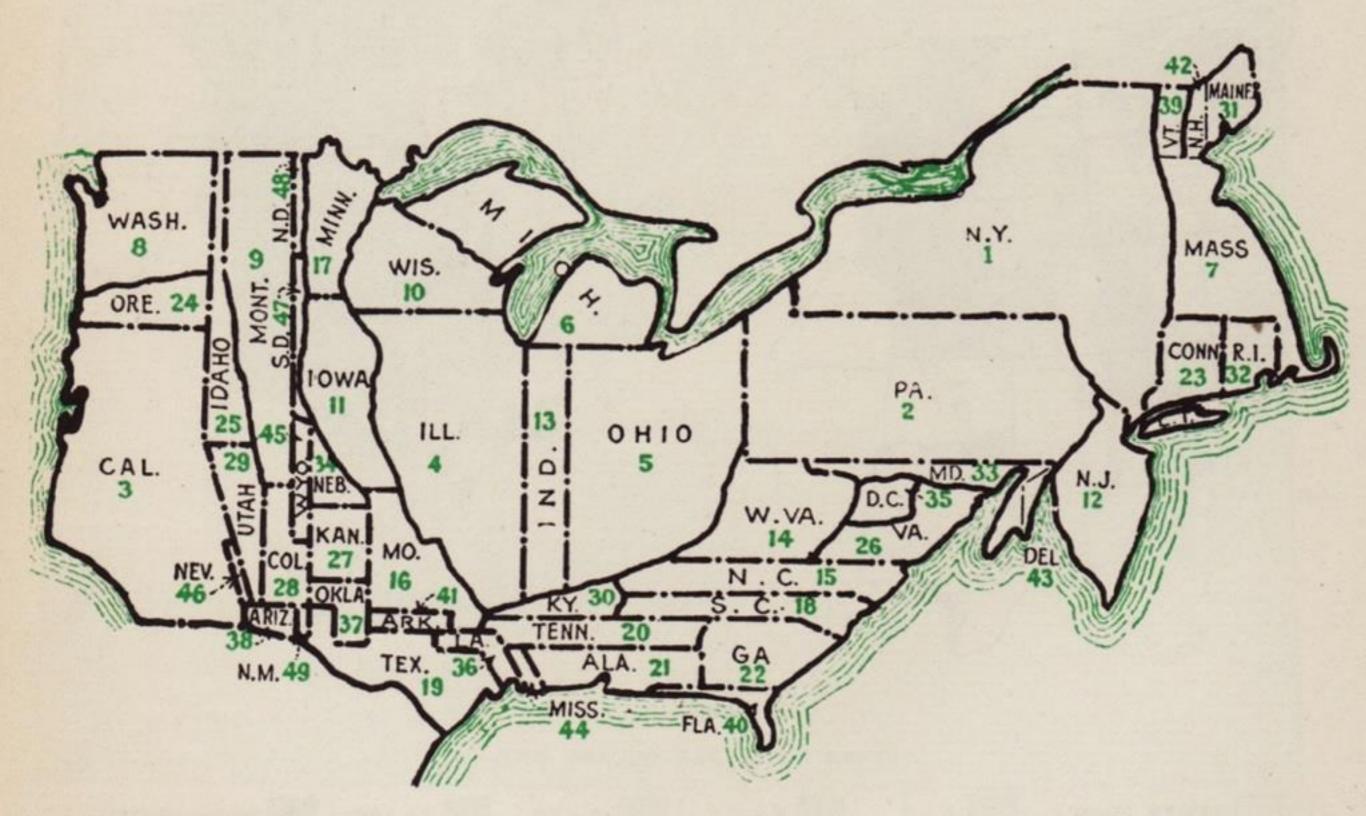






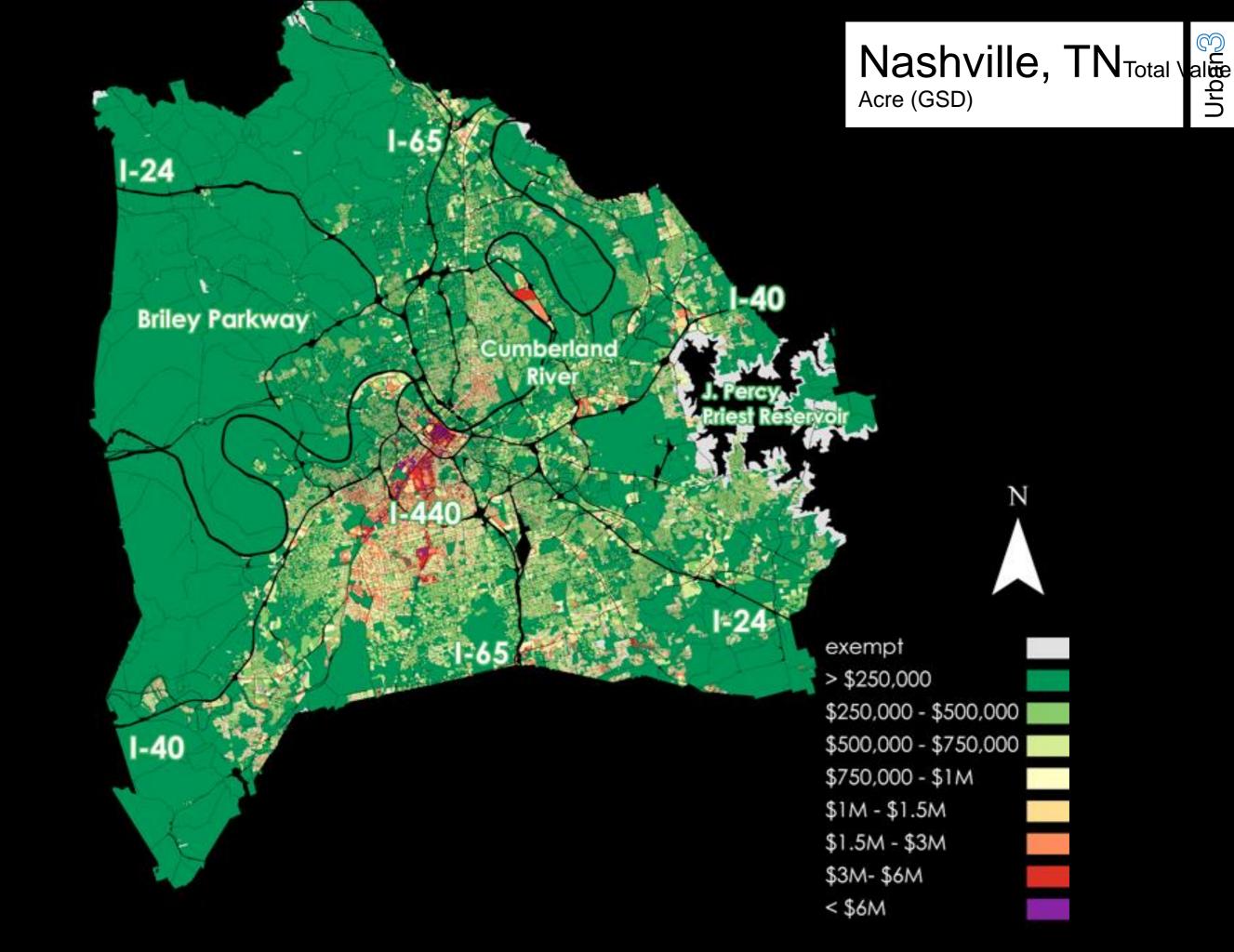


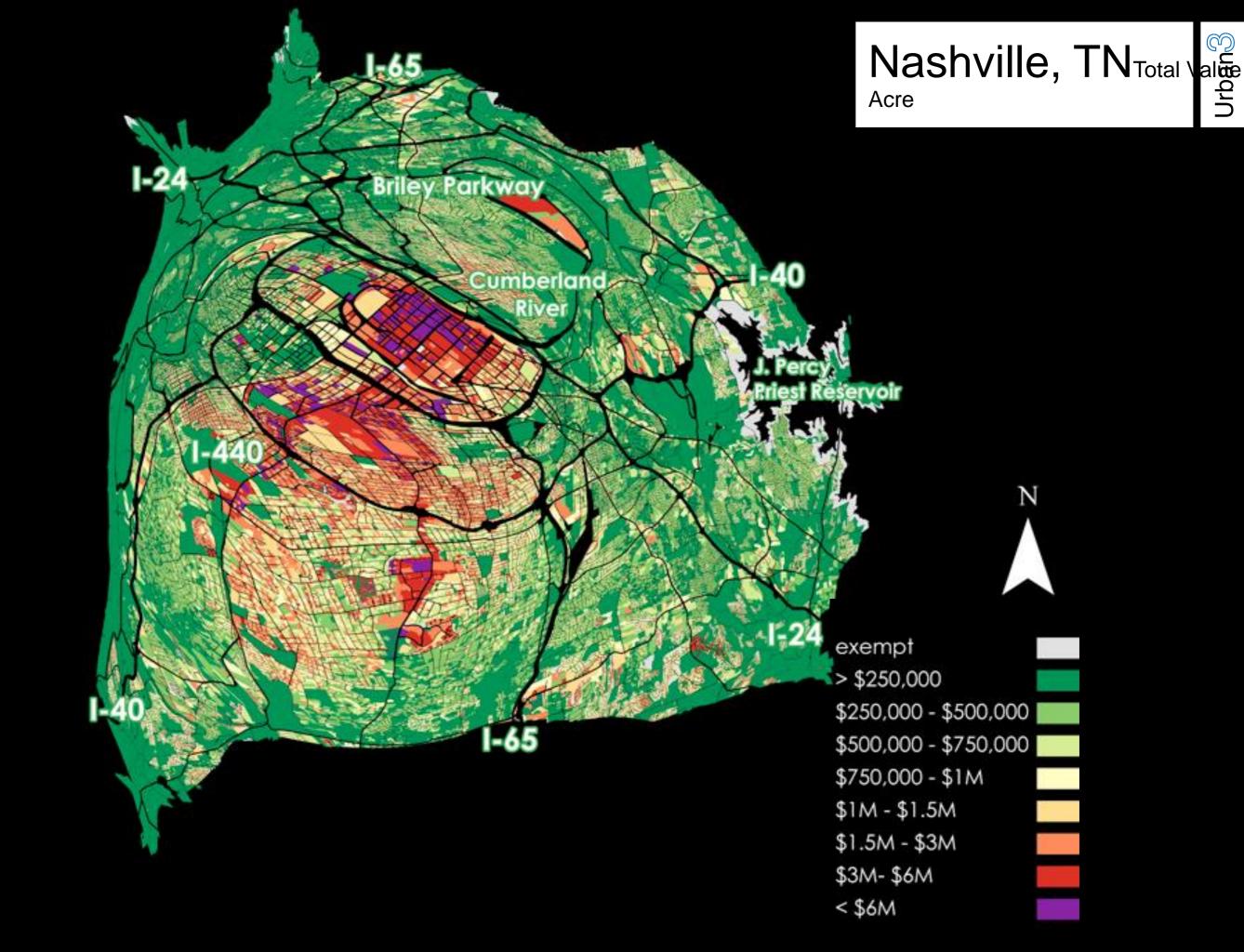


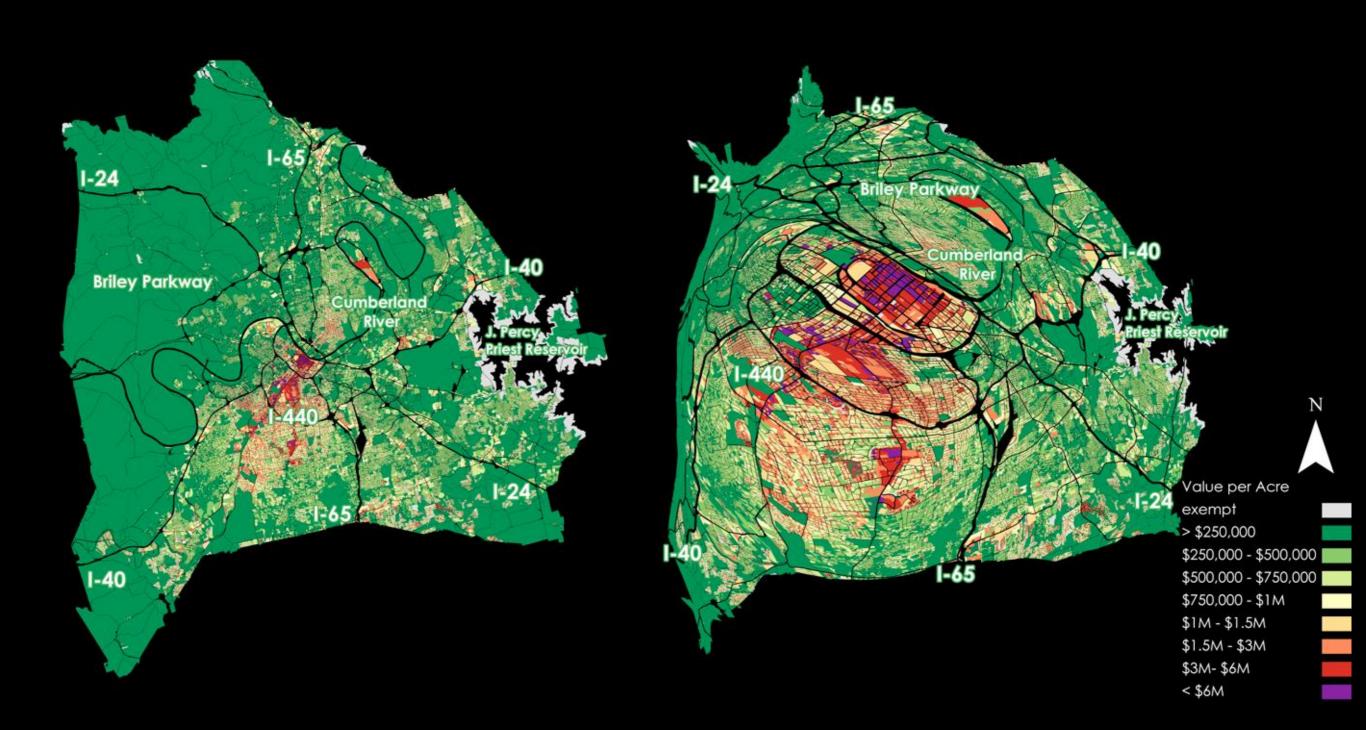


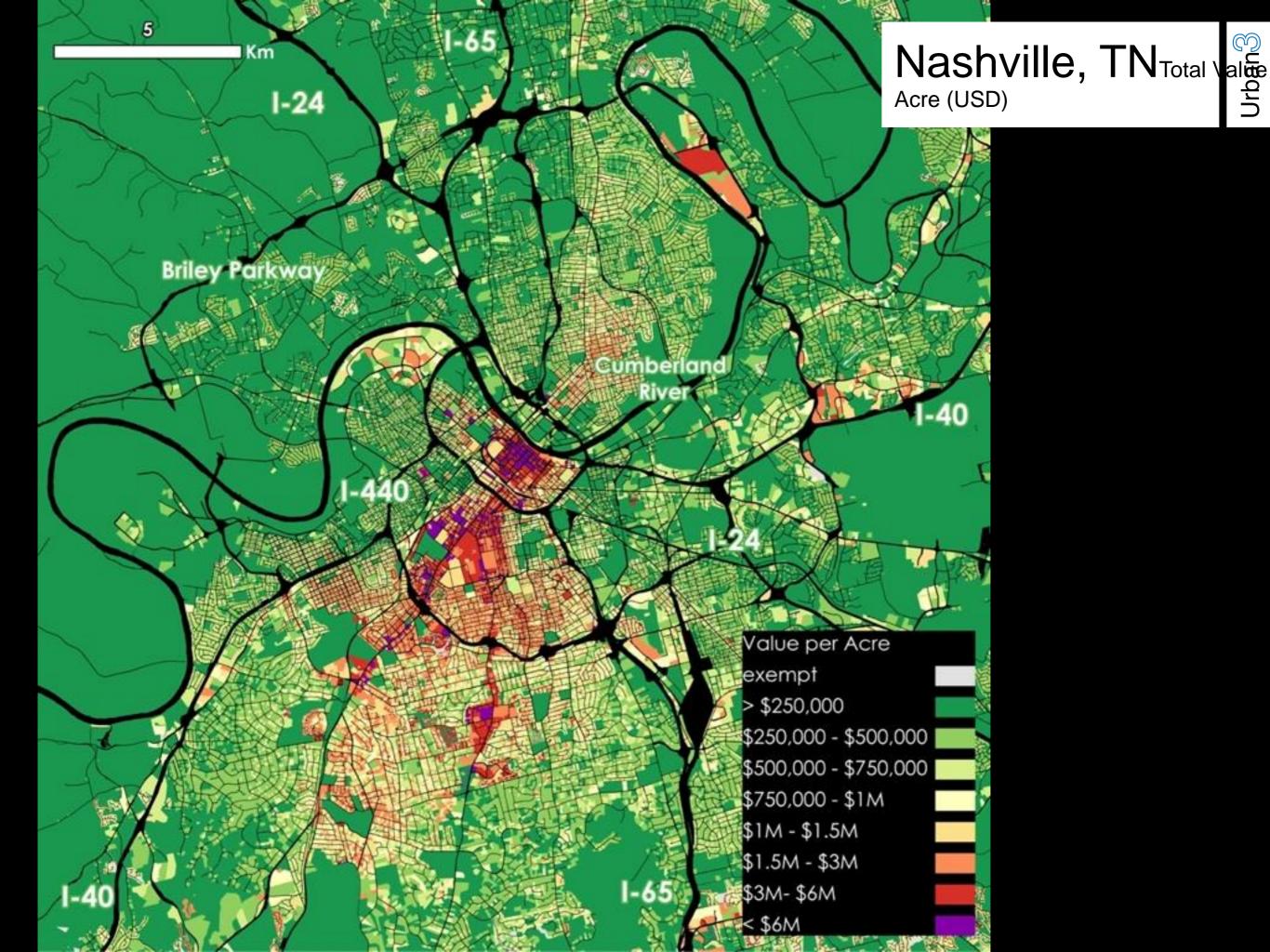
Literary Digest, April 23, 1921.

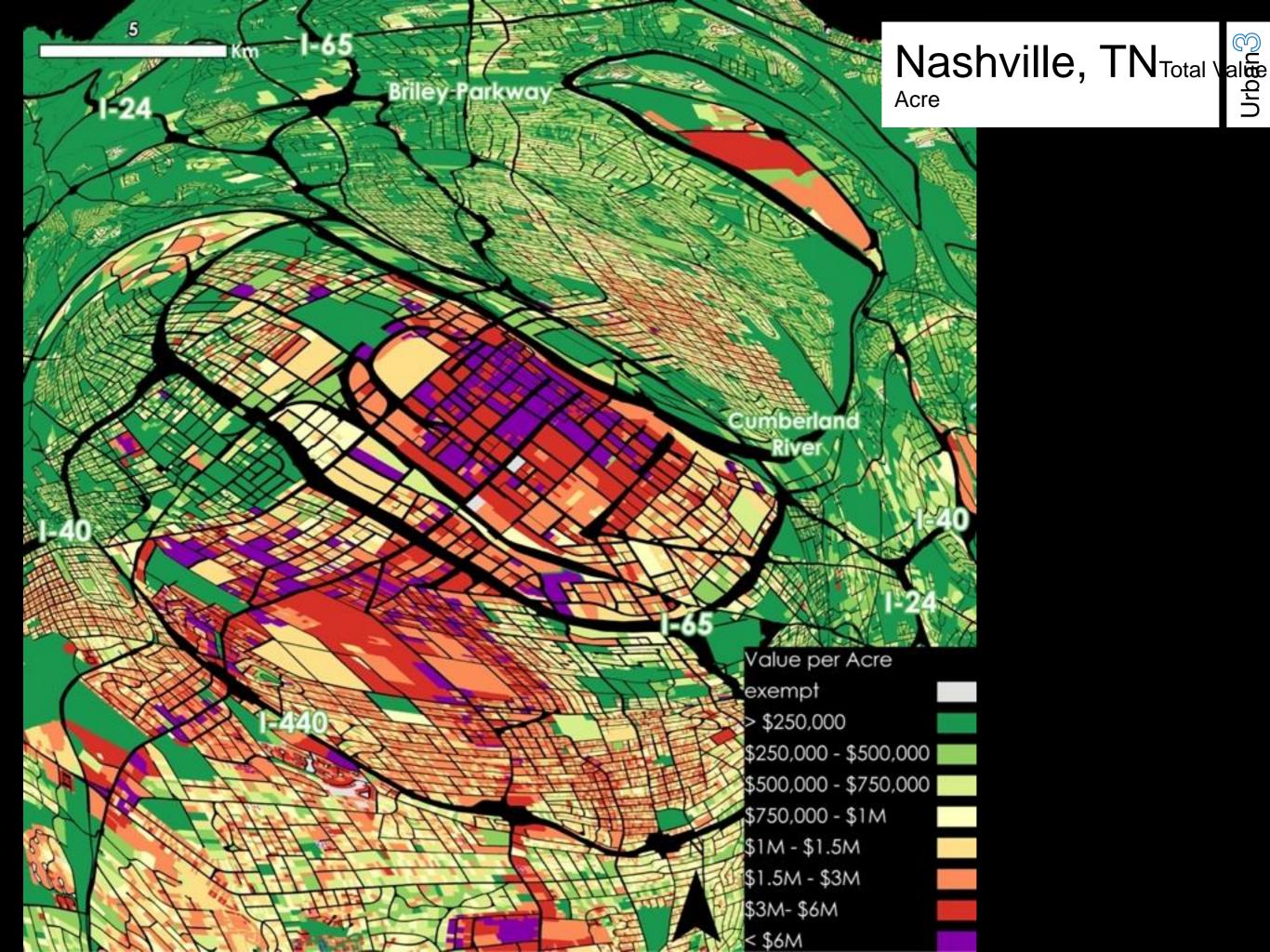
Relative Size of Each of the United States If Based on Electrical Energy Sold for Light and Power in 1921.

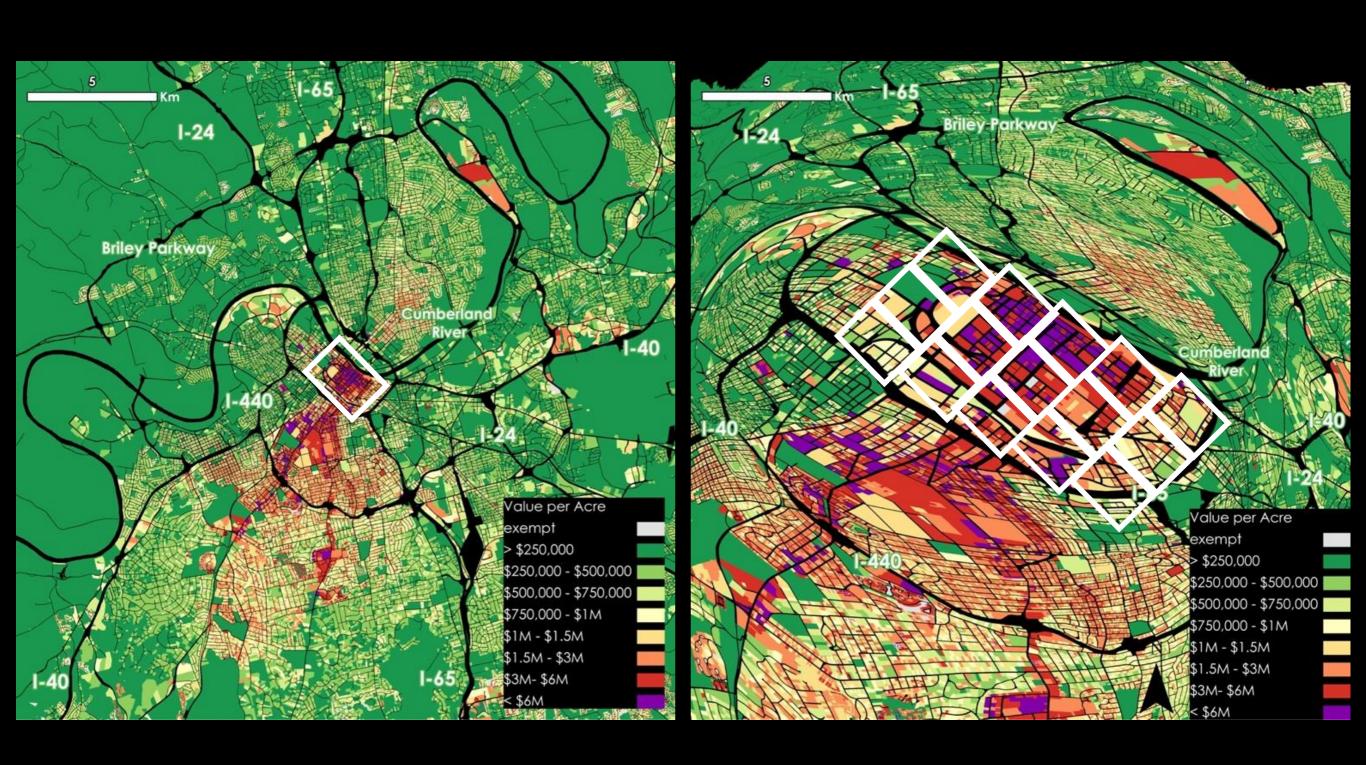


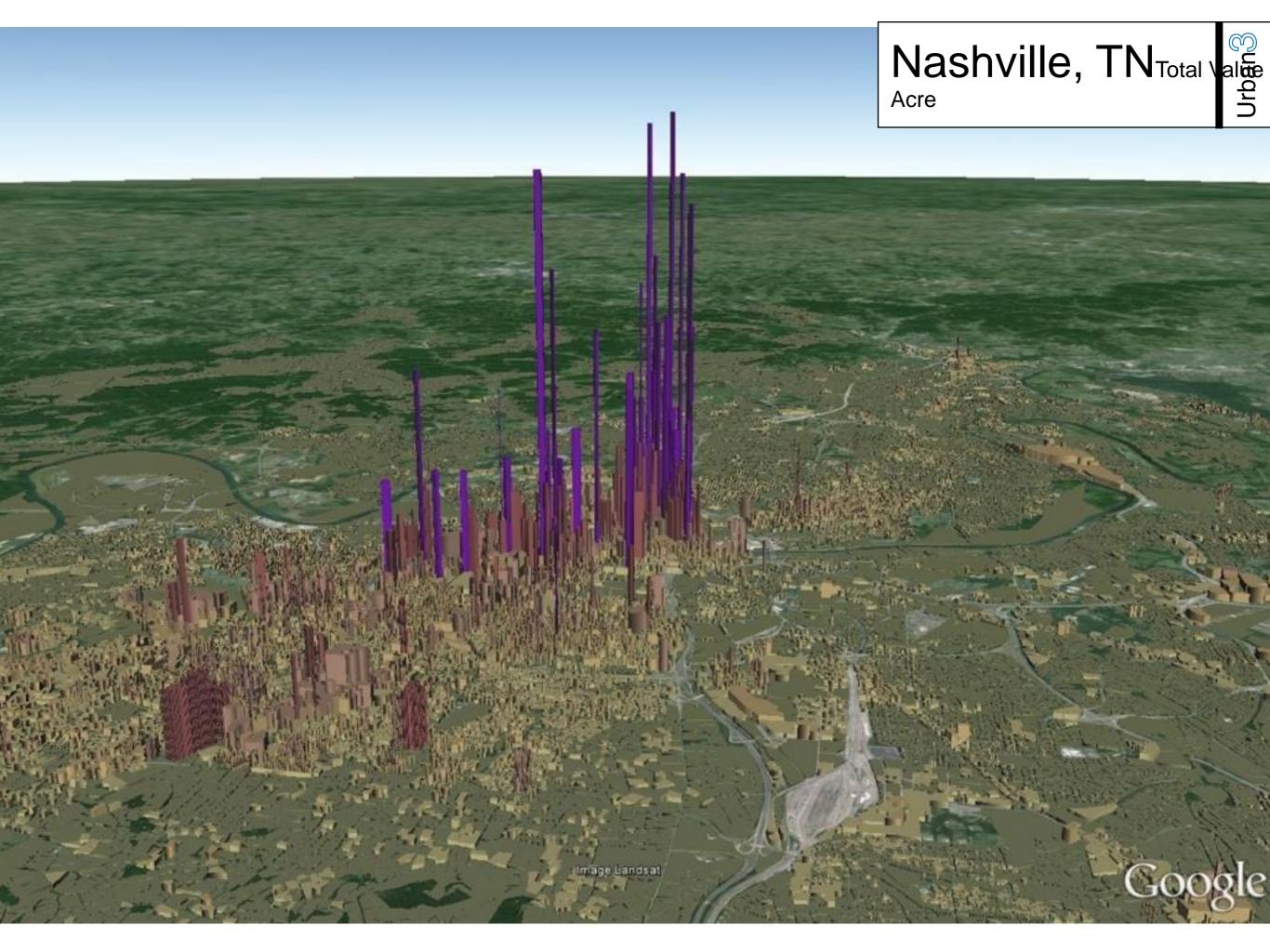














Bellevue Center \$349,551/acre



Walmart (100 Oaks) \$1,208,732/acre



Opryland Mall \$1,829,488/acre



100 Oaks \$1,959,000/acre



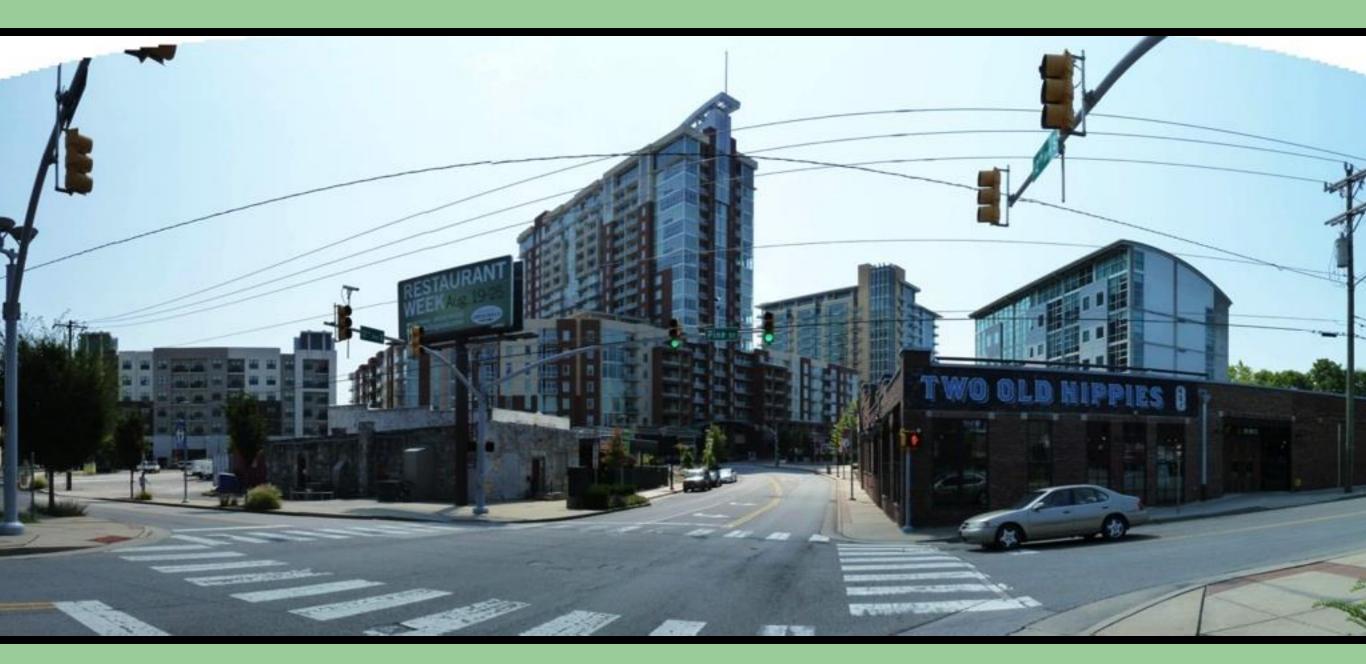
Green Hills Mall \$8,238,774/acre



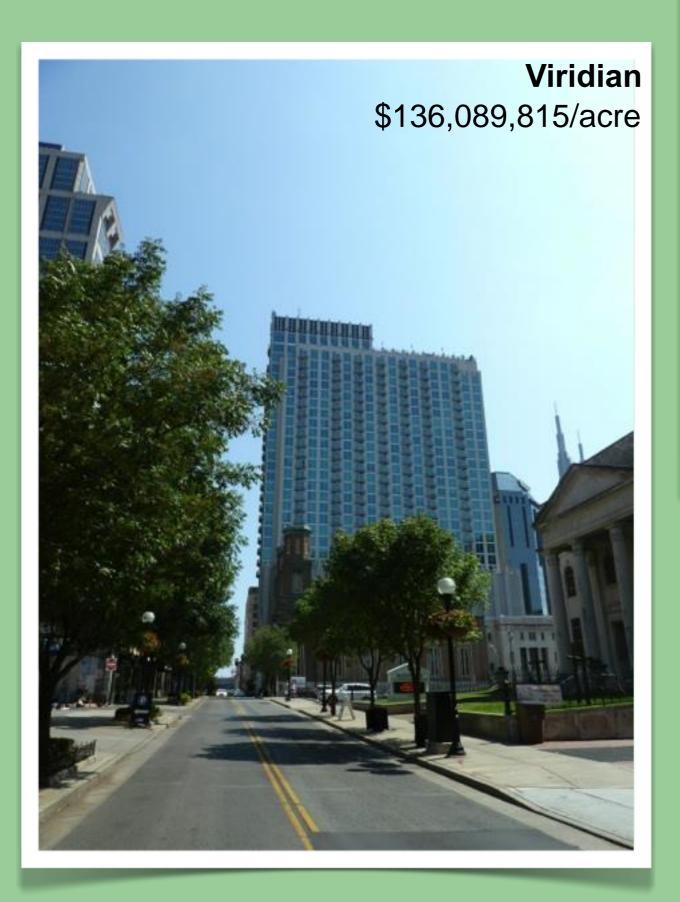








The Gulch Average \$15,892,934/acre









ASSESSOR OF PROPERTY DAVIDSON COUNTY, TN

George L. Rooker Jr., AAS, TMA





Certificate of Excellence in Assessment Administration

PROPERTY WEBPRO DATA | REQUEST A REVIEW OF PROPERTY APPRAISAL | CALCULATE TAXES Home | Meet the Assessor | Services | Questions | Contact Us | Site Map

Tax Calculator Tool

This form will help you estimate your Me all locations.

To estimate your taxes:

- Select from the list below the pro calculator will determine the tax
- 3. Highlight the zeros in the Apprais figure based on the classification

the "assessed value" as shown on your notice)

- Select from the proper classificat
- shown on your notice (Please not

4. Click the "Calculate" button and your estimated tax value will show in the Estimated Property Tax box.

This calculator will not estimate taxes on multiple classifications unless you enter separately the classification and appraised value for each class and then add them to get the total.

Property Tax Rates For 2013

- GSD \$3.924* per \$100 Assessed Value
- USD \$4.516* per \$100 Assessed Value

*2013 is the first year that Metro has added a third decimal place to the tax rate. This is to ensure an accurate distribution between USD and GSD funds. The formula for calculating the USD rate is: \$3.924 (GSD core) + \$0.592 (USD addition) = \$4.516 (USD total).

Property Location GSD Property Select One Classification County Tax Rate \$ 3.924 \$ 0000 (No Commas. e.g. Appraised Value 145000) Estimated Property Tax Calculate

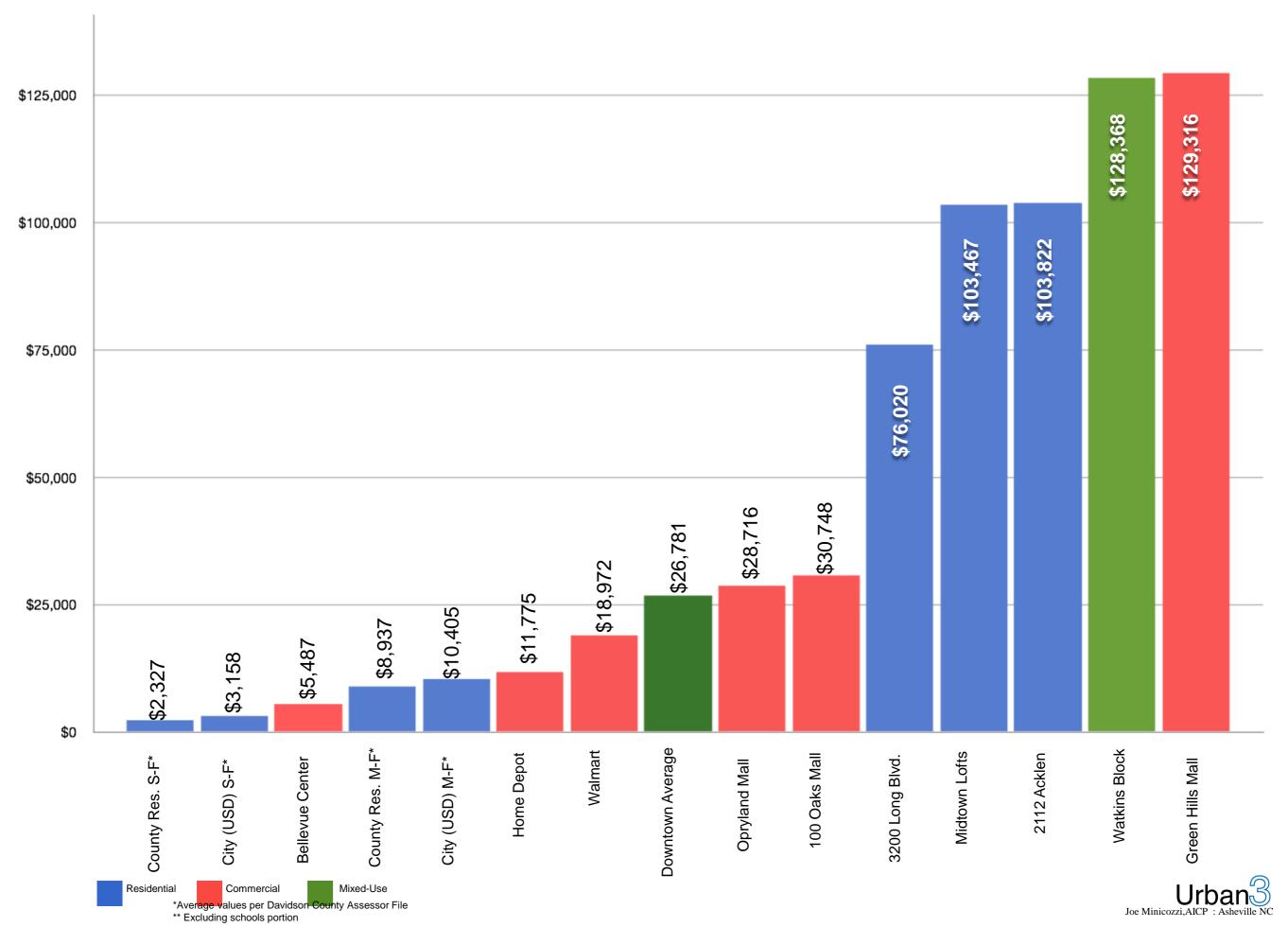
How To Calculate Property Taxes | Tax Calculator Tool Local Tax Rates

> Tennessee law establishes the following assessment levels for different property classes:

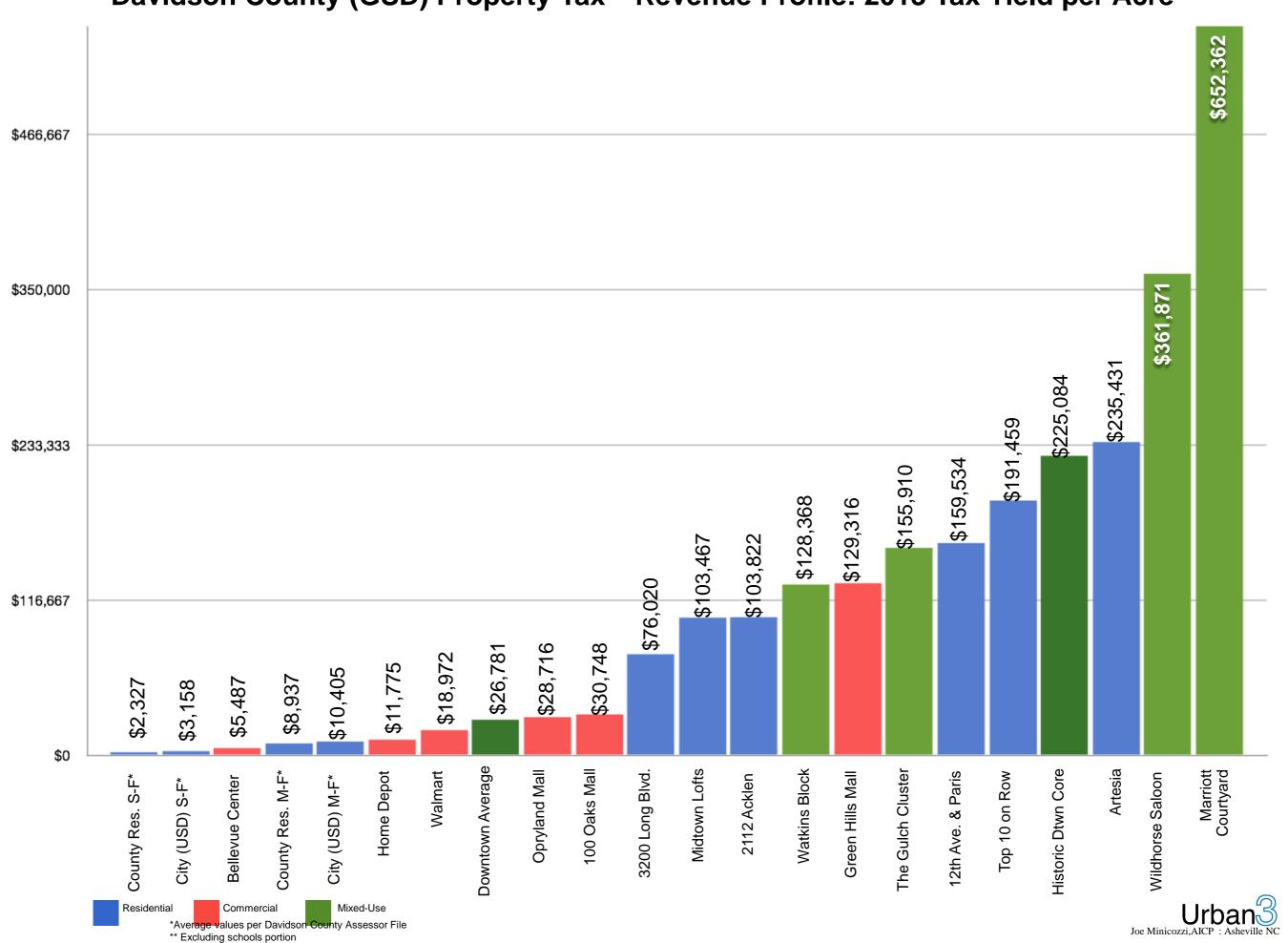
Residential ... 25% Commercial and Industrial ... 40% Farm ... 25% Exempt ... 0% Public Utility ... 55% Personal Property ... 30%

Back to Top

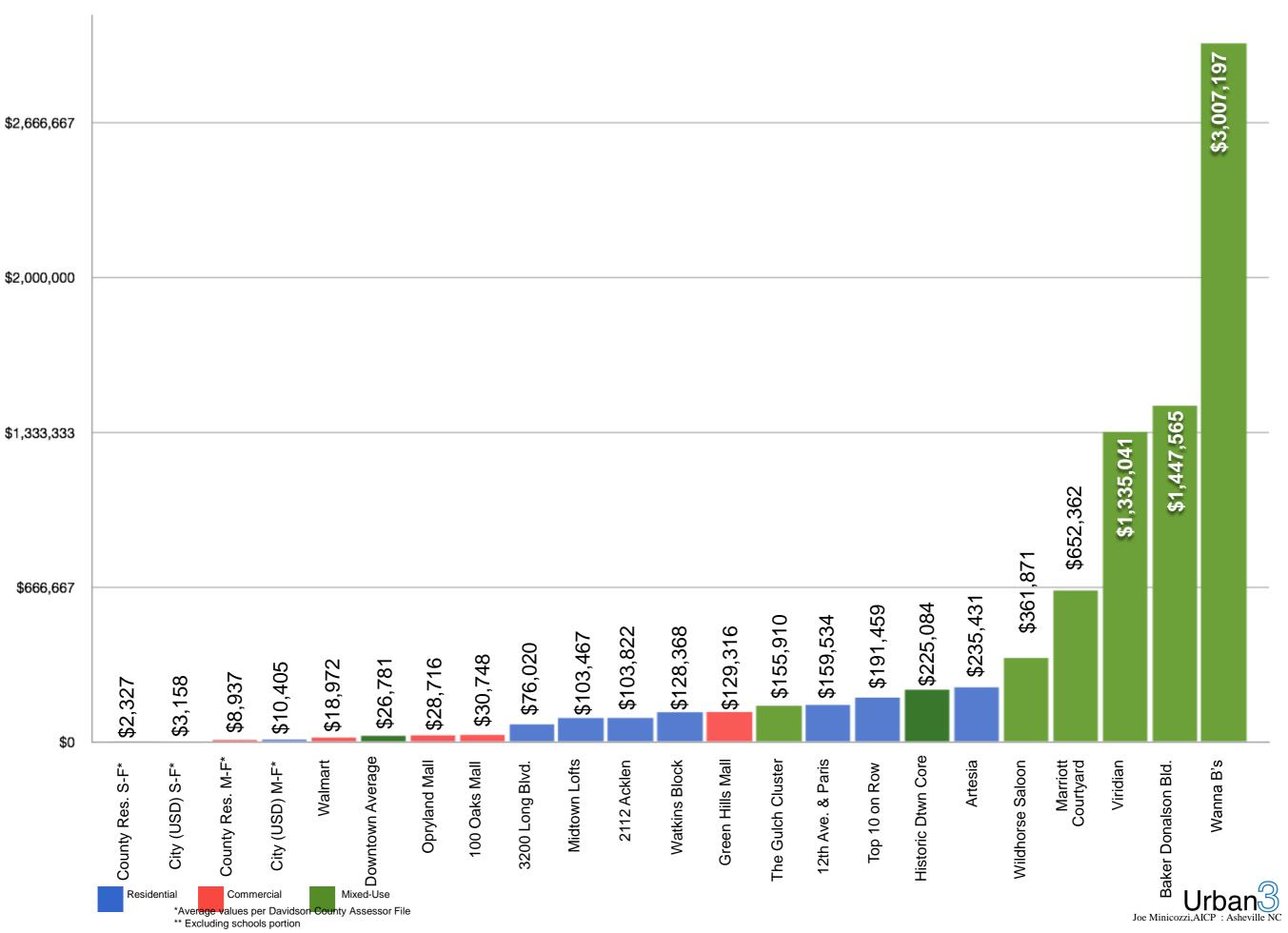
Davidson County (GSD) Property Tax** Revenue Profile: 2013 Tax Yield per Acre



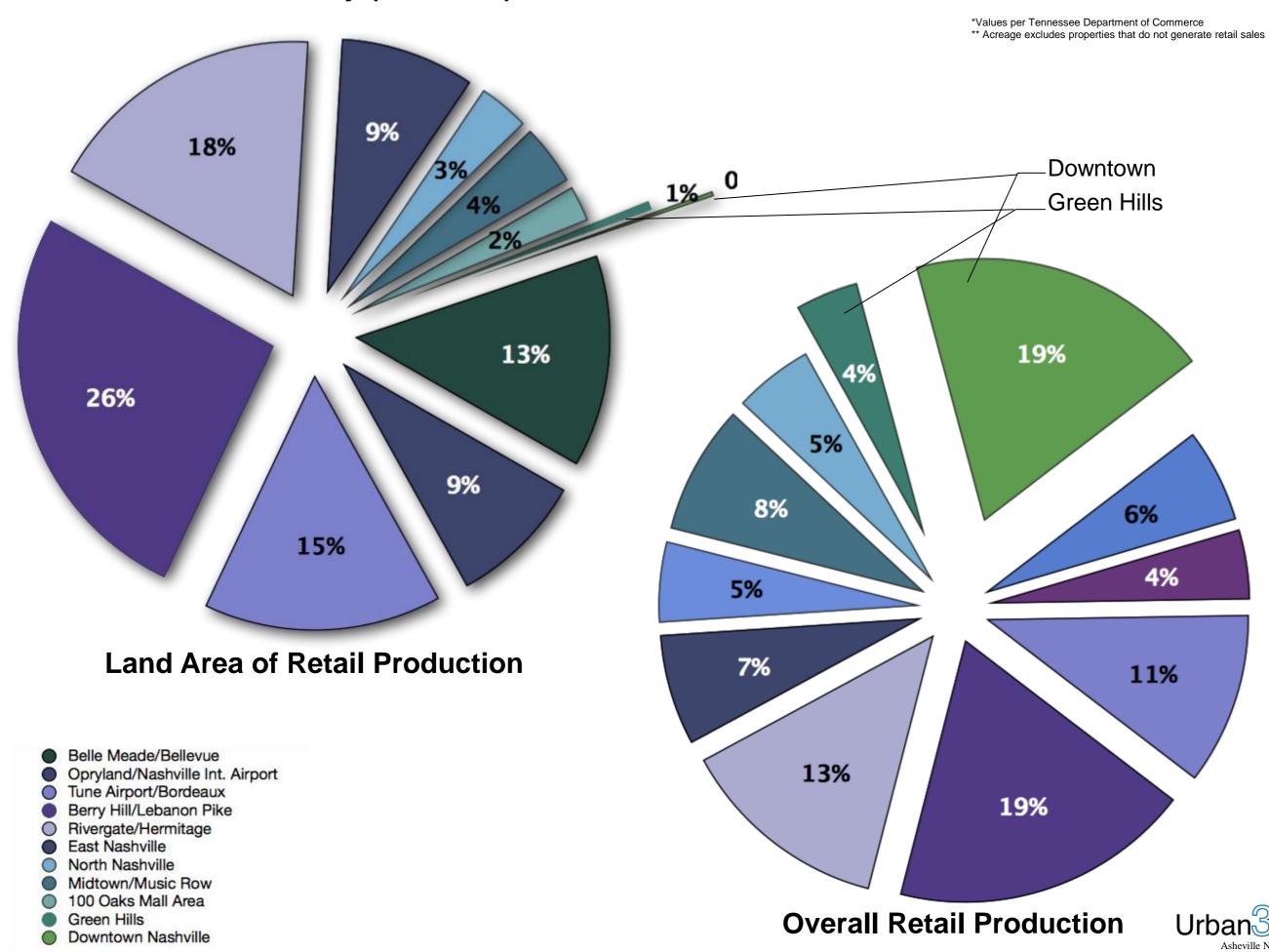
Davidson County (GSD) Property Tax** Revenue Profile: 2013 Tax Yield per Acre



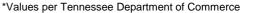
Davidson County (GSD) Property Tax** Revenue Profile: 2013 Tax Yield per Acre



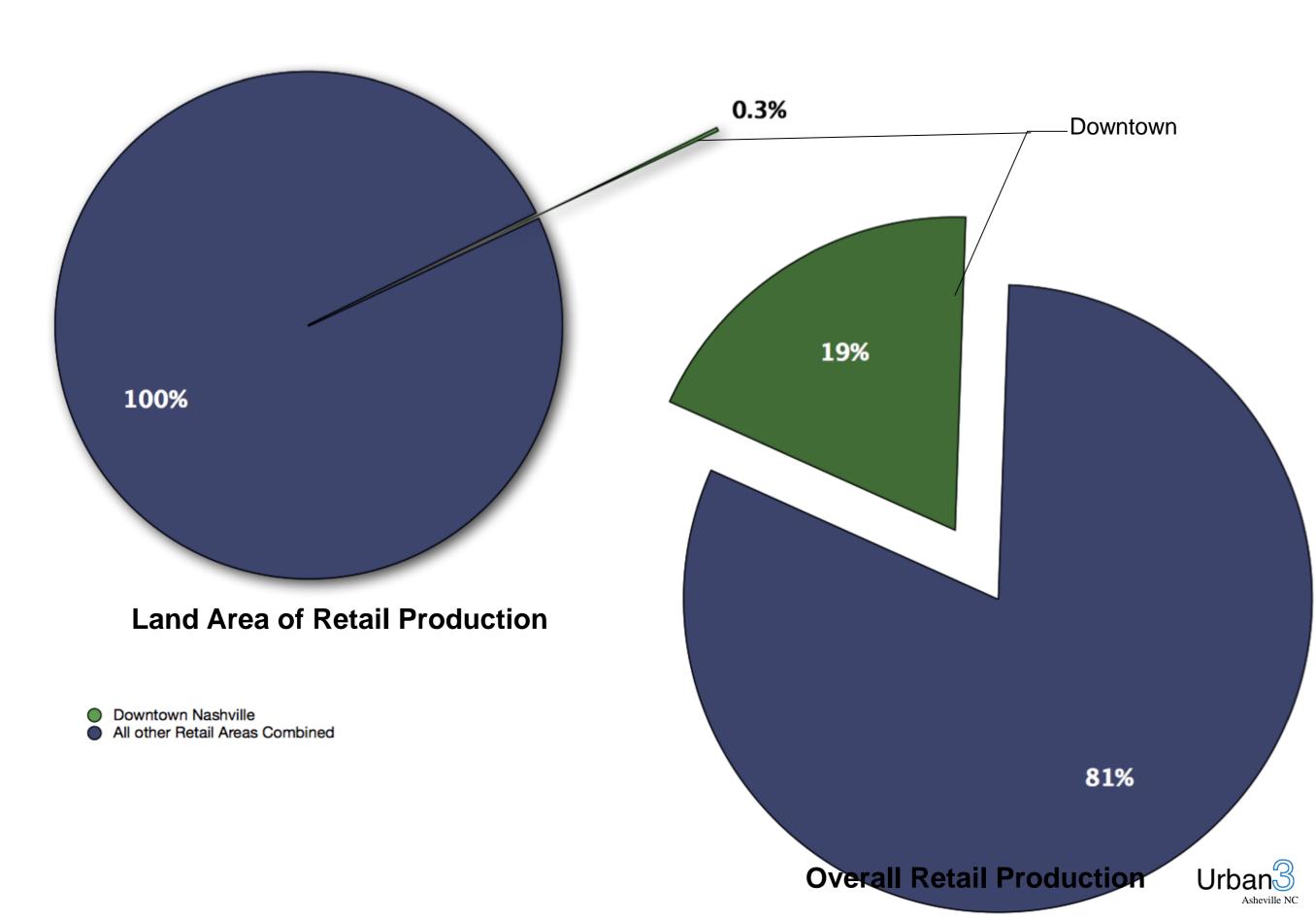
Davidson County (Nashville) Retail Tax* Revenue Profile: 2012 Tax Yield**



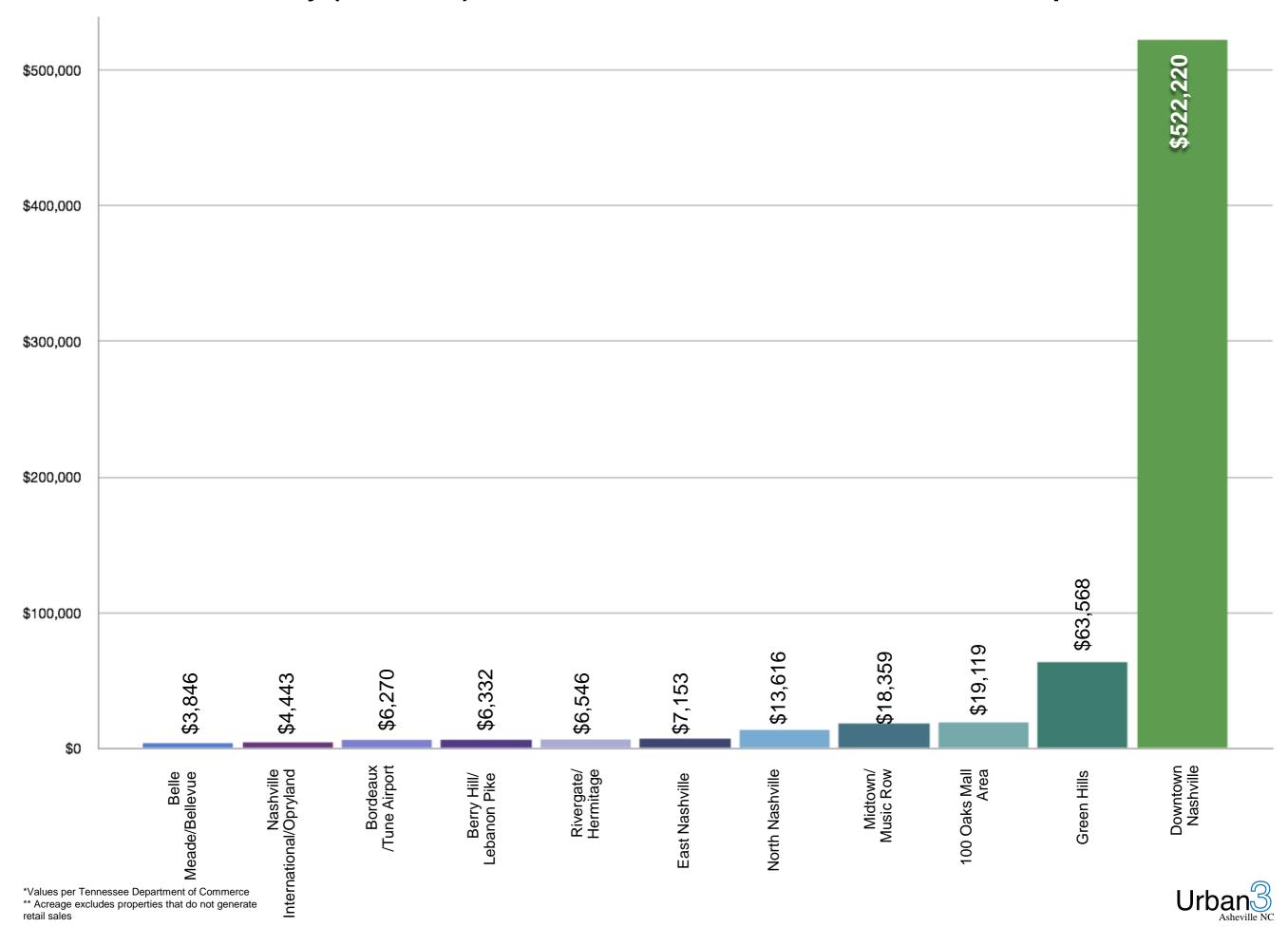
Davidson County (Nashville) Retail Tax* Revenue Profile: 2012 Tax Yield**

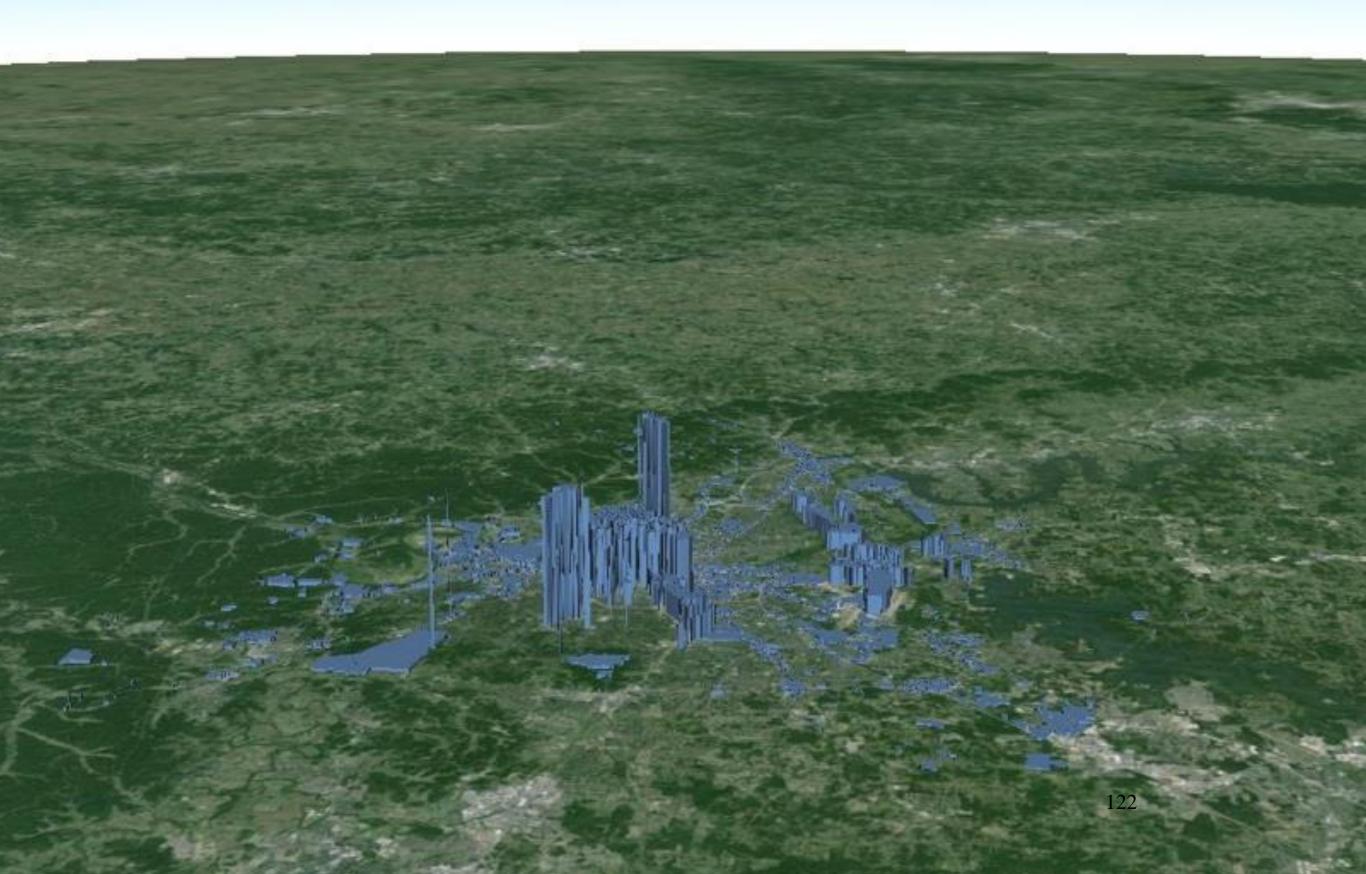


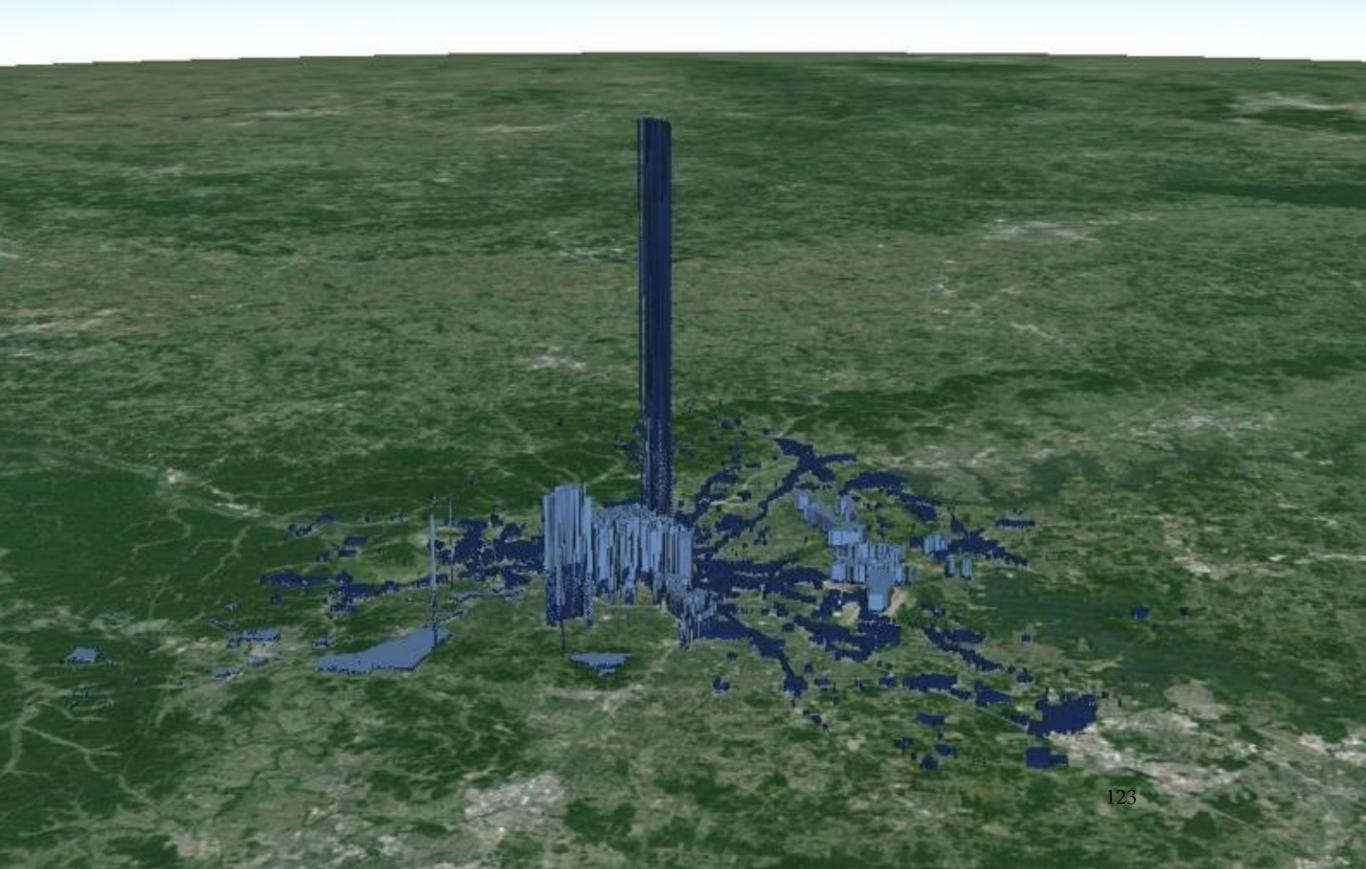
^{**} Acreage excludes properties that do not generate retail sales



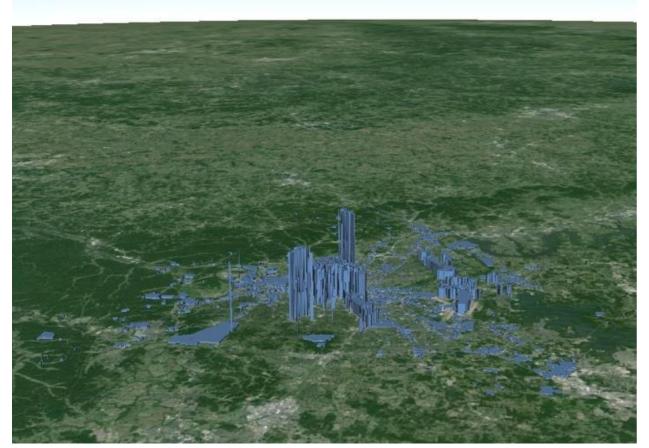
Davidson County (Nashville) Retail Tax* Revenue Profile: 2012 Tax Yield per Acre**











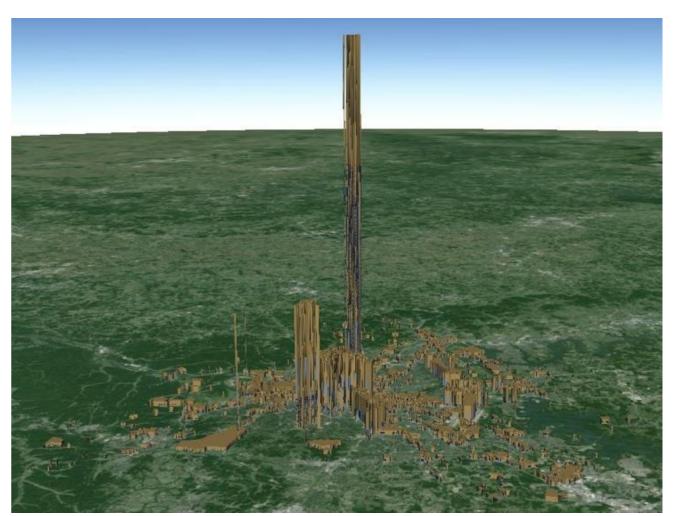
Property Taxes



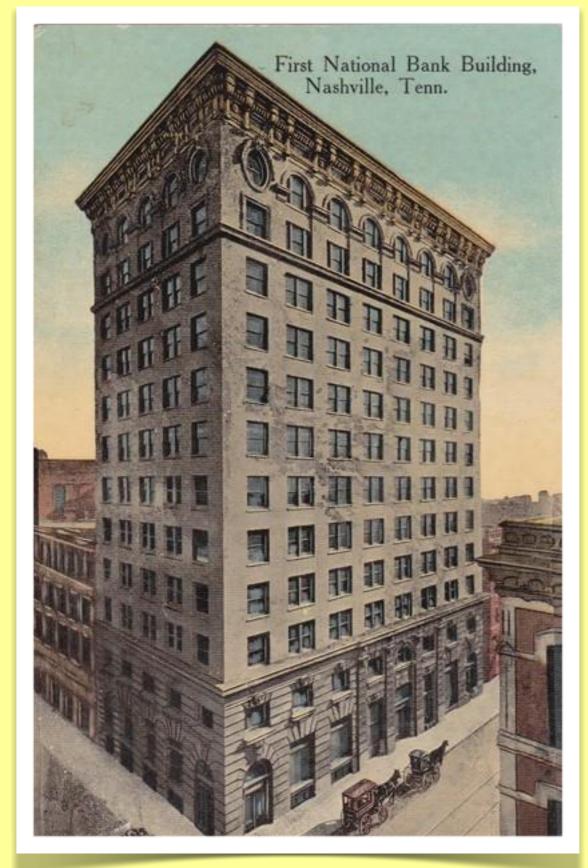
Retail Taxes

Nashville, TNAverage Taxes Edited Story Code

Total Taxes



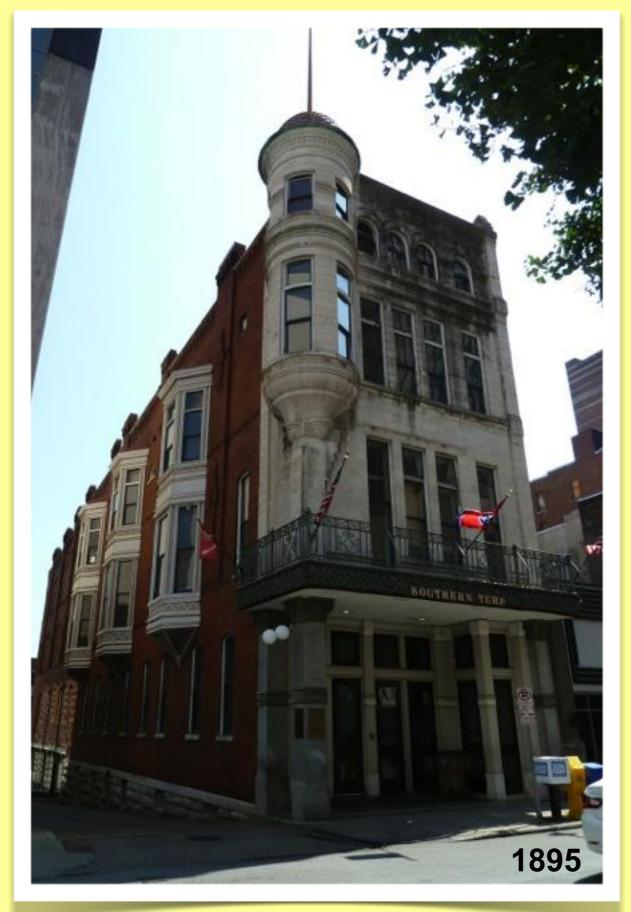




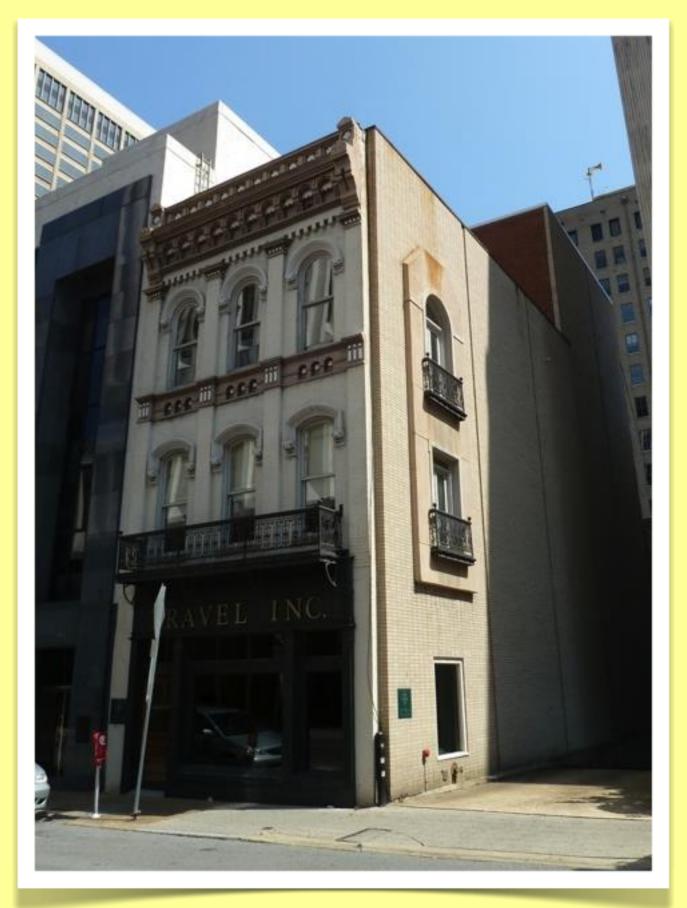


Marriott \$41,562,326/acre

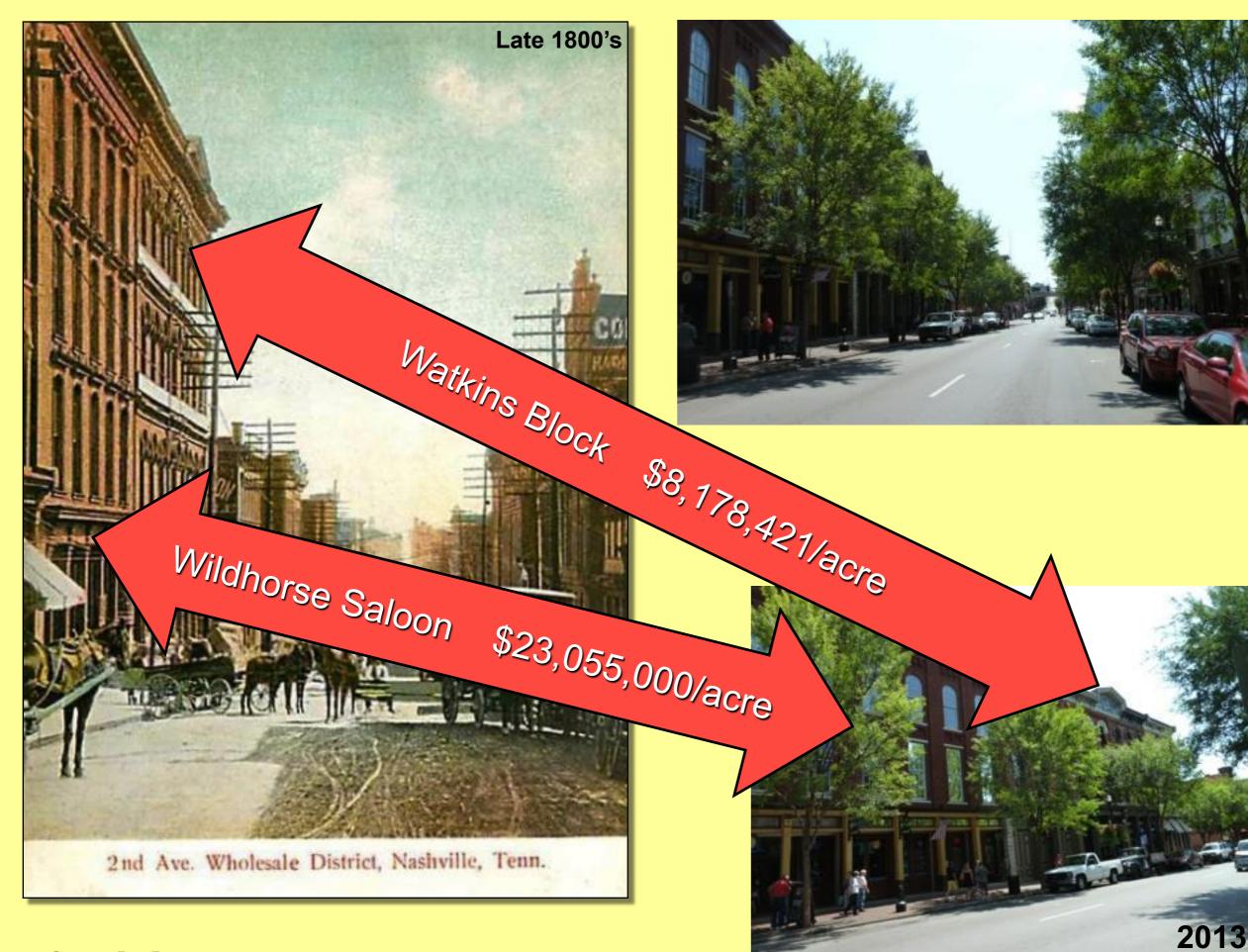
2013



222 4th Ave N. \$12,661,000/acre



234 4th Ave N. \$18,480,000/acre



2nd Avenue

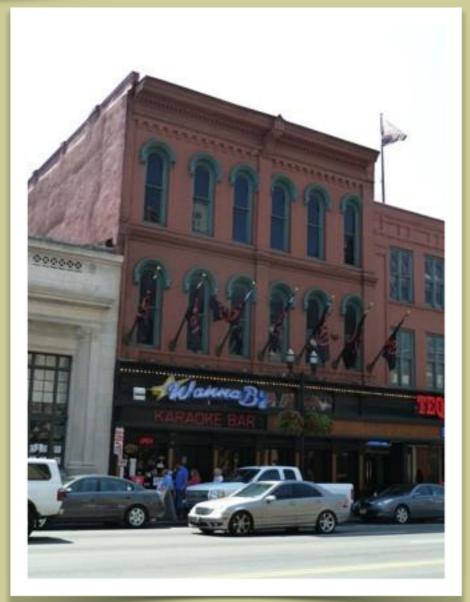
Davidson County Property Tax Revenue Profile: 2013 Tax Yield



5.8 acres of First National would equal the property taxes of one **29.4** acre Green Hills Mall

Davidson County Property Tax Revenue Profile: 2013 Tax Yield





100 Oaks \$101M on 51.8 acres

0.53 acres of Wanna B's would equal the property taxes of one51.8 acre 100 Oaks Mall

Wanna B's \$9.6M on 0.05 acres

Davidson County Property Tax Revenue Profile: 2013 Tax Yield



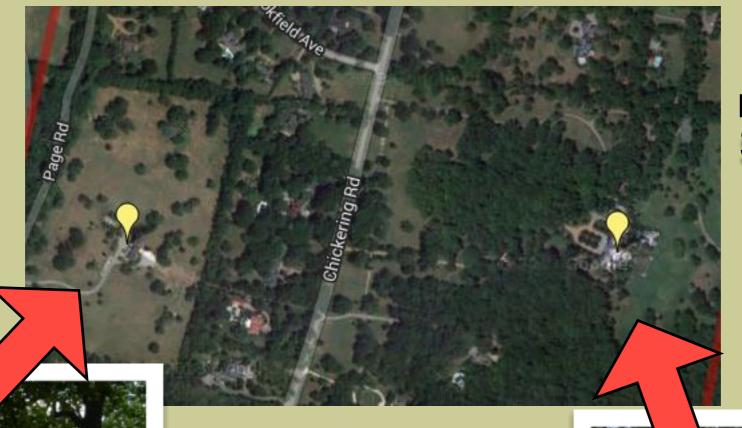
Opryland Mall \$225M on 123 acres



21 acres of Acklen Infill would equal the property taxes of one123 acre Opryland Mall

Acklen Infill \$6.1M on 0.5 acres

Davidson County Property Tax Revenue Profile: 2013 Tax Value



Belle Meade Total \$1,093,369/acre



1304 Chickering Road \$242,463/acre

Davidson County Property Tax Revenue Profile: 2013 Tax Value



Greenwood Total \$537,297/acre

Davidson County Property Tax Revenue Profile: 2013 Tax Value

Greenwood Total \$537,297/acre



1021 Petway Ave. \$953,928/acre

1012 Chicamauga \$870,000/acre

Behavioral Economics





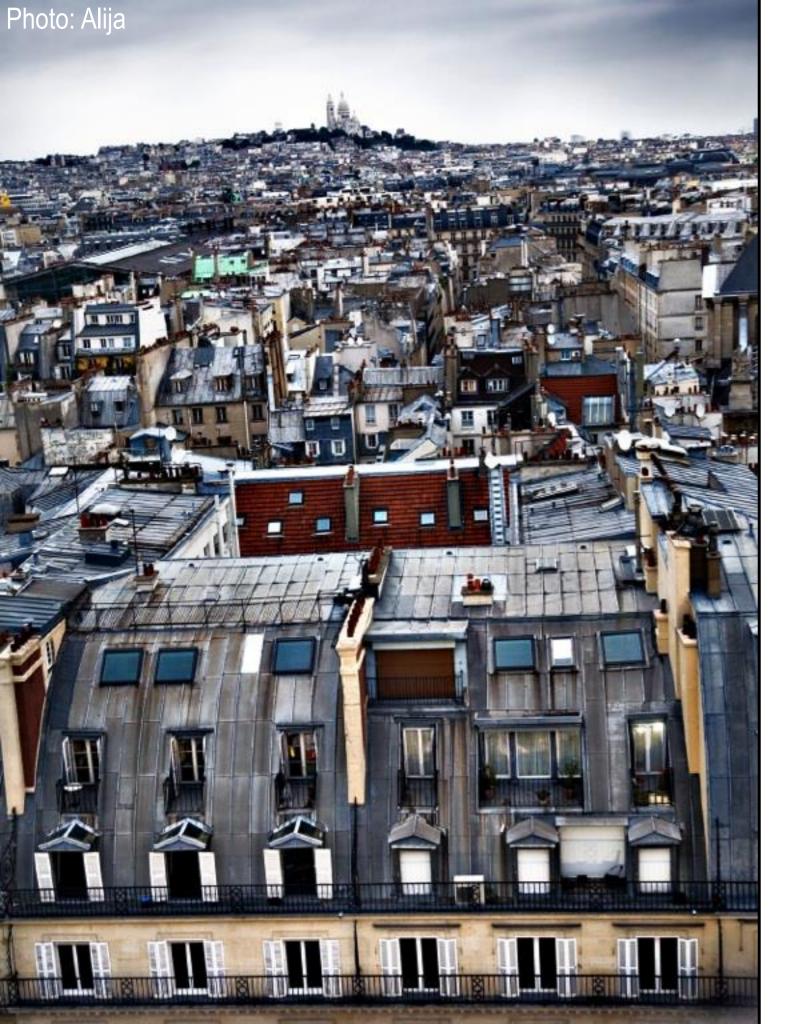
The Window Tax

1696-1851, by King William III

Window tax consisted of:

- 1. a flat-rate house tax per house and,
- 2. a variable tax for # windows > 10
- 3. Between 10 and 20 = 4 shillings, and
- 4. Those > 20 = 8 shillings.



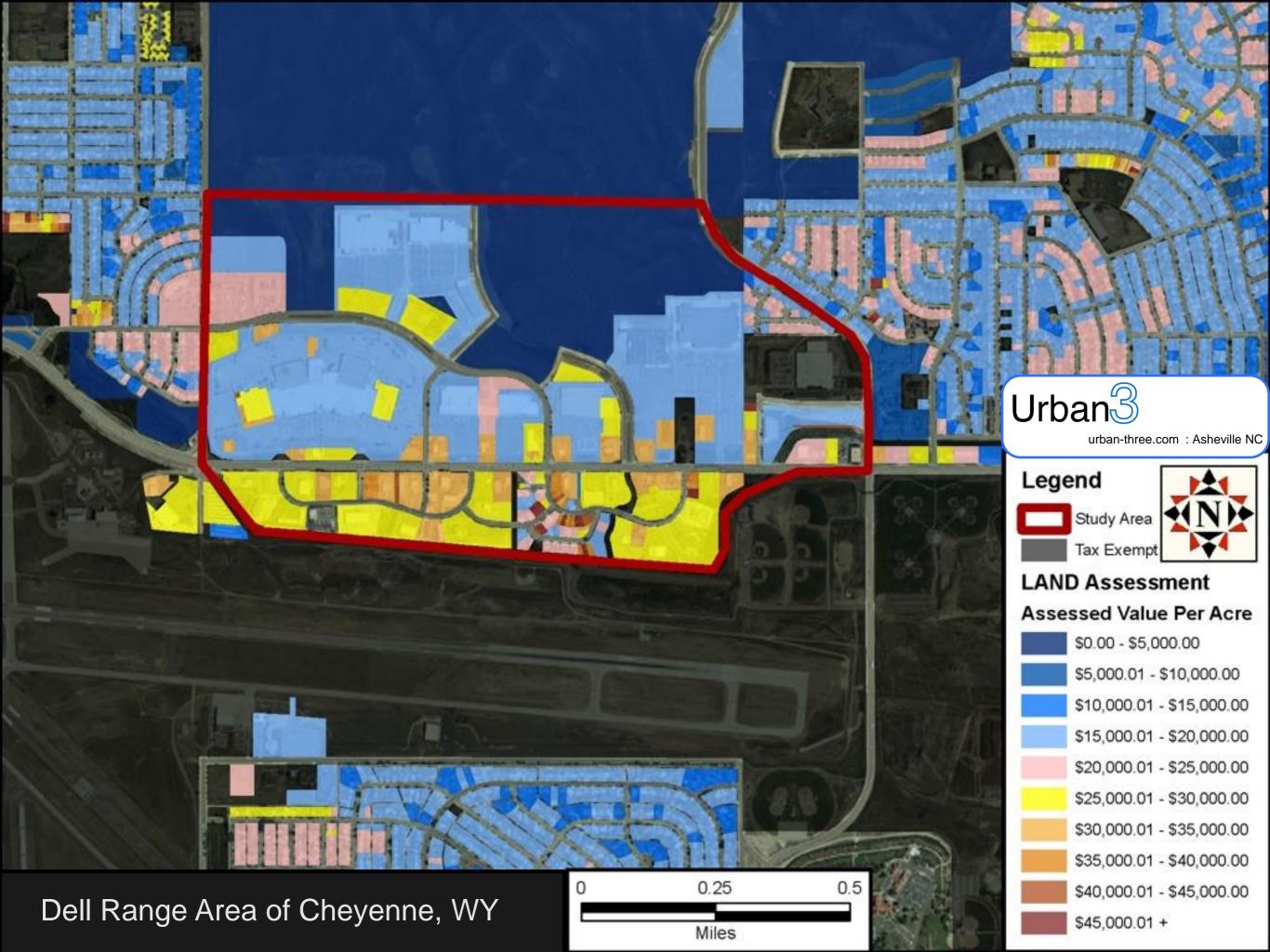


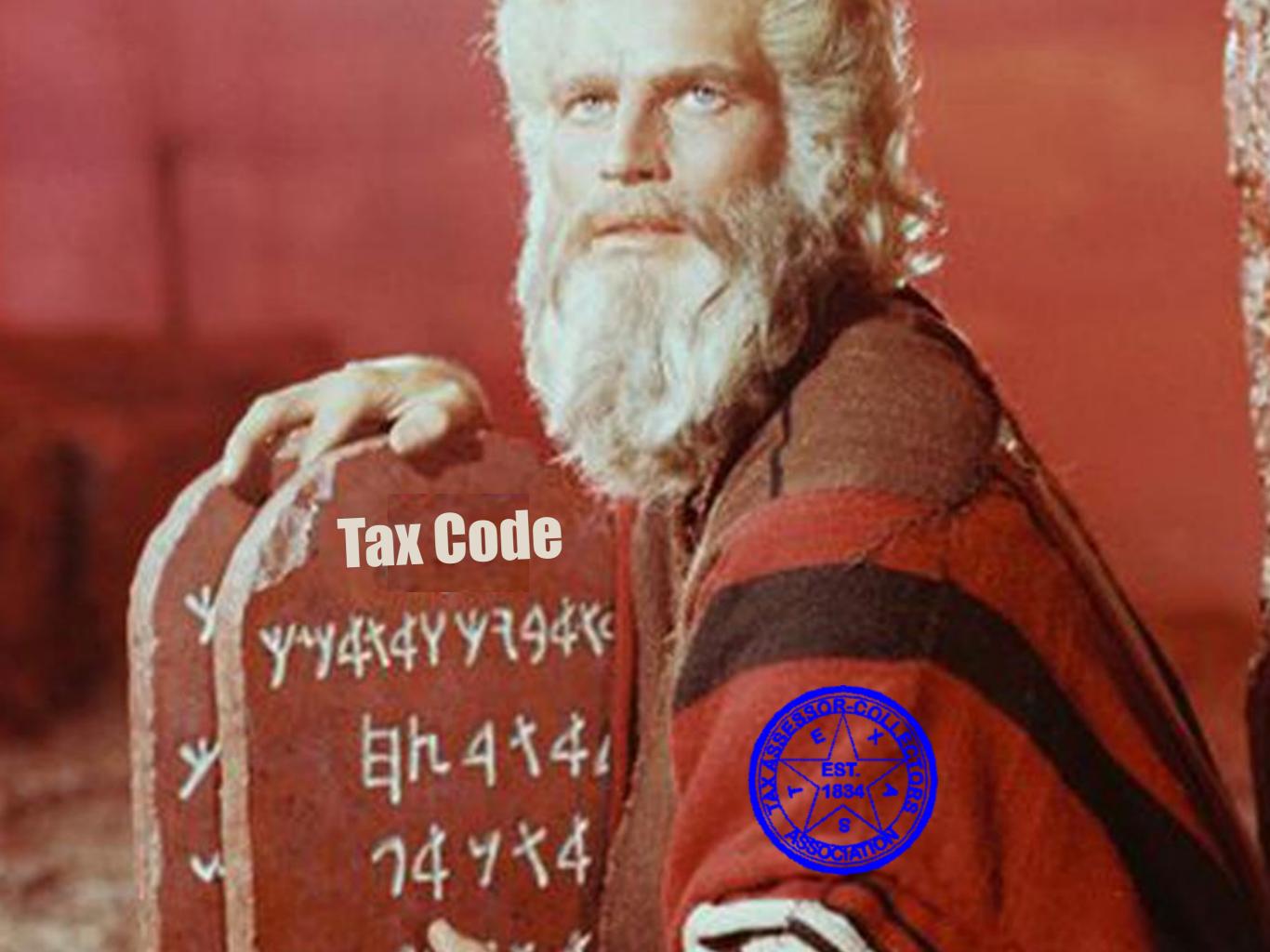


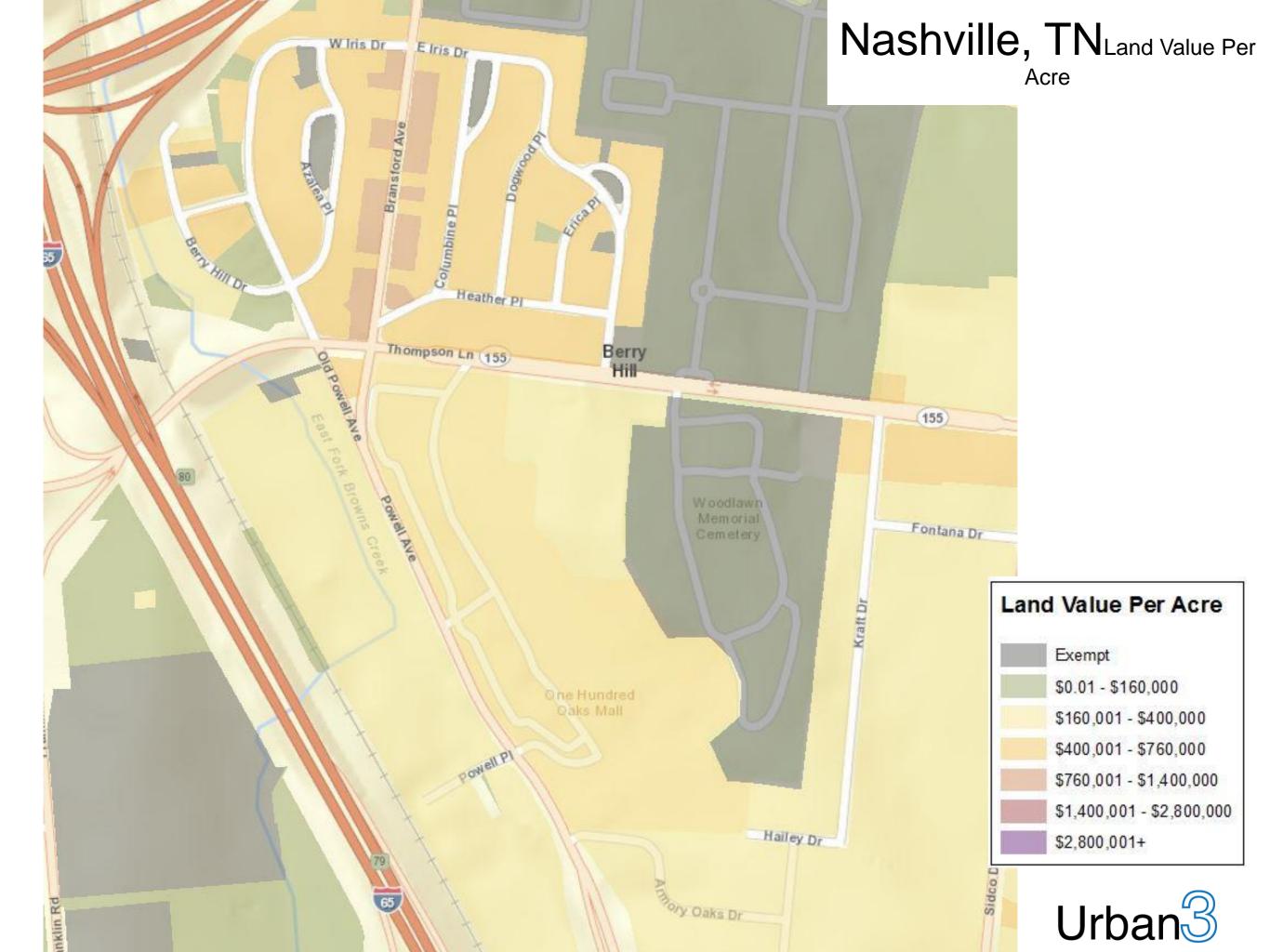
François Mansart, architect (1598–1666)

His treatment of high roof stories gave rise to the term "Mansard roof"

At the time, French houses were taxed by the number of floors below the roof, which exempted the upper floor from taxation.



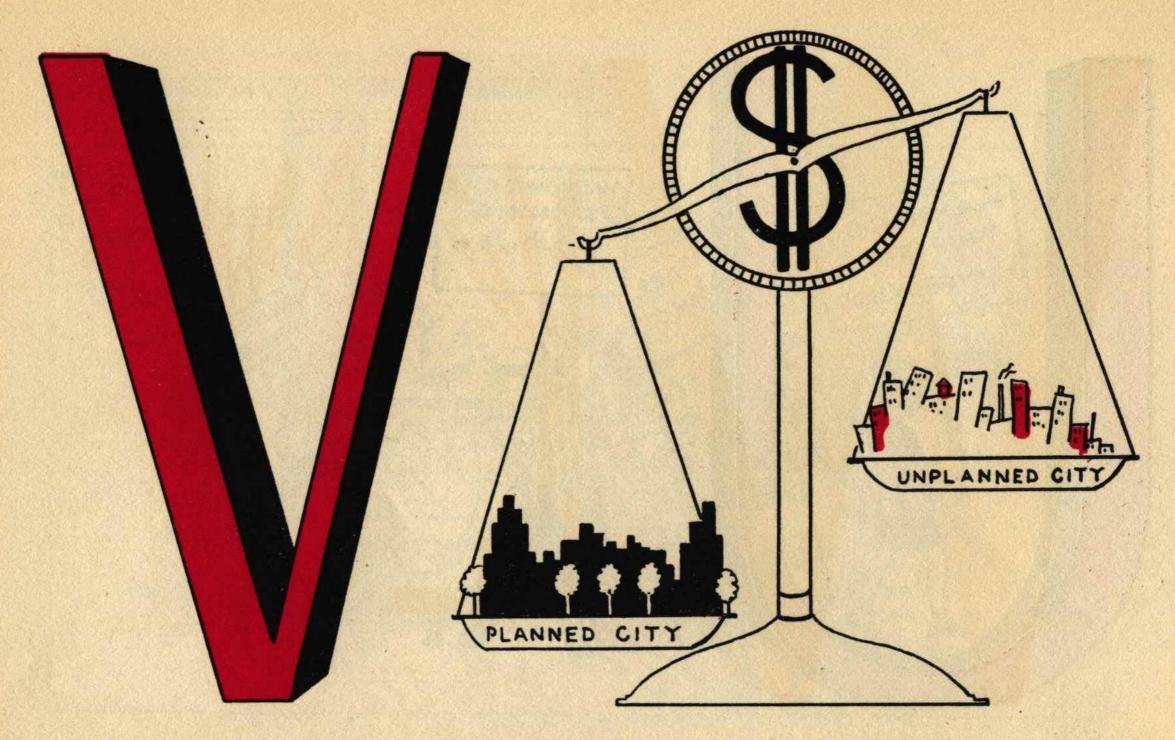












V—is for VALUE

Not measured in wealth.

Planners think wisely

Weighing comfort and health.

The High Cost of Inefficient Development Patterns

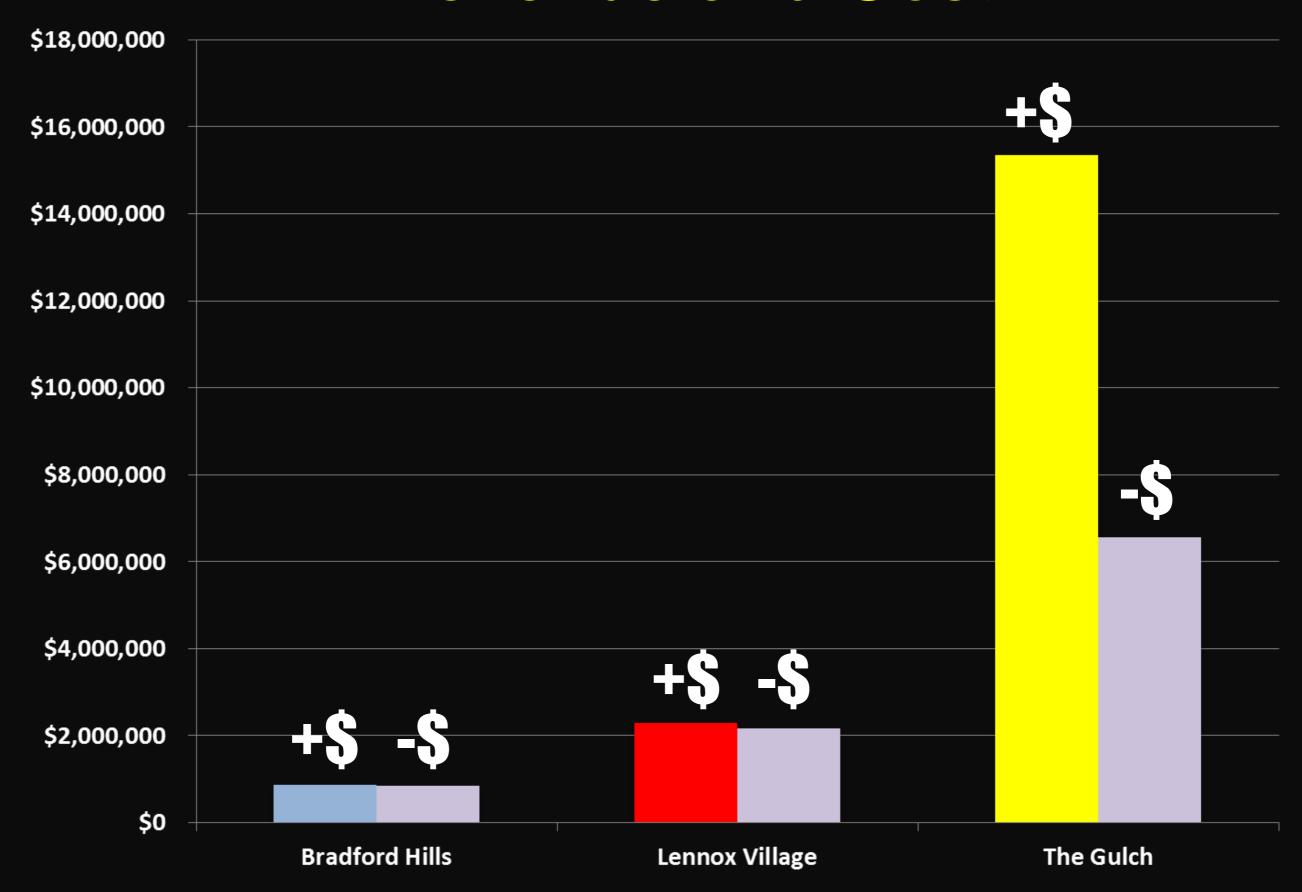
William Fulton

Vice President, Smart Growth America Former Mayor, Ventura, CA

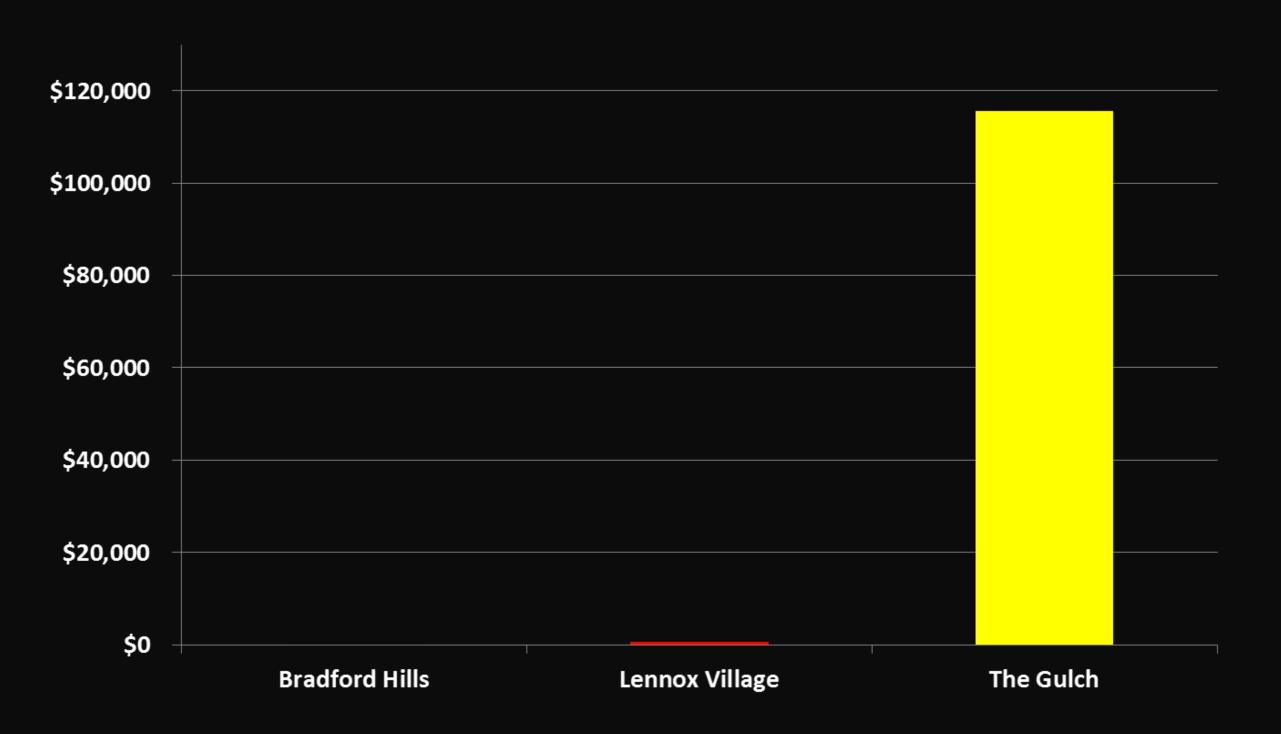
NashvilleNext April 22, 2013

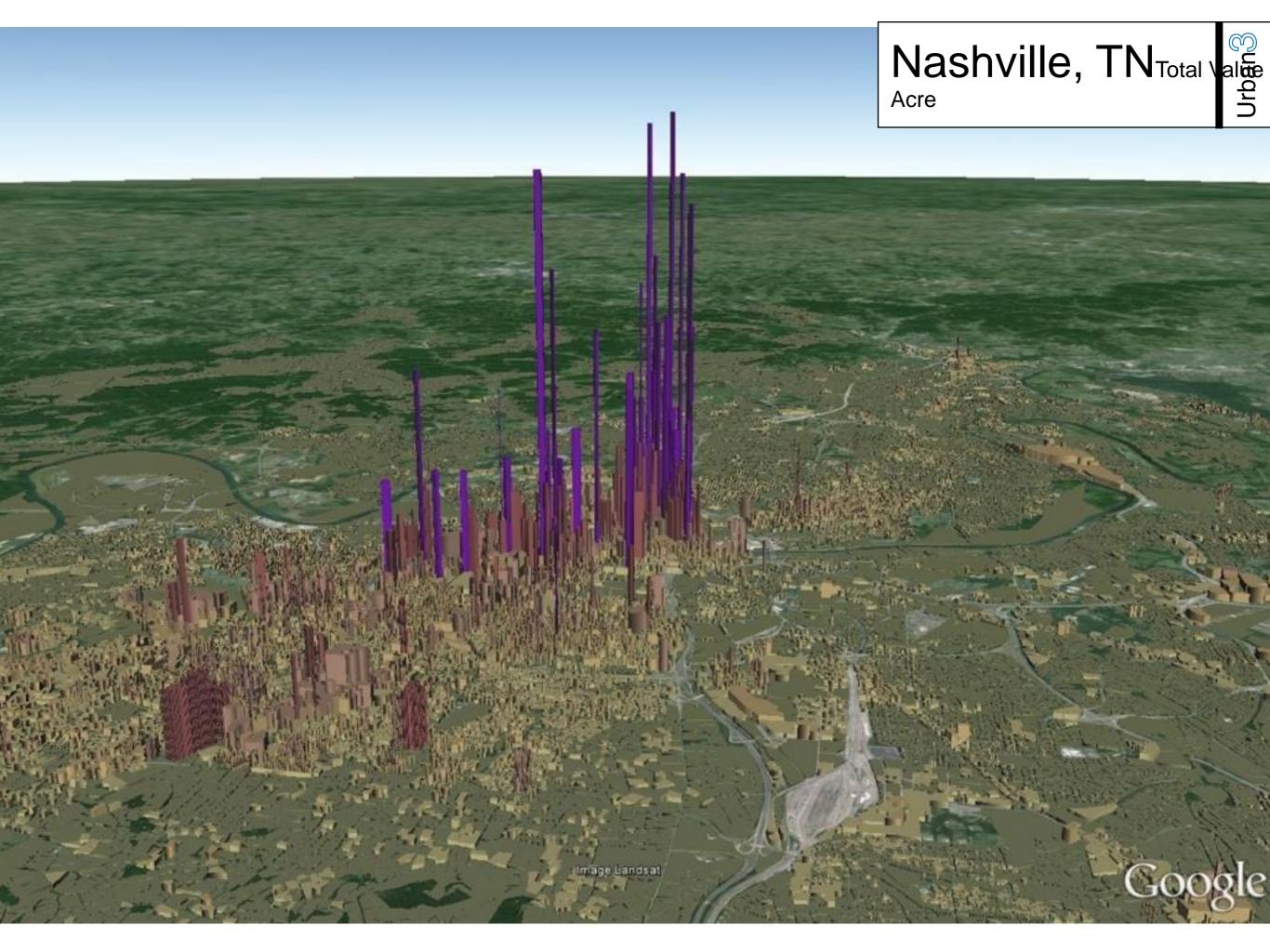


Revenue and Cost



Net Revenue Per Acre





Know your Intake

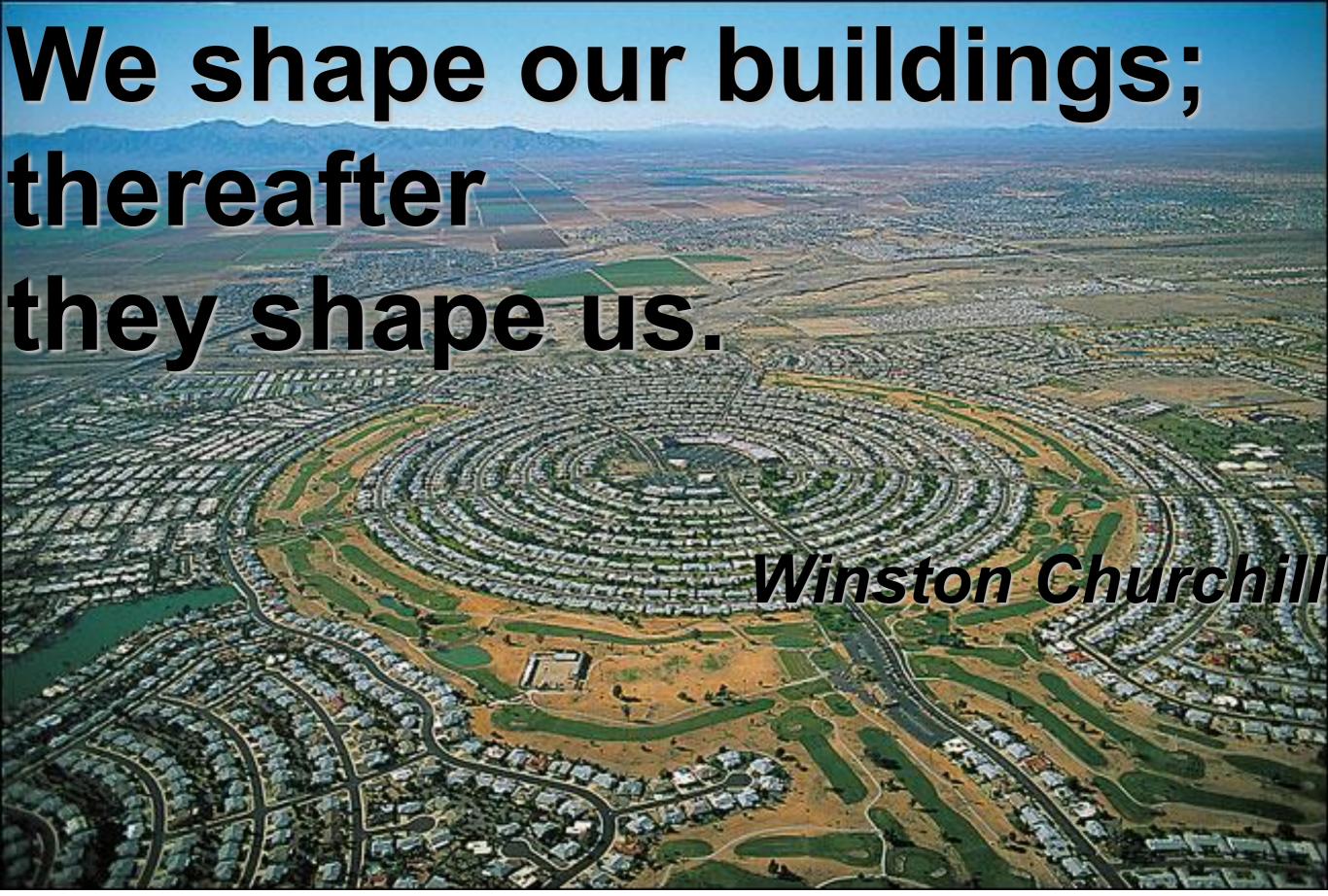


Nutrition Facts

Serving Size 1 cup (228g) Servings Per Container 2

Dietary Fiber

- I I	07710707		
Amount Per Serving			
Calories 250	Ca	lories from	Fat 110
		% Dai	y Value*
Total Fat 12g		18%	
Saturated Fa Trans Fat 1.5		15%	
Cholesterol 30mg			10%
Sodium 470mg			20%
Total Carbohydrate 31g			10%
Dietary Fiber 0g			0%
Sugars 5g			
Protein 5g			
Vitamin A			4%
Vitamin C			2%
Calcium			20%
Iron			4%
* Percent Daily Value Your Daily Values your calorie needs:	may be highe		
Total Fat	Less than	65g	80g
10100100	Less than	20g	25g
Sat Fat		208	200
Sat Fat Cholesterol	Less than	300ma	300ma
	Less than Less than	300mg 2,400mg	300mg 2,400mg



Paying tribute

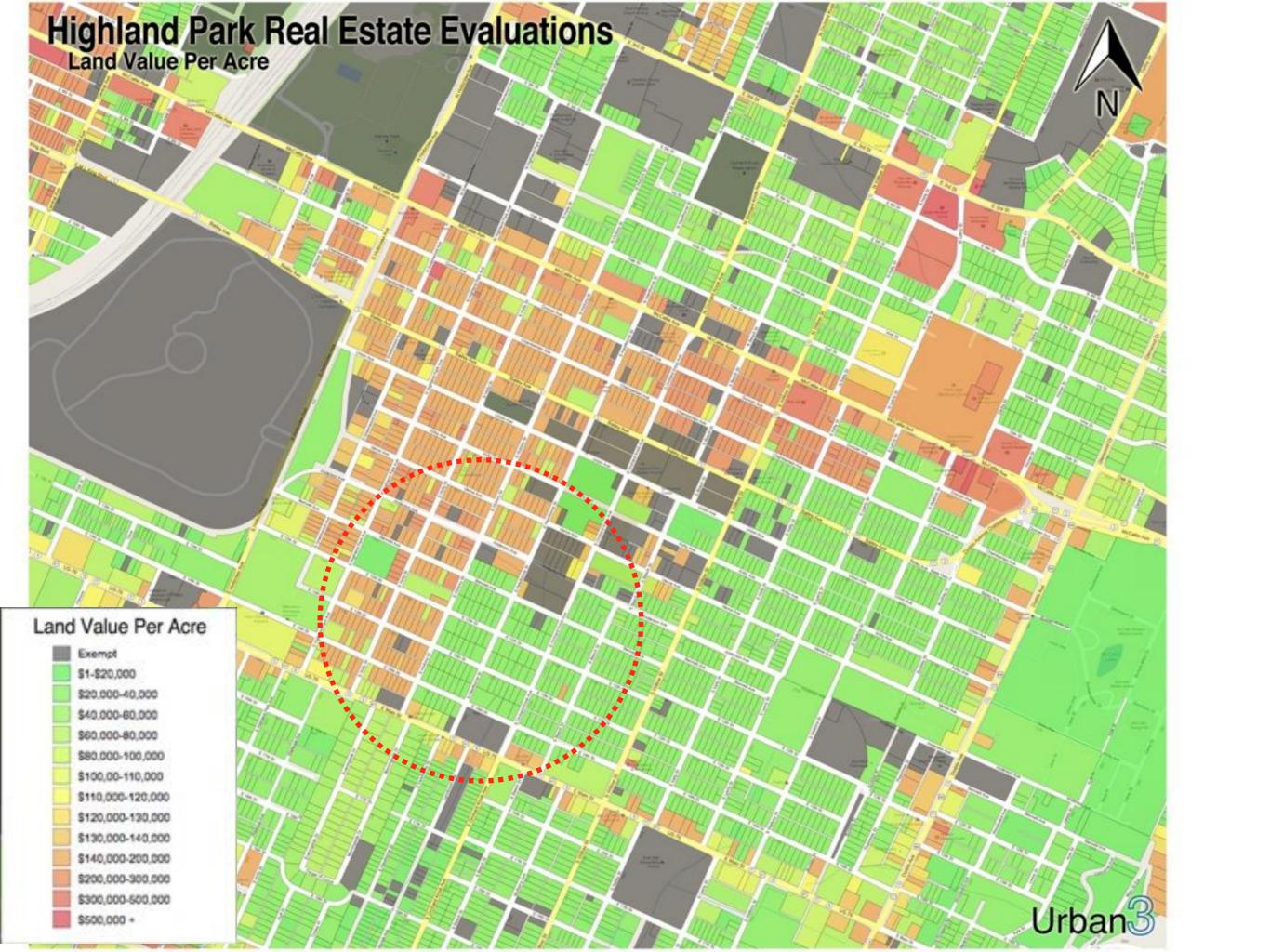
The Gospel According to Jerry by Jerry Sternberg Mountain Xpress 08/03/2005



When I first had peripheral contact with Julian and his organization, Public Interest Projects, he appeared to this conservative businessman and developer as a screaming liberal field-hippie antichrist. But over time, ... I came to realize that Julian was a giant, an icon, a hero in this community.

. . .

Most of us really smart local developers dismissed those folks' early activities as a fool's errand, choosing instead to concentrate our efforts outside the city proper. In this, we were not without success -- but we certainly missed out on some golden opportunities. Who would ever have imagined that someone would pay anywhere from \$500,000 to \$1 million to live in a condominium carved out of an old auto dealership?











Land Value Per Acre

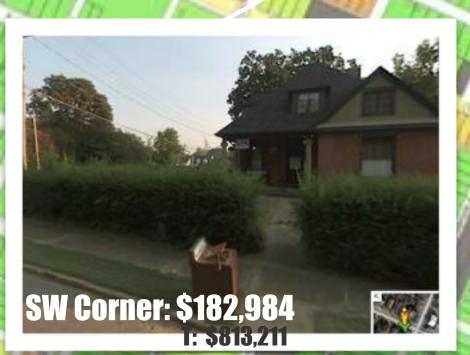
\$300,000-500,000

\$500,000 +

Exempt \$1-\$20,000 \$20,000-40,000 \$40,000-60,000 \$60,000-80,000 \$80,000-110,000 \$100,000-120,000 \$120,000-130,000 \$130,000-140,000 \$140,000-200,000 \$200,000-300,000









Exempt \$1-\$20,000 \$20,000-80,000 \$60,000-80,000

\$80,000-100,000 \$100,00-110,000

\$110,000-120,000 \$120,000-130,000

\$130,000-140,000

\$140,000-200,000 \$200,000-300,000

\$300,000-500,000

\$500,000 +



by Elizabeth Magie Phillips

